PBG S.A. and subsidiaries

Interim financial statements
as of June 30, 2025

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Report on the review of quarterly information - ITR
To the Directors and Shareholders of
PBG S.A.
Tijucas – Santa Catarina

(A free translation of the original report in Portuguese, as filed with the Comissão de Valores Mobiliários (CVM), prepared in accordance with the accounting practices adopted in Brazil, and of the International Financial Reporting Standards - IFRS)

Introduction
We have reviewed the interim, individual and consolidated financial information of PBG S.A. ("Company"), contained in the Quarterly Information - (ITR) Form for the six-month period ended June 30, 2025, which comprise the balance sheet on June 30, 2025 and related statements of income, of comprehensive income, of changes in shareholders' equity and of cash flows for the six-month period then ended, including explanatory notes.

Company's Management is responsible for the preparation of the individual interim financial information in accordance with CPC 21(R1) and the consolidated interim financial information in accordance with CPC 21 (R1) and with international standard IAS 34 – Interim Financial Reporting (IFRS Accounting Standard), issued by the International Accounting Standards Board - (IASB), as well as for the presentation of this information in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission, applicable to the preparation of the Quarterly Information (ITR). Our responsibility is to express a conclusion on these interim financial information based on our review.

Scope of review
We conducted our review in accordance with the Brazilian and international review standards for interim information (NBC TR 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim information consists in asking questions, chiefly to the persons in charge of financial and accounting affairs, and in applying analytical procedures and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion on the individual interim information
Based on our review, we are not aware of any facts that would lead us to believe that the individual interim financial information included in the quarterly information referred to above was not prepared, in all material respects, in accordance with CPC 21(R1) applicable to the preparation of Quarterly Information (ITR), and presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission.

Conclusion on the consolidated interim information
Based on our review, we are not aware of any facts that would lead us to believe that the consolidated interim financial information included in the quarterly information referred to above was not prepared, in all material respects, in accordance with CPC 21 (R1) and IAS 34, applicable to the preparation of Quarterly Information (ITR), and presented in a manner consistent with the standards issued by the Brazilian Securities and Exchange Commission.

Other matters - Statements of added value
The aforementioned quarterly information includes the individual and consolidated statements of added value for the six-month period ended June 30, 2025, prepared under responsibility of Company's Management, and presented as supplementary information for IAS 34 purposes. These statements have been subject to review procedures performed in conjunction with the review of the quarterly information, in order to determine whether they are reconciled with the interim financial information and book records, as applicable, and whether their form and content are in accordance with the criteria defined in Technical Pronouncement CPC 09 – Statement of Added Value. Based on our review, we are not aware of any facts that may lead us to believe that these statements of added value have not been prepared, in all material respects, in accordance with the criteria set forth in this Standard and consistently with respect to the individual and consolidated interim financial information taken as a whole.

Joinville, June 06, 2025

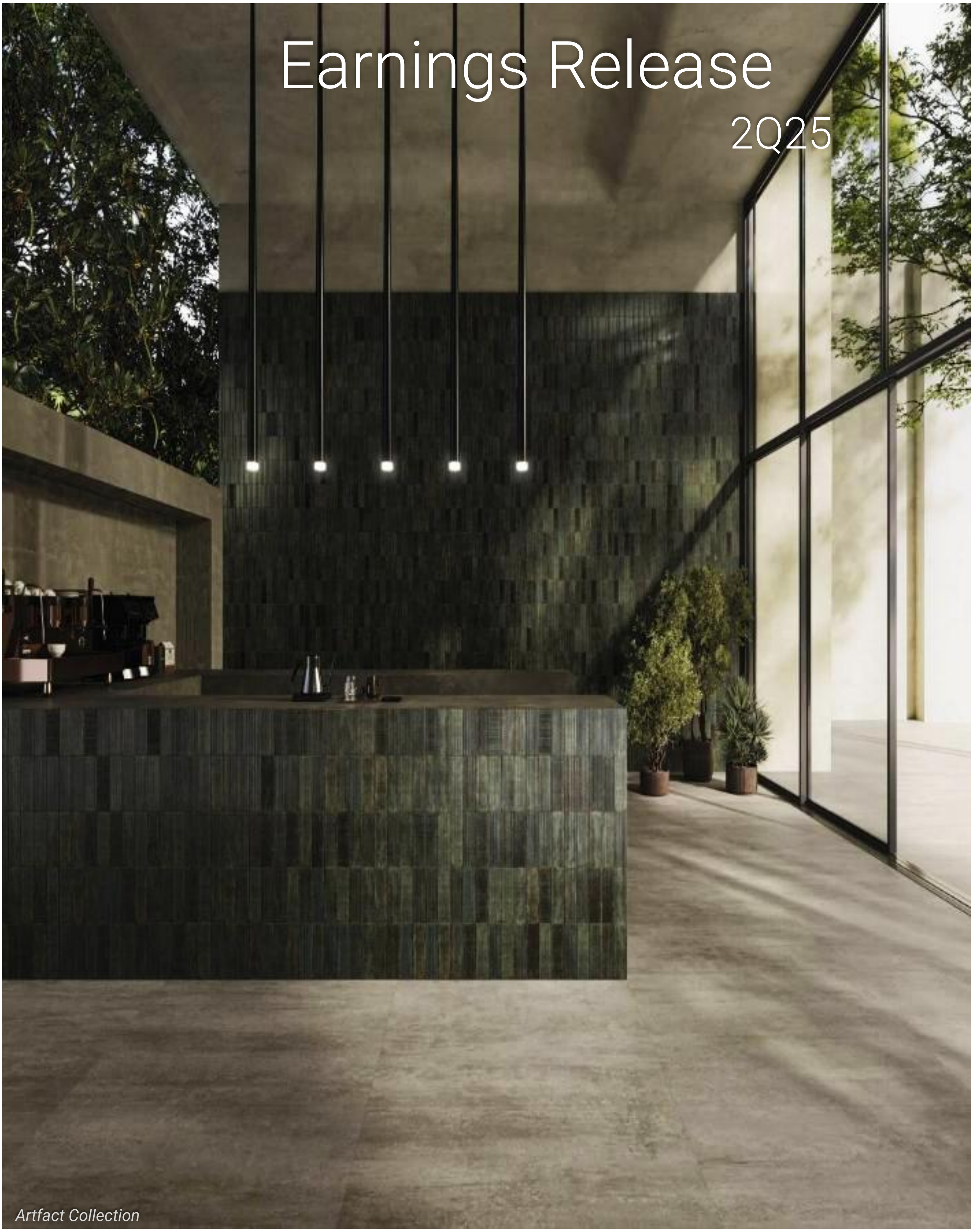
KPMG Auditores Independentes Ltda.
CRC SC-000071/F-8

Yukie de Andrade Kato
Accountant CRC PR-052608/O-4 T-CE

Portobello Grupo

Earnings Release

2Q25



Artfact Collection

Portobello | Portobello shop | POINTER | Portobello America

ri.portobello

Tijucas, August 06, 2025. PBG S.A. (B3: PTBL3), “PBG” or “Company”, a ceramic tile company, announces its results for the second quarter of 2025. The information presented herein is based on the consolidated Quarterly Financial Statements of the Company, prepared in accordance with the standards issued by the Accounting Pronouncements Committee (CPC) and the International Financial Reporting Standards (IFRS). Comparisons refer to the same periods of 2024 and/or prior years, as indicated.

2Q25 Main Highlights

Net Revenue: R$ 686.8 million in 2Q25 (+16.6% vs. 2Q24), with growth in all units. The performance was driven by the expansion of Portobello America, the consolidation of exports, and the consistency of operations in Brazil, despite a challenging macroeconomic scenario.

Adjusted EBITDA: R$ 101.1 million in 2Q25, accounting for a growth of 44.8% compared to 2Q24, with a margin of 14.7%. This performance reflects the increase in revenue, the stability of margins, and the control of operating expenses, highlighting consistent operational progress and the achievement of breakeven in US$ $ at the Portobello America unit, which consolidates a new level of profitability for the second consecutive quarter.

Cash Generation: R$ 63.4 million in free cash for the quarter, compared to R$ 6 million in 2Q24. The improvement reflects the efficient management of working capital, supported by structured financial instruments, such as FIDCs for clients and suppliers aimed at preserving liquidity and optimizing Cash flow.

Adjusted Net Income (loss): Net loss of R$ 38.3 million, reflecting the one-off impact of financial expenses in a quarter marked by short-term liquidity strengthening measures.

Net Debt and Leverage: Net Debt closed the quarter at R$ 890.8 million, with Proforma leverage of 2.3x and a cash position of R$ 286.7 million.

Artfact Collection

Investor Relations

dri@portobello.com.br

Earnings Videoconference Call 2Q25

The presentation of the results for the 2nd quarter of 2025 will be held in a videoconference format, with live transmission, on:

- Thursday, August 07, 2025
- 2:00 pm (Brasilia) | 1:00 pm (New York)
- Access Link: 2Q25 Conference

The transmission will include simultaneous translation into English.

The presentation and materials will be available on Portobello's Investor Relations website.

IR Website: ri.portobello.com.br

Caio Gonçalves de Moraes
Vice-President and Chief Financial and Investor Relations Officer

Andrés Lopez
Investor Relations Manager

Suelen Toniane Hames
Investor Relations Coordinator

Tayni Batista das Neves
Investor Relations Analyst

Message from Management

In the first semester of 2025, Portobello Group maintained its growth trajectory and strategic execution, consolidating its position as a design-driven company with integrated operations across industry and retail. Sales growth was underpinned by a well-coordinated multichannel strategy, which allowed us to capture opportunities in different markets and channels while preserving profitability, despite an adverse macroeconomic environment.

In 2Q25, while the Brazilian ceramic tile market dropped 2.3% in volume (according to ANFACER), Portobello Group grew 6.0% and increased market share in both Brazil and abroad. Brazilian exports in the industry declined during the quarter, but the international operations of the Company grew 44.0%, driven by the strength of the entries and the strategic actions of the brand. Portobello America stood out, with growth of 52.4% in BRL and 34.9% in USD, reflecting the gain from industrial scale, the qualification of the product mix, and the strengthening of commercial channels. In the United States, consumption remained practically stable, and the Company outperformed the local market, consolidating its relevance as a competitive player in the region.

In Brazil, all units made a positive contribution.

The Portobello unit recorded growth in revenue and profitability, supported by the performance of the Engineering channel and exports. Portobello Shop grew in revenue with stable margins, driven by the maturity of its franchise model and by strengthening the client's experience in specialized retail.

Pointer maintained its growth trajectory, supported by regional operations and efficiency gains. The integration between channels, with flexibility in adapting to the offer, allowed the Company to capture market opportunities and preserve its gross margin.

Proforma EBITDA totaled R$ 101.1 million in 2Q25, accounting for a growth of 44.8% and a margin of 14.7%. The free cash generation totaled R$ 63.4 million in the quarter, ending the quarter with a cash and equivalents position of R$ 396 million. The operational performance and the use of liquidity instruments to improve working capital, including client and supplier Credit Rights Investment Funds (FIDCs) contributed to the reduction of net debt, which totaled R$ 890.8 million, and to the decrease in leverage to 2.3x (net debt / proforma EBITDA for the last 12 months), compared to 2.7x in 1Q25. In line with the strategy to strengthen the balance sheet, the Company completed the issue of Debentures on June 6, totaling R$ 300 million, focusing on extending the debt profile.

Despite these advances, net income remained pressured by financial expenses, which reflected the scenario of high interest rates and the greater use of short-term financing instruments.

Portobello Group remains committed to executing its strategic plan, focusing on innovation, cash generation, international expansion and sustainable profitability through an integrated brand, industry, and retail platform.

Economic and Financial Performance - Consolidated

	R$ Million	2Q25	2Q24	▲ %	▲ Abs	2025	2024	▲ %	▲ Abs
Desempenho	**Net Revenue**	**686.8**	**589.1**	**16.6%**	**97.7**	**1,278.6**	**1,114.5**	**14.7%**	**164.1**
	Adjusted and Recurring Gross Profit	**252.4**	**215.1**	**17.3%**	**37.3**	**476.5**	**410.9**	**16.0%**	**65.6**
	Adjusted and Recurring Gross Margin	36.7%	36.5%	0.2 p.p.		37.3%	36.9%	0.4 p.p.	
	Gross Profit	**252.4**	**215.1**	**17.3%**	**37.3**	**476.5**	**410.9**	**16.0%**	**65.6**
	Gross Margin	36.7%	36.5%	0.2 p.p.		37.3%	36.9%	0.4 p.p.	
	Adjusted and Recurring EBIT	**49.7**	**26.2**	**89.9%**	**23.5**	**75.0**	**64.0**	**17.2%**	**11.0**
	Adjusted and Recurring EBIT Margin	7.2%	4.4%	2.8 p.p.		5.9%	5.7%	0.1 p.p.	
	EBIT	**43.8**	**47.9**	**-8.6%**	**(4.1)**	**69.1**	**85.7**	**-19.4%**	**(16.6)**
	Ebit Margin	6.4%	8.1%	-1.8 p.p.		5.4%	7.7%	-2.3 p.p.	
	Proforma EBIT	**43.8**	**47.9**	**-8.6%**	**(4.1)**	**98.2**	**85.7**	**14.5%**	**12.5**
	Proforma EBIT Margin	6.4%	8.1%	-1.8 p.p.		7.5%	7.7%	-0.2 p.p.	
	Adjusted and Recurring Net Income (Loss)	**(38.3)**	**(19.0)**	**> 100.0%**	**(19.2)**	**(71.1)**	**(24.9)**	**> 100.0%**	**(46.2)**
	Adjusted and Recurring Net Margin	-5.6%	-3.2%	-2.3 p.p.		-5.6%	-2.2%	-3.3 p.p.	
	Net Income (Loss)	**(44.2)**	**(11.5)**	**> 100.0%**	**(32.6)**	**(76.9)**	**(32.3)**	**> 100.0%**	**(44.7)**
	Net Margin	-6.4%	-2.0%	-4,5 p.p.		-6.0%	-2.9%	-3.1 p.p.	
	Proforma Net Income (Loss)	**(38.3)**	**(33.3)**	**< 100.0%**	**(5.0)**	**(42.2)**	**(53.8)**	**< 100.0%**	**11.6**
	Proforma Net Margin	-5.6%	-5.6%	0.1 p.p.		-3.2%	-4.8%	1.6 p.p.	
	Adjusted and Recurring EBITDA	**101.1**	**69.8**	**44.8%**	**31.3**	**176.7**	**151.4**	**16.7%**	**25.3**
	Adjusted and Recurring EBITDA Margin	14.7%	11.9%	2.9 p.p.		13.8%	13.6%	0.2 p.p.	
	EBITDA	**95.2**	**91.5**	**4.0%**	**3.7**	**170.9**	**172.9**	**-1.2%**	**(2.1)**
	EBITDA Margin	13.9%	15.5%	-1.7 p.p.		13.4%	15.5%	-2.2 p.p.	
	Proforma EBITDA	**101.1**	**69.8**	**44.8%**	**31.3**	**205.7**	**151.4**	**35.9%**	**54.3**
	Proforma EBITDA Margin	14.7%	11.9%	2.9 p.p.		16.1%	13.6%	2.5 p.p.	
Indicadores	**Working Capital (R$)**	**86.8**	**252.1**	**-65.6%**	**(165.3)**				
	Cash Conversion Cycle (days)	**6**	**40**	**-85.0%**	**(34)**				
	Net Debt	**890.8**	**1,007.2**	**-11.6%**	**(116)**				
	Net debt/EBITDA	2.9x	3.0x	-5.0%	(0.2)				
	Net Debt / Proforma EBITDA	2.3x	3.0x	-24.0%	(0.7)				
PTBL3	Share Price	4.63	4.68	-1.1%	(0.0)				
	Market Value	652.8	659.8	-1.1%	(7.0)				
	Average Trading Volume (12 Months)	39.0	124.5	-68.7%	(85)				
	Average daily trading volume (ADTV)	1.6	4.0	-60.2%	(2.4)				

Business Unit
Operating Performance

Portobello[2]

R$ million	2Q25	2Q24	▲%	▲Abs	2H25	2H24	▲%	▲Abs
Net Revenue	**275.7**	**258.7**	**6.6%**	**17.0**	**515.1**	**491.4**	**4.8%**	**23.7**
(-) COGS	167.5	161.9	3.5%	5.6	309.3	305.3	1.3%	4.0
Gross Profit	**108.2**	**96.8**	**11.8%**	**11.4**	**205.8**	**186.2**	**10.6%**	**19.7**
Gross Margin	39.2%	37.4%	1.8 p.p.		40.0%	37.9%	2.1 p.p.	

In the second quarter of 2025, the Portobello Unit recorded net revenue of R$ 275.7 million, representing growth of 6.6% compared to 2Q24. The performance reflects the convergence of industrial efficiency and product innovation, with an emphasis on the strategic Expo Revestir launches, which quickly gained commercial traction and positively impacted the product mix.

The Gross Profit of the Unit totaled R$ 108.2 million, accounting for an increase of 11.8%, with a gross margin of 39.2% (+1.8 p.p.). This improvement reflects the accelerated adoption of new products across both domestic and international markets.

The successful market reception of the new portfolio strengthened the brand's positioning in the higher value-added segment and directly contributed to the performance of Portobello Shop, anchored in the same curated product assortment.

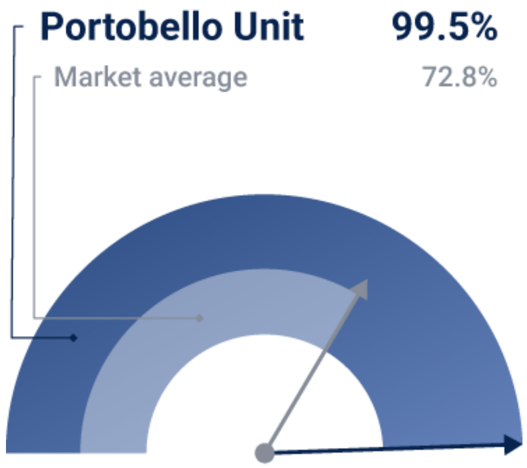
At the beginning of the quarter, the business unit completed its migration to the free natural gas market, terminating supply under the regulated environment of SC Gas. From that point onward, supply has been sourced directly from Petrobras, aligned with the new regulatory framework. This transition enhances supply flexibility, strengthens long-term energy planning, and supports operational efficiency by improving working capital management and reducing costs.

The average industrial occupancy of 99.5%, higher than the industry average (ANFACER1), enabled the dilution of fixed costs and sustained margins, with flexibility to serve both the domestic market and the exports, which reached one of the largest volumes in the history of the Company.

The international presence was expanded through participation in the CASACOR editions in Peru and Bolivia, as well as the INDEX trade show in Dubai, where the Company had a strong presence. Additionally, Coverings — the focus for Portobello America — stood out, also fostering engagement with clients from Central America and the Caribbean.

In June, the Tijucas plant celebrated 46 years of operations, reinforcing the brand's legacy in innovation, industrial consistency, and value creation.

Portobello Unit Occupation (Wet Lay Method)



[1] Source: ANFACER (Association of Ceramic Tile Manufacturers). Average Brazilian market in 2Q25 of 72.8% vs. 74.1% in 2Q24.
[2] Revenue including intercompany eliminations.

Portobello Shop[1]

R$ million	2Q25	2Q24	▲%	▲Abs	2H25	2H24	▲%	▲Abs
Net Revenue	**265.9**	**242.7**	**9.6%**	**23.3**	**506.2**	**459.9**	**10.1%**	**46.3**
(-) COGS	147.6	132.3	11.6%	15.3	280.5	249.0	12.6%	31.5
Gross Profit	**118.4**	**110.4**	**7.2%**	**8.0**	**225.7**	**210.9**	**7.0%**	**14.8**
Gross Margin	44.5%	45.5%	-1.0 p.p.		44.6%	45.9%	-1.3 p.p.	

In the second quarter of 2025, Portobello Shop maintained a solid growth trajectory, reporting net revenue of R$ 265.9 million, strong channel integration, and a differentiated end-customer experience.

Service excellence and high store standards are reflected in consistent performance indicators, such as an NPS of 86.5, highlighting the alignment between value proposition, brand experience, and customer loyalty.

The unit's profitability remained resilient, supported by gross profit expansion, a strategic channel mix, and the strong market penetration of the Expo Revestir launches, which continued to scale in the B2B segment.

The result reflects the resilience of the Company's business model, supported by product curation with a focus on architecture and specifications.

Portobello Shop consolidated its position as a central pillar in the Group's commercial strategy, connecting design innovation and a high added-value portfolio with a store network that is increasingly mature, integrated and focused on generating sustainable value.

	Own stores	Franchised stores
Number of stores	29 stores	133 stores

[1] Revenue including intercompany eliminations.

Pointer¹

R$ million	2Q25	2Q24	▲%	▲Abs	2H25	2H24	▲%	▲Abs
Net Revenue	**63.5**	**56.4**	**12.7%**	**7.2**	**121.4**	**104.0**	**16.7%**	**17.4**
(-) COGS	57.5	47.9	19.9%	9.5	108.5	91.7	18.2%	16.7
Gross Profit	**6.0**	**8.4**	**-28.3%**	**(2.4)**	**13.0**	**12.3**	**5.3%**	**0.7**
Gross Margin	9.5	14.9%	-5.4 p.p.		10.7%	11.8%	-1.2 p.p.	

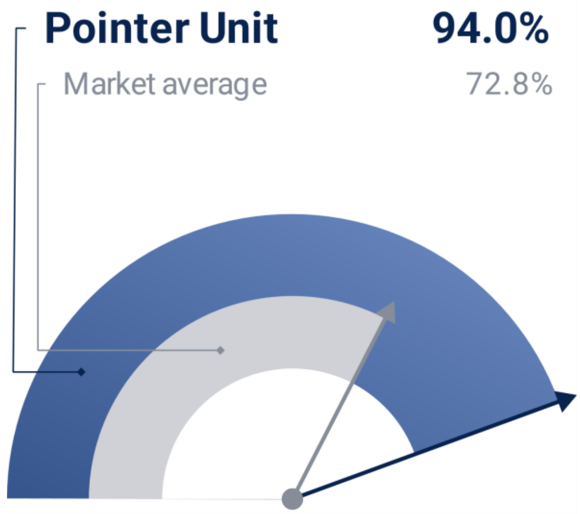
Pointer recorded net revenue of R$ 63.5 million in 2Q25, representing a 12.7% increase compared to 2Q24. Semester growth reached 16.7%, driven by the consolidation of the "Perfect Store"[2] relationship program, consistent volume expansion, and an optimized portfolio aligned with market demand.

Industrial occupancy reached 94%, above the industry average, reflecting productivity gains and the maturity of the unit's optimized production model. The strategic focus on scale and productivity remains aligned with the goal of increasing Gross Margin in the medium term.

Despite occasional cost pressures, the combination of volume growth and the resilience of the business model helped sustain gross profit during the semester.

The unit continues to gain market share in the regions where it operates, reinforcing its value proposition of being accessible, efficient, and close to the consumer.

Pointer Plant Occupancy (Dry Lay Method)



¹ Revenue including intercompany eliminations.
² https://pointer.com.br/blog/loja-perfeita-conheca-o-programa-de-relacionamento-da-pointer/

Portobello America[1]

R$ million	2Q25	2Q24	▲%	▲Abs	2H25	2H24	▲%	▲Abs
Net Revenue	**110.8**	**72.7**	**52.4%**	**38.1**	**203.5**	**128.3**	**58.6%**	**75.2**
(-) COGS	94.3	77.0	22.5%	17.3	171.9	132.4	29.8%	39.5
Gross Profit	**16.5**	**(4.3)**	**< 100.0%**	**20.8**	**31.7**	**(4.1)**	**< 100.0%**	**35.8**
Gross Margin	14.9%	-5.9%	20.8 p.p.		15.6%	-3.2%	18.8 p.p.	

Portobello America recorded a significant performance in 2Q25, continuing to expand profitability. Net revenue grew 52.4% in BRL (34.9% in USD) compared to 2Q24, driven by greater industrial scale, stronger commercial channels, and increased share in the United States market. In the first half of the year, revenue rose 58.6%.

Gross Margin reached 14.9% in the quarter, reversing the negative level of 2Q24 (-5.9%). In the first semester, the margin reached 15.6% (vs. -3.2% in 1S24), reflecting operational stability, fixed cost dilution, mix improvement, and the expansion of high value-added products.

During 2Q25, the Baxter (USA) plant operated at 80.9% of its installed capacity, consolidating the local manufacturing model. Currently, around 70% of the traded portfolio is produced domestically, especially in the premium segment and direct distribution, with the remainder strategically complemented by high value-added Brazilian products.

This operational autonomy is increasingly relevant given the current regulatory scenario in the United States. The Company closely monitors the process of reviewing import tariffs but emphasizes that the strategic decision to establish industrial operations in the USA without reliance on raw materials imported from Brazil positions the Unit as a resilient player aligned with local market demands.

Portobello America consolidates the "Made in the USA" model, combining production capacity, logistical agility, and a portfolio tailored to U.S. consumer preferences. Although the current environment presents regulatory uncertainty, the Company believes this context may also create opportunities for the unit as a platform for growth and international value creation.

[2] Revenue including intercompany eliminations.

Consolidated Performance

Net Revenue

R$ Million	2Q25	2Q24	▲ %	▲ Abs	2H25	2H24	▲ %	▲ Abs
Net Revenue	**686.8**	**589.1**	**16.6%**	**97.7**	**1,278.6**	**1,114.5**	**14.7%**	**164.1**
Domestic Market (BR)	493.5	454.8	8.5%	38.7	925.6	876.2	5.6%	49.3
International Market	193.5	134.3	44.0%	59.0	353.1	238.3	48.2%	114.8
International Market (US$)	33.4	26.2	27.6%	7.2	61.3	46.6	31.5%	14.7

In the second quarter of 2025, the Portobello Group's Consolidated Net Revenue Totaled R$ 686.8 million, accounting for a growth of 16.6% compared to 2Q24. In the first semester of the year, the increase was 14.7%, a performance above the market average, reflecting the effectiveness of the multichannel strategy.

This performance was sustained by consistent gains in international market share and by the strong performance of the Engineering channel, focused on higher value-added projects.

The portfolio was rapidly adjusted to the opportunities in expanding markets, supporting the expansion of the Engineering channel, which has strengthened its relevance in large-scale projects.

Business Geography

Foreign Market:
International revenue totaled R$ 193.5 million in 2Q25, accounting for an increase of 44.0% in reais and 27.6% in US dollars. In the semester, the growth was 48.2% in reais and 31.5% in US dollars, driven by the performance of Portobello America and the expansion of exports to other markets.

Domestic Market:
Revenue in Brazil reached R$ 493.5 million in 2Q25, reflecting an increase of 8.5% compared to 2Q24. In the first semester, it totaled R$ 925.6 million, an increase of 5.6%, reflecting the consistent execution of the commercial strategy.

Consolidated Gross Profit and Gross Margin

R$ Million	2Q25	2Q24	▲ %	▲ Abs	2H25	2H24	▲ %	▲ Abs
Net Operating Revenue	686.8	589.1	16.6%	97.7	1,278.6	1,114.5	14.7%	164.1
Cost of Goods Sold (COGS)	(434.4)	(374.0)	-16.2%	(60.4)	(802.2)	(703.6)	-14.0%	(98.5)
Gross Operating Profit	**252.4**	**215.1**	**17.4%**	**37.3**	**476.5**	**410.9**	**16.0%**	**65.6**
Gross Margin	36.7%	36.5%	**0.2 p.p.**		37.3%	36.9%	**0.4 p.p.**	

Consolidated Gross Profit totaled R$ 252.4 million in 2Q25, accounting for an increase of 17.4% compared to 2Q24. In the semester, it totaled R$ 476.5 million (+16.0%). The Recurring Gross Margin reached 36.7% in the quarter and 37.3% in the semester, even in the face of a challenging environment.

The growth was driven by operational gains across all units, especially Portobello America, which achieved a significant operational turnaround and positively contributed to the consolidated profit or loss. Portobello (Brazil) recorded progress with the launches and stable performance in the industry, while Pointer maintained margins with an increase in volume and manufacturing efficiency.

The combination of commercial actions focused on mix, a portfolio of higher value-added items improved profitability.

The Group also continued its design and innovation strategy, with launches presented at the “EXPO *Revestir*” and Coverings fairs, which increased the international visibility of the brand and supported performance in exports, engineering, and retail.

Operating Expenses

R$ Million	2Q25	%RL	2Q24	%RL	▲ %	▲ Abs	2H25	%RL	2H24	%RL	▲ %	▲ Abs
Operating Expenses												
Selling	(160.6)	23.4%	(158.1)	26.8%	1.6%	(2.5)	(307.5)	24.0%	(301.4)	27.0%	2.0%	(6.1)
General and Administrative	(20.3)	3.0%	(19.7)	3.3%	3.0%	(0.6)	(41.1)	3.2%	(38.0)	3.4%	8.2%	(3.1)
Other Revenues (Expenses)	(27.7)	4.0%	10.6	-1.8%	> 100.0%	(38.3)	(58.6)	4.6%	14.0	-1.3	> 100.0%	(72.6)
Operating Expenses	**(208.6)**	**30.4%**	**(167.2)**	**28.4%**	**24.7%**	**(41.4)**	**(407.3)**	**31.9%**	**(324.5)**	**29.2%**	**25.2%**	**(81.9)**
Non-Recurring Revenues	5.9	-0.9%	(21.7)	3.7%	< 100.0%	27.6	5.8	-0.5%	(21.6)	2.0%	< 100.0%	27.4
Adjusted Operating Expenses	**(202.7)**	**29.5%**	**(189.0)**	**32.1%**	**7.3%**	**(13.8)**	**(401.5)**	**31.4%**	**(346.9)**	**31.1%**	**15.7%**	**(54.5)**
Operating Expenses	**(202.7)**	**29.5%**	**(189.0)**	**32.1%**	**7.3%**	**(13.8)**	**(401.5)**	**31.4%**	**(346.9)**	**31.1%**	**15.7%**	**(54.5)**
Operational Optimization	-	0.0%	-	0.0%	0.0%	0.0	-	0.0%	-	0.0%	0.0%	0.0
Impact of Rainfall	-	0.0%	-	0.0%	0.0%	0.0	20.8	-1.6%	-	0.0%	0.0%	20.8
Proforma Operating Expenses	**(202.7)**	**29.5%**	**(189.0)**	**32.1%**	**7.3%**	**(13.8)**	**(380.7)**	**29.2%**	**(346.9)**	**31.0%**	**9.7%**	**(33.7)**

Adjusted and Recurring Operating Expenses totaled R$ 202.7 million in 2Q25, equivalent to 29.5% of Net Revenue. In the semester, they totaled R$ 401.2 million (31.4%). The relative improvement reflects the initial gains in administrative efficiency from the organizational restructuring carried out in 4Q24, which focused on simplifying structures, eliminating overlaps, and reviewing administrative and commercial processes.

Sales expenses grew 1.6% in 2Q25, while net revenue increased 16.6%. This difference resulted in a dilution of 3.4 percentage points in the quarter and 3.0 percentage points in the semester, highlighting a gain in productivity by channel and better allocation of marketing and distribution resources.

General and Administrative Expenses totaled R$ 20.3 million in the quarter, or 3.0% of Net Revenue, accounting for a decrease compared to the 3.2% recorded previously, reflecting greater control in administrative and executive functions.

Other Operating Revenues and Expenses totaled an expense of R$ 27.7 million in 2Q25, consisting of R$ 17.4 million in corporate expenses and R$ 5.9 million in legal provisions. In 2Q24, the result of this caption was R$ 10.6 million, with the main effect being the tax optimization of ICMS on the PIS/COFINS base and the reversal of legal expenses related to the Mining process, totaling R$ 21.7 million.

In the Proforma Operating Expenses for the semester, there was an impact from the provisions for the January rains, particularly highlighting a loss of inventory totaling R$ 20.8 million.

The Company continues to focus on cost discipline, aiming for a progressive dilution of fixed expenses over the next quarters.

EBITDA

R$ Million	2Q25	2Q24	▲ %	▲ Abs	2H25	2H24	▲ %	▲ Abs
Adjusted and Recurring EBITDA	**101.1**	**69.8**	**44.8%**	**31.3**	**176.7**	**151.4**	**16.7%**	**25.3**
Adjusted and Recurring EBITDA Margin	**14.7%**	**11.9%**	**2.8 p.p.**		**13.8%**	**13.6%**	**0.2 p.p.**	
Non-Recurring Events:	**(5.9)**	**21.7**	**< 100.0%**	**-27.6**	**(5.8)**	**21.6**	**< 100.0%**	**(27.4)**
Tax Optimization	-	7.5			0.1	7.3		
Legal Proceedings – Recognition and Updates	(5.9)	14.2			(5.9)	14.2		
EBITDA	**95.2**	**91.5**	**4.0%**	**3.7**	**170.9**	**172.9**	**-1.2%**	**(2.1)**
EBITDA Margin	**13.9%**	**15.5%**	**1.7 p.p.**		**13.4%**	**15.5%**	**-2.2 p.p.**	
One-Off Events	**5.9**	**(21.7)**			**34.9**	**(21.6)**		
Tax Optimization	-	(7.5)		7.5	0.1	(7.3)		7.5
Weather-Related Effects (Heavy Rain)	-	-			28.9	-		28.9
Legal Proceedings – Recognition and Updates	5.9	(14.2)		20.1	5.9	(14.2)		20.1
Proforma EBITDA	**101.1**	**69.8**	**44.8%**	**31.3**	**205.8**	**151.4**	**36.0%**	**54.5**
Proforma EBITDA Margin	**14.7%**	**11.9%**	**2.9 p.p.**		**15.8%**	**13.6%**	**2.2 p.p.**	

Proforma EBITDA totaled R$ 101.1 million in 2Q25, a 44.8% increase compared to 2Q24, with a margin of 14.7% (+2.9 p.p.). In the first half, it reached R$ 205.8 million, a 36.0% growth versus 1H24, reflecting the recovery of the Group's operational profitability.

The performance was driven by three main vectors:

- Portobello America's operational progress, with greater scale and industrial predictability.
- Revenue growth with an increase in Gross Margin, supported by high value launches.
- Dilution of operating expenses, a result of the restructuring carried out in 4Q24 and the leveraging of revenue throughout the semester.

Net Profit

R$ Million	2Q25	2Q24	▲ %	▲ Abs	2H25	2H24	▲ %	▲ Abs
EBITDA	**95.2**	**91.5**	**4.0%**	**3.7**	**170.9**	**172.9**	**-1.2%**	**(2.1)**
(-) Financial Expenses	(92.6)	(61.1)	-51.5%	(31.5)	(156.2)	(113.5)	-37.5%	(42.6)
(-) Depreciation and Amortization	(51.4)	(43.7)	-17,8%	(7.8)	(101.7)	(87.4)	-16.3%	(14.3)
(-) Income Taxes	4.7	1.7	> 100.0%	3.0	10.0	(4.3)	> 100.0%	14.3
Net Income	**(44.2)**	**(11.5)**	**< 100.0%**	**(32.7)**	**(76.9)**	**(32.3)**	**< 100.0%**	**(44.7)**
Net Margin	**-6.4%**	**-2.0%**	**-4.5%**		**-6.0%**	**-2.9%**	**-3.1 p.p.**	
Non-Recurring Events:	**(5.9)**	**7.5**	**< 100.0%**	**(13.4)**	**(5.8)**	**7.3**	**< 100.0%**	**(13.2)**
Recognition and Restatements of Lawsuits	(5.9)	-			(5.9)	-		
Tax optimization	-	7.5			0.1	7.3		
Operational Optimization	-	-			-	-		
Adjusted and Recurring Net Income	**(38.3)**	**(19.0)**	**< 100.0%**	**(19.2)**	**(71.1)**	**(24.9)**	**< 100.0%**	**(46.2)**
Adjusted and Recurring Net Margin	**-5.6%**	**-3.2%**	**-2.3 p.p.**		**-5.6%**	**-2.2%**	**-3.3 p.p.**	
One-Off Effects	**5.9**	**(21.7)**	**> 100.0%**	**27.6**	**34.7**	**(21,6)**	**> 100.0%**	**56.3**
Weather-Related Impacts	-	-			28.9	-		
Recognition and Restatements of Lawsuits	5.9	(14.2)			5.9	(14.2)		
Tax optimization	-	(7.5)			(0.1)	(7.3)		
Proforma Net Income	**(38.3)**	**(33.3)**	**< 100.0%**	**(5.0)**	**(42.2)**	**(53.8)**	**21.6%**	**11.6**
Proforma Net Margin	**-5.6%**	**-5.6%**	**0.1 p.p.**		**-3.2%**	**-4.8%**	**1.6 p.p.**	

Portobello Group reported a net loss of R$ 38.3 million in 2Q25, compared to a net loss of R$ 33.3 million in 2Q24. The main pressure came from the financial expenses line, which totaled R$ 92.6 million in the quarter, accounting for an increase of 51.5% compared to the previous year.

This increase mainly reflects the scenario of high interest rates and the greater use of structured financing instruments, such as FIDC. Such instruments were adopted to improve the Company's working capital cycle and to ensure the liquidity of operations, but they impose significant costs on the capital structure in the short term.

The IR/CSLL line recorded a positive balance of R$ 4.7 million, compared to an expense of R$ 1.7 million in 2Q24, driven by the recognition of deferred tax assets on profits from subsidiaries.

The Company remains committed to financial discipline, prioritizing cash generation and a gradual deleveraging of its capital structure.

Managerial Cash Flow

R$ Million	2Q25	2Q24	▲ %	▲ Abs	2H25	2H24	▲ %	▲ Abs
Activities								
Operating	103.8	57.1	81.9%	46.8	258.3	37.8	> 100.0%	220.5
Investment	(40.4)	(51.1)	20.9%	10.7	(59.2)	(91.6)	35.4%	32.4
Financing	(188.8)	(97.4)	-93.8%	(91.4)	8.1	(199.1)	> 100.0%	207.2
Changes in Cash	(125.4)	(91.4)	-37.1%	(33.9)	207.2	(252.9)	> 100.0%	460.1
Opening Balance	**412.0**	**325.0**	**26.8%**	**87.0**	**79.4**	**486.4**	**-83.7%**	**(407.0)**
Closing Balance	**286.7**	**233.5**	**22.7%**	**53.1**	**286.7**	**233.5**	**22.7%**	**53.1**
Free Cash Flow	**63.4**	**6.0**	**> 100.0%**	**57.4**	**199.1**	**(53.8)**	**> 100.0%**	**252.9**

Portobello Group generated R$ 63.4 million in Free Cash Flow in 2Q25, compared to R$ 6.0 million in 2Q24, representing an increase of R$ 57.4 million year-over-year. The performance reflects the consolidation of financial discipline and the Group's ability to sustain cash generation even in a challenging scenario.

Operating Cash Generation Totaled R$ 103.8 million in the quarter, driven by improved profitability, efficient working capital management, and tight control of operating expenses. Investments reached R$ 40.4 million, below the 2Q24 level, with capital expenditure focused on maintaining the operational base, technological modernization, industrial efficiency gains, and product development support.

In June, the Company completed the raising of R$ 300 million through the 6th issue of issuance, with a term of five years, as part of the strategy to strengthen the capital structure and extend the debt profile.

The resources were mainly used to fully settle the 4th issuance and partially redeem the 5th issuance, mitigating short-term cash pressures.

As a result, we ended the quarter with a cash balance of R$ 286.7 million, 22.7% higher than the same period of 2Q24.

Working Capital

		2Q25	2Q24	▲ %	▲ Abs	1Q25	▲ %	▲ Abs
R$ million	Accounts Receivable	119.7	161.1	-25.7%	(41.4)	123.8	-3.3%	(4.1)
	Inventories	583.5	544.8	7.1%	38.7	570.6	2.3%	12.9
	Suppliers	(616.4)	(453.8)	35.8%	(162.6)	(627.3)	-1.7%	10.9
	Working Capital	**86.8**	**252.1**	**-65.6%**	**(165.3)**	**67.1**	**29.4%**	**19.7**
Days	Accounts Receivable	13	18	-29.5%	(5)	14	-8.6%	(1)
	Inventories	122	129	-5.4%	(7)	131	-7.2%	(9)
	Suppliers	(128)	(107)	19.9%	(21)	(144)	-10.8%	16
	Cash Convertion Cycle (CCC)	**6**	**40**	**-84.6%**	**(34)**	**1**	**> 100.0%**	**5**

Portobello Group closed 2Q25 with a Cash Conversion Cycle (CCC) of 6 days, a result that represents an improvement of 34 days compared to 2Q24, reflecting structural advances in the management of working capital over the last 12 months.

The net consumption of working capital in the quarter was R$ 86.8 million, compared to R$ 252.1 million in the same period of the previous year. Part of this consumption arises from strategic decisions to strengthen liquidity in the short term, using structured instruments such as FIDCs from clients and suppliers, in addition to negotiations with strategic partners.

Working capital in 2Q25:

Suppliers: Increase of 21 days in the average payment term, reflecting the reorganization of the FIDC Suppliers and adjustments in the payment schedule, as part of the liquidity reinforcement strategy.

Accounts receivable: Stability in the medium term, with maintenance of credit control and support for the commercial strategy.

Inventories: A reduction of 7 days in turnover, even with full occupancy of the plants, resulting from the optimization of average levels and mitigation of the impacts of rain on the inventories.

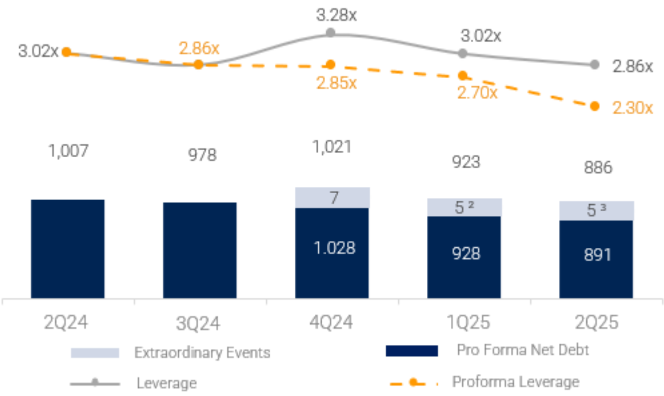
Indebtedness and Capital Structure [3]

R$ million	2Q25	1Q25	4Q24	3Q24	2Q24
Gross Bank Debt	**1,286.4**	**1,422.9**	**1,165.5**	**1,192.6**	**1,274.1**
Cash and Cash Equivaoents	(395.6)	(494.8)	(137.4)	(214.5)	(266.8)
Net Indebtedness	**890.8**	**928.2**	**1,028.1**	**978.1**	**1,007.2**
EBITDA (LTM)	311.4	286.1	291.9	319.9	311.5
Net Debt-to-EBITDA	**2.9x**	**3.0x**	**3.3x**	**2.9x**	**3.0x**
Pro forma Net Debt	**885.8**	**923.2**	**1,021.1**	**978.1**	**1,007.2**
Net Debt / Proforma EBITDA	2.3x	2.7x	2.8x	2.9x	3.0x

In 2Q25, Portobello Grupo's Gross Bank Debt decreased to R$ 136.5 million, ending the quarter at R$ 1,286.4 million, driven by improvements in working capital and operational gains. In the same period, the consolidated net debt totaled R$ 890.8 million, down R$ 37.4 million compared to 1Q25, reflecting cash preservation, progress in working capital management, and ongoing financial efficiency measures throughout the quarter.

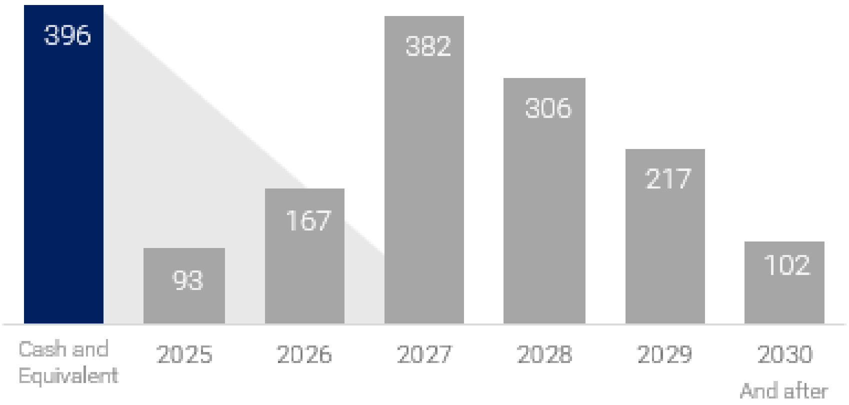
The leverage ratio, measured by the Net Debt/Proforma EBITDA ratio for the last 12 months, decreased from 2.7x in 1Q25 to 2.3x in 2Q25, reinforcing the Company's financial discipline trajectory.

In June, the Company completed the 6th issue of debentures, in the amount of R$ 300 million, with a term of five years. The fundraising aimed to strengthen liquidity and extend the debt profile.



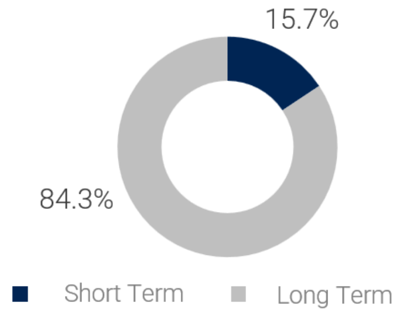
[3] *The management view includes the leases of vehicles.*

Amortization schedule (Gross Banking Debt)



The current profile of the Company's bank debt reflects the ongoing execution of its Liability Management plan, focused on structured operations aimed at extending the maturity profile. In this context, the cash and cash equivalents position (R$ 396 million) comfortably covers scheduled maturities for 2025, 2026, and part of 2027. This liquidity position mitigates short-term pressure and reinforces the Company's ability to meet its financial obligations.

Banking Debt Term



[6] R$ 287 million in Cash and cash equivalents, R$ 44 million in interest earning bank deposits, and the remainder in units of the FIDC

Outlook – Import Tariffs

In July 2025, the United States government announced the implementation of import tariffs on products originating from Brazil, effective as of August 6, 2025.

The Company is closely monitoring the effects of the 50% tariff imposed by the U.S. on certain Brazilian imports. While temporary adjustments in supply chains may be necessary, the Company sees a strategic window of opportunity. The measure strengthens Portobello Group's positioning through its subsidiary, Portobello America, as a local manufacturer of flooring and tile products, enhancing its competitive advantage in the North American market.

In June, the Company completed the 6th issue of debentures, in the amount of R$ 300 million, with a term of five years. The fundraising aimed to strengthen liquidity and extend the debt profile.

Although this represents a significant shift in the international trade landscape, the share of exports to the U.S. does not have a material impact on Portobello Group.
This scenario reinforces the Company's long-term, sustainable growth strategy.

Independent Audit

The Company’s policy on the rendering of non-audit services by its independent auditors is firmly based on the preservation of professional independence. This policy is based on the principles that the auditor should not audit their own work, perform managerial functions, or act as a lawyer for their client. By following these principles, the Company ensures the objectivity and integrity of the independent audit process, strengthening confidence in its financial statements.

LAB Roomscenes

Financial Statements

Balance Sheet

Assets	2Q25	AV %	4Q24	AV %	Var%
Current assets	**1,258.5**	**34.7%**	**1,016.4**	**30.4%**	**23.8%**
Cash and cash equivalents	286.7	7.9%	79.4	2.4%	100.0%
Trade Receivables	278.7	7.7%	282.1	8.4%	-1.2%
Inventories	584.5	16.1%	553.9	16.6%	5.5%
Advances to suppliers	2.3	0.1%	5.5	0.2%	-58.2%
Other	106.3	2.9%	95.5	2.9%	11.3%
Non-current assets	**2,367.3**	**65.3%**	**2,330.4**	**69.6%**	**1.6%**
Long-term assets	**421.2**	**11.6%**	**362.3**	**10.8%**	16.3%
Judicial deposits	5.5	0.2%	5.5	0.2%	0.0%
Judicial assets	120.4	3.3%	118.5	3.5%	1.6%
Guarantee deposit	16.3	0.4%	16.1	0.5%	1.2%
Related party credits	43.9	1.2%	34.9	1.0%	25.8%
Receivables - Eletrobrás	114.4	3.2%	122.3	3.7%	-6.5%
Securities and Bonds	68.0	1.9%	26.1	0.8%	100.0%
Restricted financial investments	52.7	1.5%	39.0	1.2%	35.1%
Recoverable taxes and deferred tax	**1,946.1**	**53.7%**	**1,968.0**	**58.8%**	**-1.1%**
Intangible Assets, Fixed Assets and Investiments	1.176.7	32.5%	1,242.1	37.1%	-5.3%
Lease assets	769.4	21.2%	725.9	21.7%	6.0%
Total assets	**3,625,8**	**100.0%**	**3,346.8**	**100,0%**	**8,3%**

Passive	2Q25	AV%	4Q24	AV%	Var%
Current	**1,334.7**	**36.8%**	**1,359.1**	**40.6%**	**-1.8%**
Loans and Debentures	217.2	6.0%	406.0	12.1%	-46.5%
Suppliers and credit assignment	618.7	17.1%	496.2	14.8%	24.7%
Fixed asset accounts payable	72.3	2.0%	22.5	0.7%	100.0%
Lease obligations	53.8	1.5%	71.5	2.1%	-24.8%
Tax obligations	78.8	2.2%	51.3	1.5%	53.6%
Social and labor obligations	90.2	2.5%	78.3	2.3%	15.2%
Customer advance	159.0	4.4%	146.4	4.4%	8.6%
Others	44.7	1.2%	86.9	2.6%	-48.6%
Non-current	**2,042.4**	**56.3%**	**1,616.5**	**48.3%**	**26.3%**
Loans and Debentures	1,067.6	29.4%	757.7	22.6%	40.9%
Fixed asset accounts payable	93.6	2.6%	182.7	5.5%	-48.8%
Debts with related people	56.3	1.6%	56.3	1.7%	0.0%
Provisions	61.9	1.7%	57.6	1.7%	7.5%
Deferred income tax and social contribution	6.8	0.2%	2.7	0.1%	100.0%
Lease obligations	622.1	17.2%	503.9	15.1%	23.5%
Others	134.1	3.7%	55.5	1.7%	100.0%
Net worth	**248.7**	**6.9%**	**371.1**	**11.1%**	**-33.0%**
Share capital	250.0	6.9%	250.0	7.5%	0.0%
Profit reserves	14.7	0.4%	91.0	2.7%	-83.8%
Asset valuation adjustment	(16.0)	-0.4%	30.1	0.9%	-100.0%
Total liabilities	**3.625.8**	**100.0%**	**3,346.8**	**100.0%**	**8.3%**

Statement of Income

R$ Million	2Q25	2Q24
Net Sales Revenue	1,278.6	1,114.5
Cost of goods sold	(802.2)	(703.6)
Gross Operating Profit	**476.5**	**410.9**
Operating Income (Expenses), Net	**(407.4)**	**(325.4)**
Selling	(338.7)	(310.7)
General and Administrative	(65.0)	(66.0)
Other Operating Income (Expenses)	(5.9)	52.5
Impairment of trade receivables	2.1	(1.2)
Operating Profit before Financial Income	**69.1**	**85.6**
Financial Result	**(156.0)**	**(113.5)**
Financial Revenues	13.8	11.4
Financial Expenses	(186.8)	(106.0)
Net exchange rate change	17.0	(19.0)
Income (loss) before income taxes	**(86.9)**	**(28.0)**
Income Tax and Social Contribution	10.0	(4.3)
Net income (loss) for the Period	**(76.9)**	**(32.2)**

Cash Flow

R$ Million	2Q25	2Q24
Cash Flows from Operating Activities	**190.0**	**(31.7)**
Cash generated from operations	90.0	155.1
Changes in assets and liabilities	187.8	(84.5)
Interest and taxes on profit paid	(87.8)	(102.3)
Net cash used in investment activities	**(79.9)**	**(97.1)**
Acquisition of fixed assets (net of accounts payable)	(56.9)	(32.4)
Acquisition of intangible assets	(21.3)	(25.1)
Acquisition of lease asset - goodwill	38.2	(17.1)
FIDC quotas	(40.0)	(22.5)
Net cash provided by (used in) financing activities	**99.3**	**(124.1)**
Obtaining loans and financing	629.3	172.8
Payment of loans and financing and debentures	(476.1)	(258.4)
Payment of leases	(43.2)	(38.5)
Derivative financial instruments - Swap	(1.7)	-
Linked financial applications	(9.1)	-
Increase/(Decrease) in Cash for the period/year	**209.3**	**(252.9)**
Effect of exchange rate variation on cash and cash equivalents	**-2.1**	**0.0**
Opening Balance	**79.4**	**486.5**
Closing Balance	**286.7**	**233.5**

*Indirect Cash Flow considers opening according to a corporate view.

PBG S.A. and subsidiaries
Balance sheets
Interim financial information as June 31, 2025
In thousands of reais, unless otherwise indicated

		Parent company		Consolidated	
Assets	Note	30.06.25	31.12.24	30.06.25	31.12.24
Current Assets					
Cash and cash equivalents	6	98.806	30.598	286.666	79.440
Trade receivables	8	170.398	195.175	278.692	282.050
Inventories	9	299.549	305.538	584.527	553.895
Advances to suppliers		2.121	3.346	2.310	5.526
Taxes recoverable	10	17.134	14.461	48.571	35.674
Prepaid expenses		12.003	13.365	34.012	39.011
Derivative financial instruments	7	5.647	3.787	5.647	3.867
Dividends receivable	16	17.407	25.707	-	-
Other accounts receivable		6.394	7.241	18.029	16.917
Total current assets		629.459	599.218	1.258.454	1.016.380
Non-current assets					
Receivables from related parties	36	155.477	88.894	-	-
Judicial deposits	11	5.066	5.077	5.440	5.451
Guarantee deposits	12	16.684	16.076	16.684	16.076
Taxes recoverable	10	12.640	15.675	13.874	16.883
Deferred income tax and social contribution	13b	90.027	84.372	114.442	105.447
Legal assets	14	120.411	118.460	120.411	118.460
Actuarial assets	28	25.790	25.790	25.790	25.790
Restricted investments	5.3	43.953	34.875	43.953	34.875
Securities	15	67.999	26.104	67.999	26.104
Other accounts receivable and financial instruments		12.575	13.182	12.614	13.256
		550.622	428.505	421.207	362.342
Interest in subsidiaries	16	687.312	693.770	-	-
Property, plant and equipment	17	520.644	531.057	1.068.627	1.137.363
Intangible assets	18	36.789	38.644	108.098	104.738
Right-of-use assets	19a	24.086	31.254	769.377	725.947
		1.268.831	1.294.725	1.946.102	1.968.048
		1.819.453	1.723.230	2.367.309	2.330.390
		2.448.912	2.322.448	3.625.763	3.346.770

		Parent company		Consolidated	
Liabilities	Note	30.06.25	31.12.24	30.06.25	31.12.24
Current Liabilities					
Suppliers	20	309.150	265.457	435.997	375.775
Credit granting from suppliers	20a	153.656	105.180	182.747	120.375
Payables from property, plant and equipment	20b	13.113	13.562	72.346	22.546
Borrowings and Debêntures	21	203.946	403.320	217.194	406.014
Installment payment of tax obligations	22	17.009	10.943	24.564	10.943
Taxes, fees and contributionsm	23	28.637	23.847	47.315	38.958
Income tax and social contribution payable	13a	-	-	6.934	1.439
Dividends payable	33	638	638	699	700
Advances from customers		45.269	33.452	158.990	146.362
Social and labor liabilities		66.533	52.628	90.216	78.295
Payables to related parties	36	18.287	21.920	-	-
Lease liabilities	19b	20.080	26.306	53.770	71.528
Derivative financial instruments	7	3.791	40.270	5.174	40.270
Other payables	24	25.264	29.416	38.761	45.899
Total current liabilities		905.373	1.026.939	1.334.707	1.359.104
Non-current Liabilities					
Payables for property, plant and equipment	20b	-	-	93.606	182.743
Borrowings and Debêntures	21	1.066.376	743.189	1.067.626	757.689
Installment payment of tax obligations	22	81.241	38.003	119.160	38.003
Lease liabilities	19b	6.498	8.173	622.077	503.929
Derivative financial instruments	7	487	-	487	-
Payables to related parties	38	99.904	92.788	56.331	56.330
Provision for civil, labor, social security and tax risks	25	36.491	38.444	61.878	57.631
Deferred income tax and social contribution	13b	-	-	6.848	2.727
Other payables	24	3.888	3.809	14.366	17.495
Total non-current liabilities		1.294.885	924.406	2.042.379	1.616.547
Equity					
Capital	27.1	250.000	250.000	250.000	250.000
Profit reserves	27.2	14.658	90.965	14.658	90.965
Carrying value adjustments	27.3	(16.004)	30.138	(16.004)	30.138
		248.654	371.103	248.654	371.103
Non-controlling interest				23	16
		248.654	371.103	248.677	371.119
Total liabilities and equity		2.448.912	2.322.448	3.625.763	3.346.770

The explanatory notes are part of the financial statements.

PBG S.A. and subsidiaries
Statement of profit or loss
Interim financial information as June 31, 2025
In thousands of reais, unless otherwise indicated

		Parent company				Consolidated			
		2º trimestre		Acumulado 6 meses		2º trimestre		Acumulado 6 meses	
	Note	2025	2024	2025	2024	2025	2024	2025	2024
Net sales revenue	29	447.526	441.995	836.281	858.671	686.794	589.075	1.278.649	1.114.532
Cost of sales	30	(334.582)	(330.057)	(625.822)	(626.149)	(434.407)	(373.961)	(802.156)	(703.611)
Gross profit		112.944	111.938	210.459	232.522	252.387	215.114	476.493	410.921
Net operating revenues (expenses)									
Operating income (expenses), net Selling	30	(65.325)	(66.885)	(126.166)	(145.234)	(175.271)	(161.111)	(338.678)	(310.719)
General and administrative	30	(14.646)	(8.995)	(25.959)	(32.924)	(34.672)	(35.113)	(64.968)	(65.971)
Other operating income	31	2.475	9.474	18.732	35.150	8.145	32.056	26.806	61.467
Other operating expenses	31	160	(761)	(24.781)	(5.794)	(7.160)	(2.148)	(32.664)	(8.968)
Impairment of trade receivables	8	104	(137)	590	(387)	282	(918)	2.114	(1.159)
Equity income (loss)	16	(26.788)	(9.047)	(40.515)	(29.827)	-	-	-	-
		(104.020)	(76.351)	(198.099)	(179.016)	(208.676)	(167.234)	(407.390)	(325.350)
Operating profit before finance income (costs)		8.924	35.587	12.360	53.506	43.711	47.880	69.103	85.571
Finance results	32								
Finance income		7.699	3.945	11.314	8.047	9.802	5.345	13.760	11.388
Finance expenses		(78.258)	(37.908)	(135.724)	(80.844)	(111.566)	(49.325)	(186.750)	(105.956)
Foreign exchange variations, net		8.627	(17.128)	15.544	(18.930)	9.178	(17.152)	16.976	(18.957)
		(61.932)	(51.091)	(108.866)	(91.727)	(92.586)	(61.132)	(156.014)	(113.525)
Profit (loss) before income tax and social contribution		(53.008)	(15.504)	(96.506)	(38.221)	(48.875)	(13.252)	(86.911)	(27.954)
Income tax and social contribution	13c								
Income tax and social contribution Current		-	(82)	-	(82)	(4.315)	(3.014)	(9.502)	(11.135)
Deferred		8.815	4.036	19.589	6.046	9.001	4.721	19.503	6.843
		8.815	3.954	19.589	5.964	4.686	1.707	10.001	(4.292)
Profit (loss) for the year		(44.193)	(11.550)	(76.917)	(32.257)	(44.189)	(11.545)	(76.910)	(32.246)
Profit (loss) attributable to Owners of the Company									
Owners of the Company				(76.917)	(32.257)	(44.193)	(11.550)	(76.917)	(32.257)
Non-controlling interest						4	5	7	11
Amount per thousand shares outstanding in the year						140.987	140.987	140.987	140.987
Basic and diluted earnings (loss) for the year per share	33							(0,54556)	(0,22879)

The explanatory notes are part of the financial statements.

PBG S.A. and subsidiaries
Statement of comprehensive income
Interim financial information as June 31, 2025
In thousands of reais, unless otherwise indicated

		Parent company				Consolidated			
		2º Trimestre		Acumulado 6 meses		2º Trimestre		Acumulado 6 meses	
	Note	2025	2024	2025	2024	2025	2024	2025	2024
Profit (loss) for the year		(44.193)	(11.550)	(76.917)	(32.257)	(44.189)	(11.545)	(76.910)	(32.246)
- that may be reclassified to profit or loss									
Foreign exchange variations of subsidiaries	16	(29.231)	49.517	(72.581)	60.015	(29.231)	49.517	(72.581)	60.015
Hedge accounting transactions	7	9.553	(30.529)	40.983	(37.520)	9.553	(30.529)	40.983	(37.520)
Deferred income tax and social contribution on hedge	7 e 13b	(3.248)	10.380	(13.934)	12.757	(3.248)	10.380	(13.934)	12.757
Total comprehensive income (loss) for the year		(67.119)	17.818	(122.449)	2.995	(67.115)	17.823	(122.442)	3.006
Comprehensive income (loss) for the year attributable to									
Owners of the Company		(67.119)	17.818	(122.449)	2.995	(67.115)	17.823	(122.449)	2.995
Non-controlling interest		-	-	-	-			7	11

PBG S.A. and subsidiaries
Statement of changes in equity
Interim financial information as June 31, 2025
In thousands of reais, unless otherwise indicated

			Profit reserves				Carrying value adjustments						
Parent company and Consolidated	Nota	Capital	Legal reserve	Profit retention reserve	Unallocated profits reserve	Tax incentive reserve	Deemed cost	Cumulative translation adjustment	Other comprehensive income	Accumulated losses	Total equity - Parent company	Non-controlling interest	Total equity - Consolidated
At December 31, 2023		250.000	50.000	16.163	35.633	123.899	30.049	(84.036)	(1.864)	(33.911)	385.933	55	385.988
Dividends distributed		-	-	-	-	-	-	-	-	-	-	(54)	(54)
Realization of the revaluation reserve	27.3	-	-	-	-	-	(610)	-	-	610	-	-	-
Hedge accounting transactions	27.3	-	-	-	-	-	-	-	(37.520)	-	(37.520)	-	(37.520)
Deferred income tax and social contribution on hedge accounting	27.3	-	-	-	-	-	-	-	12.757	-	12.757	-	12.757
Foreign exchange variation of subsidiary located abroad	16	-	-	-	-	-	-	60.015	-	-	60.015	-	60.015
Profit (loss) for the year		-	-	-	-	-	-	-	-	(32.257)	(32.257)	11	(32.246)
At June 30, 2024		250.000	50.000	16.163	35.633	123.899	29.439	(24.021)	(26.627)	(65.558)	388.928	12	388.940
At December 31, 2024		250.000	50.000	-	35.633	123.899	28.830	37.235	(35.927)	(118.567)	371.103	16	371.119
Realization of the revaluation reserve		-	-	-	-	-	(610)	-	-	610	-	-	-
Hedge accounting transactions	27.3	-	-	-	-	-	-	-	40.983	-	40.983	-	40.983
Deferred income tax and social contribution on hedge accounting	27.3	-	-	-	-	-	-	-	(13.934)	-	(13.934)	-	(13.934)
Foreign exchange variation of subsidiary located abroad	16	-	-	-	-	-	-	(72.581)	-	-	(72.581)	-	(72.581)
Profit (loss) for the year		-	-	-	-	-	-	-	-	(76.917)	(76.917)	7	(76.910)
At June 30, 2025		250.000	50.000	-	35.633	123.899	28.220	(35.346)	(8.878)	(194.874)	248.654	23	248.677

The explanatory notes are part of the financial statements.

PBG S.A. and subsidiaries
Statement of cash flows
Interim financial information as June 31, 2025
In thousands of reais, unless otherwise indicated

		Parent company		Consolidated	
	Note	2025	2024	2025	2024
Net cash from operating activities		8.614	(28.491)	189.951	(31.739)
Cash generated (used) in operations		58.252	132.789	90.031	155.078
Profit or loss for the year before taxes		(96.506)	(38.221)	(86.911)	(27.954)
Depreciation and amortization		43.065	41.099	101.652	87.379
Equity income or loss	16	40.515	29.827	-	-
Unrealized foreign exchange variations of borrowings and investments		(29.703)	31.192	(31.141)	31.192
Provision for valuation of inventories at market value	9	15.422	(550)	4.315	(1.469)
Provision for impairment of trade receivables	8	(590)	2.090	(2.114)	1.777
Provision for civil, labor, social security and tax risks	25	193	(99)	733	(19.546)
Monetary adjustment of legal assets	14	(1.951)	(2.084)	(1.951)	(2.084)
Provision for interest on loans and debentures	21	78.281	67.747	82.898	67.747
Interest and exchange rate changes on leases	19	1.638	3.177	16.372	19.425
Lease terminations	19	92	-	235	-
Derivative financial instruments - Swap		9.691	(1.417)	7.832	(1.417)
Income from securities		(1.895)	-	(1.895)	-
write-off of fixed and intangible assets.	17/18	-	28	6	28
		33.427	(68.555)	187.751	(84.497)
Trade receivables		25.367	3.713	(1.567)	(20.070)
Inventories		(9.433)	43.613	(59.508)	(54.308)
Judicial deposits		11	(140)	(123)	(140)
Advances to suppliers		1.225	696	3.069	3.016
Taxes recoverable		362	(678)	(9.888)	(10.625)
Restricted investment		-	(459)	-	(459)
Legal assets and guarantee deposits		(608)	4.525	(608)	4.525
Other assets		2.815	(15.360)	2.565	(38.951)
Trade payables		92.169	(22.676)	127.535	2.231
Advances from customers		11.817	2.662	12.628	9.565
Tax installment payment		49.304	2.505	94.778	2.505
Taxes, fees and contributions		4.790	(1.036)	8.400	2.757
Social and labor liabilities		13.905	10.862	12.109	18.400
Provision for civil, labor, social security and tax risks		(2.146)	(699)	3.514	(699)
Derivative financial instruments - Hedge		(1.579)	(2.857)	(1.579)	(2.857)
Payables to subsidiaries and related parties		(150.499)	(90.268)	-	-
Other payables		(4.073)	(2.958)	(3.574)	613
Other		(83.065)	(92.725)	(87.831)	(102.320)
Interest paid on loans and debentures	21	(83.065)	(92.725)	(83.824)	(92.725)
Income tax and social contribution paid		-	-	(4.007)	(9.595)
Net cash provided by (used in) investing activities		(66.490)	(67.143)	(79.935)	(97.058)
Acquisition of property, plant and equipment	17	(15.587)	(18.038)	(56.881)	(32.403)
Acquisition of intangible assets	18	(3.831)	(2.872)	(21.256)	(25.079)
Acquisition of lease assets	19	-	-	-	(17.058)
Reimbursement of lease asset		-	-	38.202	-
Dividends received		18.924	83.684	-	-
Establishment of FIDC Suppliers - junior shares		(40.000)	-	(40.000)	-
Establishment of FIDC Clients - mezzanine shares		-	(22.518)	-	(22.518)
Advance for future capital increase	16	(25.996)	(107.399)	-	-
Net cash used in financing activities		126.084	(99.091)	99.286	(124.126)
Proceeds from borrowings and debentures	21	629.327	172.800	629.327	172.800
Payments of borrowings	21	(474.893)	(258.419)	(476.143)	(258.419)
Derivative financial instruments - Swap		(4.981)	-	(1.659)	-
Lease payment		(14.291)	(13.472)	(43.161)	(38.507)
Restricted investments	19	(9.078)	-	(9.078)	-
Increase in cash and cash equivalents		68.208	(194.725)	209.302	(252.923)
Effect of exchange rate on cash and cash equivalents		-	-	(2.076)	-
Opening balance of cash and cash equivalents	6	30.598	376.366	79.440	486.472
Closing balance of cash and cash equivalents	6	98.806	181.641	286.666	233.549

The explanatory notes are part of the financial statements

PBG S.A. and subsidiaries
Statement of value added
Interim financial information as June 31, 2025
In thousands of reais, unless otherwise indicated

		Parent company		Consolidated	
	Note	2025	2024	2025	2024
Revenues		1.035.497	1.113.990	1.574.672	1.428.096
Sale of goods, products and services		1.016.174	1.079.229	1.550.870	1.389.598
Other revenues		18.733	35.148	21.688	39.657
Reversal of (allowance for) impairment of trade receivables		590	(387)	2.114	(1.159)
Revenue related to the construction of own assets		-	-	-	-
Inputs acquired from third parties		(526.928)	(536.754)	(813.359)	(643.574)
Costs of products, goods and services sold		(439.214)	(454.131)	(576.729)	(498.296)
Materials, energy, third-party services and other		(69.990)	(94.274)	(218.417)	(157.140)
Impairment/recovery of assets		(17.724)	11.651	(18.213)	11.862
Gross value added		508.569	577.236	761.313	784.522
Retentions		(43.065)	(41.099)	(101.653)	(87.379)
Depreciation and amortization	17b ,18b e 19	(43.065)	(41.099)	(101.653)	(87.379)
Net value added produced		465.504	536.137	659.660	697.143
Value added received in transfer		(29.370)	(13.558)	14.932	19.612
Equity in the earnings of subsidiaries	16	(40.515)	(29.827)	-	-
Finance income		11.145	16.269	14.868	18.895
Other (dividends, rentals, royalties)		-	-	64	717
Total value added to distribute		436.134	522.579	674.592	716.755
Distribution of value added		436.134	522.579	674.592	716.755
Personnel		181.637	180.619	254.062	271.964
Direct compensation		149.406	150.377	213.013	232.430
Benefits		22.072	19.350	27.465	24.957
FGTSS		10.159	10.892	13.584	14.577
Taxes, fees and contributions		195.219	249.187	307.965	325.468
Federal		75.022	101.999	179.167	162.767
State		119.316	146.098	127.806	161.510
Municipal		881	1.090	992	1.191
Remuneration of third-party capital		136.195	125.030	189.475	151.569
Interest		120.011	107.994	169.274	132.595
Rentals		16.184	17.036	20.201	18.974
Remuneration of own capital		(76.917)	(32.257)	(76.910)	(32.246)
Retained earnings (losses)		(76.917)	(32.257)	(76.917)	(32.257)
Non-controlling interest in retained earnings		-	-	7	11

The explanatory notes are part of the financial statements

Management's notes to the interim financial statements

Amounts in thousands of Brazilian real, except when otherwise indicated.

1. Operations

PBG S.A., also referred to on these financial statements as "Company" or "Parent Company", is a public corporation whose shares are traded on the New Market segment of the Brazilian Stock Exchange, Bolsa, Balcão (B³), under code PTBL3. The Company is controlled by a group of shareholders, formalized by an agreement entered into on April 15, 2011 and issued on August 5, 2021 and which as of June 30, 2025 holds 68.2% of the Company's shares (67.7% as of December 31, 2024). The remaining balance of shares is 31.8% (32.3% as of December 31, 2024) *outstanding (*free float).

The Company, headquartered in Tijucas, Santa Catarina, and its direct and indirect subsidiaries, individually or jointly, are mainly engaged in manufacturing and marketing ceramic and porcelain products in general, such as floors, enamelled and non-enamelled porcelain flooring tiles, decorated and special pieces, mosaics, products used for covering internal walls and facades, and in rendering supplemental services in the industry of construction materials in Brazil and abroad. In Brazil, the Company has a manufacturing plant in Tijucas - Santa Catarina and another in Marechal Deodoro - state of Alagoas, in addition to two (2) distribution centers in the Northeast. In the United States, subsidiary Portobello America Manufacturing LLC has a manufacturing facility in Baxter, Tennessee.

The Company has ownership interest in the following subsidiaries (jointly called "Portobello Group" or "Group"): (i) Portobello Shop S.A. (PBShop), franchisor that manages the network of one hundred and thirty-three (133) (134 as of December 31, 2024) Portobello Shop franchise stores that are specialized in porcelain flooring tiles and ceramic coating; (ii) Pbtech Comercio e Servicos de Revestimentos Cerâmicos Ltda. (PBTech), which is responsible for managing twenty-nine (29) Portobello Shop stores; (iii) Mineração Portobello Ltda. (Mineração), which supplies part of the raw material used for producing ceramic coating; (iv) Companhia Brasileira de Cerâmica S.A. (CBC), which has been operating a special cutting plant since the second quarter of 2018, producing products under the Officina Portobello brand, and operates five (5) distribution centers, which by the first half of 2024 were part of its parent company; and (v) Portobello America Inc (PBA) has two distribution centers in which it distributes Portobello products in the US market. Through its subsidiary, Portobello America Manufacturing LLC (PBM), it completed the construction of the plant in the USA and since October 2023 has been producing its marketing portfolio. This is a breakthrough in the Group's internationalization and consolidation strategy in the US market. The industrial park has an annual production capacity of 3.6 million m2 in this first stage and has a built area of 90 thousand m2, developed with high technology, state-of-the-art processes and machinery, in the region that is today considered the North American center for the manufacture of ceramic tiles.

1.1 Net working capital

As of June 30, 2025, the interim financial statements reported negative net working capital in the amounts of R$275,913 and R$76,253 (R$427,721 and R$342,724 as of December 31, 2024), Company and Consolidated, respectively, mainly due to the maturity of short-term loan agreements and investments made. The Company constantly monitors its net working capital and cash flow generation projections to support the feasibility of its business plan.

Portobello Group is negotiating and reshaping its transactions with financial institutions.

In the first quarter of 2025, Banco XP S.A. raised loans as export prepayment in the amount of fifty-four million US dollars (US$54 million), with a grace period of two (years), as disclosed in note 21.

On April 7, 2025, the Company's fourth issue of simple nonconvertible debentures secured by security interest and personal guarantee were negotiated. The total amount acquired was R$40,000.

On April 24, 2025, as part of the renegotiation of the *BTS* agreement signed by Portobello America (note 19), PBA received a reimbursement of US$6.9 million, and renegotiated the terms and interest rates of that agreement.

On June 26, 2025, three hundred thousand (300,000) debentures were subscribed to, in nominative and book-entry form, without the issuance of certificates, with a unit par value of one thousand Brazilian reais (R$1,000.00), totaling R$300,000, corresponding to the 6th issue of debentures by the Company.

This funding led the Company to withdraw total debentures from the fourth issue in advance, in the amount of R$110,000, and made partial early redemption of R$112,000 for the fifth issue. The Company also repaid bilateral loans with Banco do Brasil in the approximate amount of R$83,000.

These transactions contributed to the restructuring of the Group's debt as of June 30, 2025.

Moreover, considering the expected cash generation, the shares are expected to be sufficient to equalize net working capital. These interim financial statements have been prepared on a going concern basis.

1.2 Consumer tax reform

On December 20, 2023, Constitutional Amendment ("EC") No. 132 was enacted, establishing the Tax Reform ("Reform") on consumption. Several issues, including the rates of the new taxes, were still pending regulation by Complementary Laws ("LC").

The Reform model is based on a divided VAT ("dual VAT") in two competences, one federal (Contribution on Goods and Services - CBS) and one sub-national (Tax on Goods and Services - IBS), which will replace the taxes PIS, COFINS, ICMS and ISS.

A Selective Tax ("IS") was also created – of federal jurisdiction, which will be levied on the production, extraction, commercialization or importation of goods and services harmful to health and the environment, under the terms of LC.

On January 16, 2025, LC 214/25 was published, which regulates the new taxes. Management has been monitoring all published standards and is evaluating the implementation of the reform to ensure that all aspects will be covered in operations as from the transition phase that begins in January 2026. Therefore, there is no effect of the Executive Act on the interim financial statements as of June 30, 2025.

2. Presentation of the interim financial statements

Statement of compliance

The interim financial statements have been prepared in accordance with CPC 21 (R1) Technical Pronouncement – "Interim Financial Reporting" and IAS 34 – "Interim Financial Reporting", issued by the International Accounting Standards Board ("IASB") and presented in accordance with the standards approved and issued by the Brazilian Securities and Exchange Commission ("CVM"), applicable to the preparation of interim financial information.

The individual interim financial statements are in accordance with Brazilian accounting policies, including the pronouncements, interpretations and guidelines issued by the Committee of Accounting Pronouncements (CPC) and are not considered to be in accordance with international financial reporting standards. Moreover, the capitalization of interest on the investee's qualifying assets in the Company's financial statements is presented in note 16.

These interim financial statements contain selected notes with relevant and material corporate information that allow an understanding of the changes in the Company's financial position and performance since its last individual company and consolidated financial statements.

Therefore, these interim financial statements should be read together with the individual company and consolidated financial statements for the year ended December 31, 2024, issued on March 13, 2025, which were prepared and presented in accordance with *International* Financial Reporting *Standards (IFRS)*) issued by the International Accounting Standards Board - IASB, for the Consolidated financial statements, and also in accordance with Brazilian accounting policies for the parent company, which comprise those included in Brazilian corporate law, and the pronouncements, guidelines and interpretations issued by the Committee of Accounting Pronouncements - CPC and approved by the Brazilian Securities and Exchange Commission - CVM. All significant information characteristic of interim financial statements, and only that information, is being shown and is that used by management to run the Company. These interim financial statements were approved and authorized for issue by the Board of Directors on August 6, 2025.

The individual and consolidated statement of value added is required by Brazilian corporate law and Brazilian accounting policies applicable to public companies. The statement of value added has been prepared in accordance with the criteria set on Technical Pronouncement CPC 09 - "Statement of Value Added". IFRS do not require the presentation of such a statement. Therefore, under IFRS, this statement is presented as supplementary information, without prejudice to all interim financial information.

3. Material accounting policies

The material accounting policies applied in the preparation of these individual and consolidated interim financial statements are set forth below. These policies have been applied consistently to all periods presented in these financial years, except if otherwise stated. The accounting policies adopted by the Company and its subsidiaries to prepare the interim financial information for the quarter and six-month period ended June 30, 2025, are consistent with those applied in the preparation of the last Annual Financial Statements as of December 31, 2024, disclosed on March 13, 2025.

3.1. Consolidations

3.1.1. Consolidated Interim Financial Statements

a. *Subsidiaries*

Subsidiaries are all entities in which the Company has the power to govern the financial and operating policies, and usually owns an interest corresponding to more than half of voting rights (voting capital). In assessing control, the Company takes into consideration potential voting rights that are currently exercisable. The financial statements of subsidiaries are fully included in the consolidated financial statements from the date that control commences until the date that control ceases.

In thousands of reais, unless otherwise indicated

The Company's percentage of ownership interest in subsidiaries is as follows:

	Country of incorporation	Direct interest	Indirect interest
As of June 30, 2025 and December 31, 2024			
Portobello América Inc.	United States	100.00%	0.00%
Portobello America Manufacturing	United States	0.00%	100.00%
PBTech Ltda.	Brazil	99.94%	0.06%
Portobello Shop S/A	Brazil	99.90%	0.00%
Mineração Portobello Ltda.	Brazil	99.99%	0.00%
Companhia Brasileira de Cerâmica S/A	Brazil	98.85%	1.15%

Intra-group (i.e. the Company and its subsidiaries) balances and transactions, and any unrealized income and expenses arising from intra-group transactions, are eliminated in preparing the consolidated interim financial statements.

Where necessary, accounting policies for subsidiaries have been changed to ensure consistency with the policies adopted by the Company.

b. Non-controlling interests and transactions

The Company and its subsidiaries treat transactions with non-controlling interests as transactions with owners of assets classified as related parties. The difference between any consideration paid on acquisitions of non-controlling interests and the acquired portion of the book value of the subsidiary's net assets is recognized in equity. Gain or losses on disposals of non-controlling interests are also recognized in equity.

3.1.2. *Individual Interim Financial Statements*

Investments in subsidiaries are accounted for on the equity method of accounting in the individual interim financial statements. Under this method, investment is initially recognized at cost and subsequently adjusted for the recognition of the interest attributed to the Company in the changes in the investee's net assets. Adjustments to the book value of the investment are also necessary for the recognition of the Company's interest in the variations in the balances of the components of the investee's equity valuation adjustments, recognized directly in its equity. These variations are recognized as an equity valuation adjustment directly in equity.

Under the equity method, the portion of the subsidiaries' profit allocated to pay dividends is recognized as dividends receivable in current assets. Therefore, the investment is shown net of the dividends proposed by the subsidiaries. Accordingly, there is no recognition of revenue from dividends.

3.2. Segment reporting

The segment information is presented in a manner consistent with that reviewed by the internal report provided by the Chief Executive Officer, who is in charge of assessing the performance of the business segments and making strategic decisions about the Company and its subsidiaries.

3.3. Functional and foreign currency translation

a. Transactions and balances

Foreign currency transactions are translated into Reais, using the exchange rates in effect on the dates of transactions or on the dates of valuations when items are measured. Foreign exchange gains and losses on foreign currency monetary assets and liabilities arising from the settlement of these transactions and their translation using the exchange rates of the reporting date are recognized in the statement of profit or loss as finance income (costs), as shown in Note 32, except when deferred in equity as *qualified cash flow* hedging transactions.

b. *Foreign subsidiaries*

Foreign currency assets and liabilities (US dollars and euros) recognized by the foreign subsidiary were translated into Reais using the exchange rate of the balance sheet date and the result was translated using monthly average exchange rates. The exchange rate variation on the foreign investment was recognized as a cumulative translation adjustment in equity in "Equity valuation adjustment". The functional currency of foreign subsidiaries is the US dollar.

3.4. Revenue recognition

Revenue from the sale of goods and services in the course of the Company's and its subsidiaries' ordinary activities is measured at the fair value of the consideration received or receivable, net of taxes, returns, trade discounts, volume rebates and intercompany sales.

Revenue is recognized when control is transferred, i.e. the moment goods or services are actually delivered and ownership is transferred. After delivery, customers assume the significant risks and rewards of ownership (they have the power to decide on the distribution method and the sales price, responsibility for resale, and assume the risks of obsolescence and loss with respect to the goods). At this point, a receivable is recognized, as this is when the right to consideration becomes unconditional.

a. *Wholesale of products*

The Company and its subsidiaries produce and sell a range of ceramic coatings in the wholesale market. Sales of goods are always recognized when control is transferred, i.e. products are delivered to the wholesaler, who becomes totally free to decide on the sales channel and price and no unsettled obligation remains that may affect acceptance of the products by the wholesaler. Delivery will not take place until: (i) the products have been shipped to the specified location; (ii) the risks of obsolescence and loss have been transferred to the wholesaler; (iii) the wholesaler has accepted the products in accordance with the sales agreement; and (iv) acceptance provisions have been agreed on or there is objective evidence that all acceptance criteria have been met.

Ceramic coatings are eventually sold with volume rebates. Clients are entitled to return defective products in the wholesale market. Sales are recognized according to the prices set on sales agreements. Sales are made under payment terms that vary according to the type of client (*Home Centers*, Construction Companies, Franchise Stores). Sales agreements are not financing agreements and are consistent with market practices; Therefore, these sales are not discounted to present value.

b. *Franchise revenue*

Revenue originates from the collection of royalties by the management of the Portobello Shop franchise chains, a retail chain specialized in Portobello brand ceramic coating and accessories.

Royalty revenue is recognized when performance obligations are completed. Revenue from the sale of merchandise to franchisees is recognized when the performance obligation is fulfilled, which comprises the transfer of merchandise to the franchisee. Moreover, when the sales performance obligation is fulfilled, royalty revenue is recognized according to percentages established by contract.

c. *Revenue from products and services – Officina Portobello*

Revenue from the sale of products and services that include ceramic coatings with crockery, metals and porcelain solutions, for which control is transferred upon delivery directly to the final consumer at the points of sale. Therefore, there is no complexity in defining performance obligations and transferring control over merchandise and services to clients.

d. Finance income

Finance income is recognized to the extent that realization is expected, according to the elapsed time using the effective interest method.

4. Critical accounting estimates and judgments

In preparing these interim financial statements, the Group has made judgments, estimates and assumptions that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. The main judgments and uncertainties about the estimates made to apply accounting policies remain the same as detailed in the financial statements for the year ended December 31, 2024 and, therefore, should be read together with these interim financial statements.

5. Financial risk management

5.1. Financial risk factors

The Company and its subsidiaries are exposed to several financial risks: market risks, credit risks and liquidity risks. The Company's global management risk program focuses on the unpredictability of finance markets and aims to reduce possible adverse effects on the consolidated financial performance.

Risk management is carried out by the responsible management, according to the policies approved by the Board of Directors. The Treasury Department and the Vice-President of Finance identify, assess and protect the Company and its subsidiaries against possible financial risks in cooperation with their operating units. The Board of Directors lays down principles for global risk management, as well as for specific areas, such as exchange rate risk, interest rate risk, credit risk, use of derivative and non-derivative financial instruments and investments of cash surpluses.

Risk	Exposure	Methodology used to measure the impact	Management
Market risk	Future business operations	Cash flow forecasts	Hedging policy
Foreign exchange risk	Financial assets and liabilities in foreign currency	Sensitivity analysis	Currency swaps
Market risk - interest rate	Short- and long-term loans at floating rates	Sensitivity analysis	Monitoring the credit market through rounds of strategic renegotiations
Credit risk	Cash and cash equivalents, trade receivables.	Maturity analysis Credit analysis	Diversification of financial institutions and internal credit analyses
Liquidity risk	Loans and other liabilities	Cash Flow Forecasts	Follow-up of liquidity and monitoring of available credit ratings/limits

a. Market risk

(i) Foreign currency risk

The Group acts internationally and is exposed to the exchange rate risk arising from exposures to certain currencies, basically the US dollar, the euro and the yuan. Exhange rate risk results from future business transactions, assets and liabilities recognized in the Company's books of account and net investments in foreign transactions. The asset and liability balances exposed to exchange rate variation are as follows:

	In thousands in real			
	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Trade and other receivables	89,188	94,267	132,552	140,942
Checking account and financial investments	74	79	32,264	16,659
Receivables from subsidiaries - net	28,842	55,890	-	-
Restricted financial investments	18,831	-	18,831	-
Exposed assets	136,935	150,236	183,647	157,601
Trade payables	(21,502)	(37,934)	(76,401)	(77,060)
Property and equipment payables	(6,369)	(3,823)	(156,895)	(172,699)
Loans and financing	(476,963)	(221,133)	(487,711)	(233,322)
(-) Swap loans	353,813	70,637	364,561	82,826
Exposed liabilities	(151,021)	(37,934)	(356,446)	(77,060)
Net exposure	(14,086)	(42,017)	(172,799)	(242,654)

This exchange rate exposure is divided into:

(1) Euro:

	In thousands of Euros			
	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Accounts receivables	894	608	894	608
Suppliers	(597)	(1,267)	(597)	(1,267)
Suppliers of Property and equipment payables	(992)	(594)	(15,921)	(7,044)
	(695)	(1,253)	(15,624)	(7,703)

(2) Dollar:

	In thousands of dollars			
	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Accounts receivables	15,290	14,590	23,236	22,128
Checking account	14	13	5,912	2,690
Receivables from subsidiaries	5,285	9,026	-	-
Restricted financial investments	3,451	-	3,451	-
Suppliers	(3,237)	(4,809)	(13,297)	(11,128)
Suppliers of Property and equipment payables	-	-	(10,012)	(20,568)
Loans and financing	(87,402)	(35,711)	(89,372)	(37,679)
(-) Swap loans	64,835	11,407	66,805	13,376
	1,764	(5,484)	(13,277)	(31,181)

(3) Yuan:

	In thousands of Yuan			
	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Accounts receivables	7	7	7	7
Suppliers	(9)	-	(9)	-
	(3)	7	(3)	7

The Group has a policy of keeping its exchange rate exposure at the amount of up to one year of exports.

In thousands of reais, unless otherwise indicated

(ii) Cash flow or fair value risk associated with interest rates

Interest rate risk results from long-term loans, financing and debentures and is associated with loans issued at floating rates which expose the Company and its subsidiaries to interest rate and cash flow risk, according to the related note. Loans taken at fixed rates expose the entities to fair value risk associated with interest rates.

The Company and its subsidiaries continually monitor market interest rates to assess the possible need of entering into new contracts as a hedge against the fluctuation of these rates.

Financial investments are made in bank certificates of deposit, according to the related note.

b. Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and investments in debt securities.

The Company and its subsidiaries keep strict controls over the credit granted to their clients and adjust credit limits whenever they detect any significant change in the level of perceived risk.

c. Liquidity risk

Liquidity risk is the risk of the Company and its subsidiaries not having sufficient liquidity to meet their financial obligations due to a mismatch between expected receipts and payments in terms of maturity and volume.

To manage cash liquidity in domestic and foreign currency, the Company and its subsidiaries make assumptions about future disbursements and receipts which are daily monitored by the Treasury Department and the Finance Vice-Presidency. The Group has been making efforts to manage cash in accordance with its investment and financing policies.

The table below presents the Company and Consolidated non-derivative financial liabilities, according to maturity ranges corresponding to the remaining period from balance sheet date to maturity date. The amounts disclosed on the table are the discounted contractual cash flows.

	Parent Company				
	06/30/2025				
	Loans and debentures	Lease liability	Supplier, credit granting and accounts payable from property, plant and equipment	Installment payment of tax liabilities	Total
≤01 year	203,946	20,080	475,919	17,009	716,954
01−02 years	244,843	5,129	-	32,630	282,602
02−05 years	741,299	1,369	-	48,611	791,279
>05 years	80,234	-	-	-	80,234
	1,270,322	26,578	475,919	98,250	1,871,069

In thousands of reais, unless otherwise indicated

	Parent Company				
	12/31/2024				
	Loans and debentures	Lease liability	Supplier, credit granting and accounts payable from property, plant and equipment	Installment payment of tax liabilities	Total
≤01 year	403,320	26,306	384,199	10,943	824,768
01−02 years	356,309	5,381	-	8,188	369,878
02−05 years	350,327	2,792	-	29,815	382,934
>05 years	36,553	-	-	73	36,554
	1,146,509	34,479	384,199	48,946	1,614,133

	Consolidated				
	06/30/2025				
	Loans and debentures	Lease liability	Supplier, credit granting and accounts payable from property, plant and equipment	Installment payment of tax liabilities	Total
≤01 year	217,194	53,770	691,090	24,564	986,618
01−02 years	246,093	46,559	44,910	46,973	384,535
02−05 years	741,299	126,884	48,696	72,187	989,066
>05 years	80,234	448,634	-	-	561,100
	1,284,820	675,847	784,696	143,724	2,921,319

	Consolidated				
	12/31/2024				
	Loans and debentures	Lease liability	Supplier, credit granting and accounts payable from property, plant and equipment	Installment payment of tax liabilities	Total
≤01 year	406,014	71,528	518,696	10,943	1,007,181
01−02 years	370,809	33,582	94,864	8,188	507,443
02−05 years	350,327	55,535	87,879	29,815	523,556
>05 years	36,553	414,812	-	-	451,365
	1,163,703	575,457	701,439	48,946	2,489,545

d. Sensitivity analysis

(i) Sensitivity analysis of interest rate fluctuations

Management conducted a study of the potential impact of changes in interest rates on finance costs and finance income from loans and financing, debentures and taxes in installments that are affected by changes in interest rates, such as CDI and SELIC rates.

This study is based on the probable scenario for the CDI rate to 14.93% per year, based on the future interest curve drawn at B3 (Brasil, Bolsa e Balcão). The probable rate was then increased by 25% and 50%, being used as a parameter for possible and remote scenarios, respectively. The scenarios below were developed for a one-year period:

In thousands of reais, unless otherwise indicated

	Consolidated in Brazilian real							
	06/30/2025	Risk	Probable rate		Possible (25%)*		Remote (50%)*	
			%	R$	%	R$	%	R$
Financial investments	(210,803)	Increase in CDI rate	14.93%	(31,473)	18.66%	(39,341)	22.40%	(47,209)
Loans and financing - CDI	594,163	Increase in CDI rate	14.93%	88,709	18.66%	110,886	22.40%	133,063
Loans and financing - TJLP	154,172	Increase in TJLP	8.96%	13,814	11.20%	17,267	13.44%	20,721
Debentures	496,746	Increase in CDI rate	14.93%	74,164	18.66%	92,705	22.40%	111,246
	992,934			145,214		181,507		217,821

(*) SELIC and CDI indexes extracted from B3's site (Brasil, Bolsa e Balcão) on July 7, 2025.

(ii) *Sensitivity analysis of exchange rate fluctuations*

The Company and its subsidiaries have assets and liabilities denominated in foreign currency as of June 30, 2025, for which, for sensitivity analysis purposes, the Company adopted as probable scenario the future market interest in effect during the period that these interim financial statements were prepared. The probable rate in US dollar is R$5.5019 and in Euro is R$6.6108. The probable rate was then increased by 25%, 50%, -25%, -50%, being used as a parameter for possible and remote scenarios, respectively.

Therefore, the table below simulates the effects of the exchange rate variation on future results for the US dollar and euro amounts, which are more representative:

	Consolidated						
	06/30/2025		Probable Scenario	Currency appreciation		Devaluation of the currency	
	(Pay) Receive			Possible +25%	Remote +50%	Possible - 25%	Remote - 50%
	Dollar*	Real	5.6019	7.0023	8.4028	4.2014	2.8009
Accounts receivable	23,236	126,803	3,362	35,903	68,444	(29,179)	(61,721)
Checking account	5,912	32,264	854	9,134	17,413	(7,425)	(15,705)
Restricted financial investments	3,451	18,831	501	5,334	10,167	(4,332)	(9,165)
Suppliers	(13,297)	(72,561)	(1,927)	(20,549)	(39,171)	16,695	35,317
Loans and financing	(89,372)	(487,711)	(12,939)	(138,101)	(263,263)	112,224	237,386
(-) Swap loans	66,805	364,561	9,671	103,229	196,788	(83,887)	(177,445)
Suppliers of property, plant and equipment and intangible assets	(10,012)	(54,635)	(1,451)	(15,472)	(29,494)	12,571	26,592
Net exposure	(13,277)	(72,448)	(1,929)	(20,522)	(39,116)	16,667	35,259
	Euro*	Real	6,6108	8,2635	9,9162	4,9581	3,3054
Accounts receivables	894	5,744	166	1,644	3,121	(1,311)	(2,789)
Suppliers	(597)	(3,833)	(114)	(1,100)	(2,087)	873	1,860
Suppliers of property, plant and equipment and intangible assets	(15,921)	(102,260)	(2,991)	(29,303)	(55,616)	23,322	49,635
Net exposure	(15,624)	(100,349)	(2,939)	(28,759)	(54,582)	22,884	48,706

	Consolidated						
	12/31/2024		Probable Scenario	Currency appreciation		Devaluation of the currency	
	(Pay) Receive			Possible +25%	Remote +50%	Possible - 25%	Remote - 50%
	Dollar*	Real	6.0250	7.5313	9.0375	4.5188	3.0125
Accounts receivable	22,128	137,024	(3,703)	29,628	62,958	(37,033)	(70,363)
Checking account	2,690	16,659	(452)	3,600	7,652	(4,504)	(8,555)
Suppliers	(11,128)	(68,905)	1,859	(14,903)	(31,664)	18,620	35,382
Loans and financing	(37,679)	(233,322)	6,306	(50,448)	(107,202)	63,060	119,814
(-) Swap loans	13,376	82,826	(2,236)	17,912	38,060	(22,383)	(42,531)
Suppliers of property, plant and equipment and intangible assets	(20,568)	(127,364)	3,442	(27,539)	(58,519)	34,422	65,403
Net exposure	(31,181)	(193,082)	5,216	(41,750)	(88,715)	52,182	99,150
	Euro*	Real	6,3065	7,8831	9,4598	4,7299	3,1533
Accounts receivables	608	3,912	(78)	881	1,840	(1,035)	(1,995)
Suppliers	(1,267)	(8,155)	165	(1,833)	(3,831)	2,162	4,160
Suppliers of property, plant and equipment and intangible assets	(7,044)	(45,335)	912	(10,194)	(21,299)	12,018	23,124
Net exposure	(7,703)	(49,578)	999	(11,146)	(23,290)	13,145	25,289

(*) Possible and remote scenarios calculated according to the probable future rate of the euro and the dollar for 90 days, obtained on the site of B3 (Brasil, Bolsa e Balcão) on July 7, 2025.

Moreover, the Group has financial instruments to hedge export revenues and loans, as mentioned in note 7.

In thousands of reais, unless otherwise indicated

5.2. Capital management

Management's policy is to maintain the capacity of the Company and its subsidiaries to create value for shareholders and other stakeholders, and to allow a better cash management. The purpose is to incur lower funding costs by combining equity and debt capital.

Capital is monitored according to the financial leverage index. Net debt in turn consists of total loans, financing and debentures, lease liabilities with call options, less cash and cash equivalents, restricted financial investments and securities.

The ratios as of June 30, 2025 can be summarized as follows:

	Consolidated	
	06/30/2025	12/31/2024
Gross Bank Debt *	1,286,429	1,165,517
Cash and cash equivalents	(286,666)	(79,440)
Restricted financial investments	(43,953)	(34,875)
Net indebtedness	955,810	1,051,202
Total equity	248,654	371,103

** Includes leases with purchase options, as per note 16.*

5.3. Financial instruments by category

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Assets at fair value through profit or loss and other comprehensive income				
Derivatives - *hedge accounting*	4,781	-	4,781	-
Derivatives – swaps	866	3,787	866	3,867
Securities	67,999	26,104	67,999	26,104
Amortized cost				
Cash and cash equivalents	98,806	30,598	286,666	79,440
Accounts receivables	170,398	195,175	278,692	282,050
Receivables from subsidiaries	163,884	88,894	-	-
Restricted financial investments	43,953	34,875	43,953	34,875
	550,687	379,433	682,957	426,336
Liabilities designated at fair value through profit or loss				
Derivatives - *hedge accounting*	-	36,203	-	36,203
Derivatives - *swaps*	3,791	4,067	5,174	4,067
Derivatives - PPE swaps	487	-	487	-
Amortized cost				
Suppliers, assignment of receivables and property and equipment payables	475,919	384,199	784,696	701,439
Loans, financing and debentures	1,270,332	1,146,509	1,284,820	1,163,703
Dividends payable	638	638	699	700
Lease obligations	26,578	34,479	675,847	575,457
Payables to related parties	126,599	114,708	56,331	56,330
	1,904,333	1,720,803	2,808,054	2,537,898

The Company has financial investments pegged to reciprocity clauses in loan agreements with Banco do Nordeste, Banco do Brasil, BTG and XP in the total amount of R$43,953 as of June 30, 2025 (R$34,875 as of December 31, 2024).

In thousands of reais, unless otherwise indicated

6. Cash and cash equivalents

Financial investments designated as cash equivalents are shares of interest, mostly in bank certificates of bank deposit, which bear interest at the CDI (Interbank Deposit Certificate) rate. Moreover, they are highly liquid and may be redeemed at any moment, with no penalties.

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Checking accounts	31,402	15,744	51,561	50,072
Local currency	31,328	15,665	43,599	47,927
Foreign currency	74	79	7,962	2,145
Financial investments	67,404	14,854	235,105	29,368
Local currency	67.404	14,854	210,803	14,854
Foreign currency	-	-	24,302	14,514
	98,806	30,598	286,666	79,440

7. Derivative financial instruments

Derivatives are classified as current and non-current assets or liabilities. The total fair value of a derivative is classified as non-current asset or liability if the remaining period to maturity of the hedged item is higher than twelve months, and as a current asset or liability if the remaining period to maturity of the *hedged item* is lower than twelve months.

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Assets at fair value through profit or loss and other comprehensive income				
Current assets				
Derivatives - *hedge accounting*	4,781	-	4,781	-
Derivatives - *swaps*	866	3,787	866	3,787
Total assets	5,647	3,787	5,647	3,787
Liabilities designated at fair value through profit or loss				
Derivatives - *hedge accounting*	-	36,203	-	36,203
Derivatives - *swaps*	3,791	4,067	5,174	4,067
Current liabilities	3,791	40,270	5,174	40,270
Non-current liabilities				
Derivatives – fair value *Export Prepayment swap*	41,830	-	41,830	-
Derivatives – *one-day losses* cost of export prepayment	(41,343)	-	(41,343)	
Derivatives - PPE swap (net)	487	-	487	-
Total liabilities	4,278	40,270	5,661	40,270

7.1. Non-Deliverable Forward (NDF)

As of June 30, 2025, the Company has outstanding NDF contracts with a total *notional value* of US$22,285 (US$59,749 as of December 31, 2024), under the following conditions:

In thousands of reais, unless otherwise indicated

a. Transactions to be settled/carried out after June 30, 2025 and December 31, 2024, with effect on current assets and equity

Mark to market as of June 30, 2025			
Maturity	Fixed quotation (weighted average of contracts) R$/US$	Notional value - US$)	Fair value MTM
07/31/2025	5.7949	3,521	925
08/31/2025	5.8254	3,521	872
09/30/2025	5.8472	3,521	795
10/31/2025	5.8664	3,521	698
11/30/2025	5.9035	3,521	622
12/31/2025	5.9348	4,680	869
		22,285	4,781

Mark to market as of December 31, 2024			
Maturity	Fixed quotation (weighted average of contracts) R$/US$	Notional value - US$)	Fair value MTM
01/31/2024	5.6239	5,762	(3,388)
02/29/2024	5.6404	5,678	(3,390)
03/31/2024	5.6537	5,911	(3,613)
04/30/2024	5.7515	4,736	(2,573)
05/31/2024	5.7708	4,855	(2,723)
06/30/2024	5.7925	4,727	(2,723)
07/31/2024	5.8172	4,680	(2,775)
08/31/2024	5.8473	4,680	(2,832)
09/30/2024	5.8727	4,680	(2,914)
10/31/2024	5.8940	4,680	(3,009)
11/30/2024	5.9280	4,680	(3,089)
12/31/2024	5.9348	4,680	(3,174)
		59,749	(36,203)

b. Transactions settled/carried out by June 30, 2025, with effect on profit or loss

Maturity	Fixed quotation (weighted average of contracts) R$/US$	Notional value - US$)	Operating profit	
			2025	2024
2024	5.2274	88,947	-	(276)
2025	5.7640	50,347	(1,578)	-

These contracts were classified as cash flow *hedges* and were entered into to hedge the operating margin with respect to sales in US dollars. They are recorded in the *hedge accounting methodology*, in accordance with the Company's hedging policy.

As of June 30, 2025, the unrealized gain (fair value - mark to market using B3's US dollar curve) is R$4,781 (unrealized loss of R$36,203 as of December 31, 2024), without considering the effect of income and social contribution taxes, recorded in other comprehensive income (equity), for contracts due on that date. This amount is shown in the statement of changes in equity and in the statement of comprehensive income.

The loss realized in 2025, in the amount of R$1,578, was recognized as net revenue (realized loss of R$276 in the six-month period ended in 2024) according to the *hedge accounting* methodology included in the Company's policy.

In thousands of reais, unless otherwise indicated

7.2. Swaps

The Company entered into transactions in US dollar consisting of export prepayment, export credit note and working capital, with partial coverage of swap transactions to protect the Company against future exposures to exchange rate and interest rate fluctuations. They are indexed to 97%-103% of the CDI.

	Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Assets at fair value through profit or loss and other comprehensive income				
Current assets				
Derivatives - *swaps*	866	3,787	866	3,787
Liabilities designated at fair value through profit or loss				
Current liabilities				
Derivatives - *swaps*	3,791	4,067	5,174	4,067
Non-current liabilities				
Derivatives – fair value *Export Prepayment swap*	41,830	-	41,830	-
Derivatives – *one-day losses* cost of export prepayment	(41,343)	-	(41,343)	
Derivatives - PPE swap (net)	487	-	487	-

Export Prepayment Swap

In the first quarter of 2025 the Company completed an export prepayment agreement with Banco XP S.A., Cayman Branch in the total amount of fifty-four million US dollars (US$54,000), equivalent to R$310,079 (further details see note 21). At the same time, a swap agreement was entered into to close the transaction, changing the original index from SOFR + 5.5% to CDI + 2.05% p.a. (interest and exchange rate fluctuation on interest).

The Company measured the fair value of the swap considering its internal credit risk in the calculation, resulting in an initial recognition of R$44,608, recognized in liabilities. The Company deferred the effects of the initial recognition of the *swap* using the day one loss *criterion*. This deferral is being recognized in profit or loss over the term of the contract and is presented net of the swap fair value.

8. Trade receivables

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Trade receivables				
Domestic market	85,648	105,936	153,099	150,181
Foreign market	89,188	94,267	132,552	140,942
Total (current assets)	174,836	200,203	285,651	291,123
Trade receivables				
Domestic market	3,391	3,391	3,391	3,391
Total trade receivables (non-current)	3,391	3,391	3,391	3,391
Impairment of trade receivables				
ECL (Current Assets)	(4,438)	(5,028)	(6,959)	(9,073)
PCE (Non-current assets)	(3,391)	(3,391)	(3,391)	(3,391)
Total ECL	(7,829)	(8,419)	(10,350)	(12,464)
Total current assets	170,398	195,175	278,692	282,050
Total non-current assets	-	-	-	-
Total trade receivables net of ECL	170,398	195,175	278,692	282,050

In thousands of reais, unless otherwise indicated

a. Breakdown of trade receivables by maturity:

	Parent Company					
	06/30/25	Estimated losses	% of coverage	12/31/24	Estimated losses	% of coverage
Falling due	158,077	(234)	0.0%	179,524	(252)	0,0%
Overdue (in days) ≤30	4,787	(47)	1.0%	8,924	(56)	1,0%
31-60	5,243	(262)	5.0%	3,950	(170)	4,0%
61-90	2,299	(230)	10.0%	1,205	(100)	8,0%
91-120	687	(172)	25.0%	1,365	(322)	24,0%
121-180	499	(249)	50.0%	1,925	(818)	43,0%
181-360	6,635	(6,635)	100.0%	6,701	(6,701)	100,0%
	178,227	(7,829)		203,594	(8,419)	

	Consolidated					
	06/30/25	Estimated losses	% of coverage	12/31/24	Estimated losses	% of coverage
Falling due	255,254	(265)	0.0%	248,690	(290)	0,0%
Overdue (in days) ≤30	11,218	(87)	1.0%	20,154	(167)	1,0%
31-60	7,848	(392)	5.0%	7,297	(337)	5,0%
61-90	4,040	(404)	10.0%	2,781	(258)	9,0%
91-120	1,268	(317)	25.0%	2,595	(629)	24,0%
121-180	1,056	(527)	50.0%	4,142	(1,928)	47,0%
181-360	8,358	(8,358)	100.0%	8,855	(8,855)	100,0%
	289,042	(10,350)		294,514	(12,464)	

Management understands that the allowance for ECL is sufficient to cover probable losses on the settlement of trade receivables considering each client's situation and related pledged guarantees. Its amount represents the estimated risk that overdue receivables will not be realized according to the analysis of the responsible manager.

The ECL is calculated according to a policy of staggering the realization of the portfolio, taking into consideration credit analysis, the history of recovery of receivables up to 360 days after maturity and market information. The balances falling due according to the client portfolio are monthly analyzed according to the client portfolio, in addition to the client portfolio falling due to the experience of loss and some non-recurring clients. This methodology has supported the estimated losses on this portfolio, according to the concepts set forth by IFRS 9/CPC 48.

The recognition and reversal of the allowance for impairment loss on trade receivables are recorded in profit or loss as selling expenses.

b. Changes in the ECL allowance:

	Parent Company	Consolidated
As of December 31, 2023	(6,509)	(9,383)
Net allowance (reversal)	(4,254)	(8,995)
Write-off for actual loss	2,344	5,914
As of December 31, 2024	(8,419)	(12,464)
Net allowance (reversal)	(1,668)	(2,417)
Write-off for actual loss	2,258	4,531
As of June 30, 2025	(7,829)	(10,350)

In thousands of reais, unless otherwise indicated

The Company's receivables secure some of the loans and financing, as described in the note on loans and financing.

As of June 30, 2025, the Company has securities receivable pledged as collateral for loans, financing and debentures in the amount of R$91,343 (R$77,293 as of December 31, 2024), and there are no amounts to secure the transactions carried out by third parties with franchisees.

9. Inventories

	Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Finished goods	251,427	246,384	531,781	487,255
Work in progress	10,389	10,582	14,599	13,212
Raw materials and consumables	63,416	59,529	77,142	89,519
Imports in progress	1,320	624	2,858	1,447
Impairment loss on inventories at realizable value	(27.003)	(11,581)	(41,583)	(37,538)
	299,549	305,538	584,527	553,895

The Company and its subsidiaries recognize an allowance for impairment losses on inventories taking into account the lower of cost and recoverable value. When recovery is not expected, the inventory is written off for the last time.

(a) January 2025 Weather Events

On January 16 and 17, 2025, the Municipality of Tijucas – SC, located in the Tijucas River Valley region, suffered intensely from rainfall that exceeded the historical rates recorded for the period, which caused several floods, landslides and substantial material damage to local businesses and homes.

The City Hall of Tijucas/SC, through Decree No. 2,502, of January 16, 2025, decreed an emergency situation, officializing the severity of the damage caused by the rains. The factory located in Tijucas suffered losses, including damages such as production shutdown and logistical difficulties, loss of input, loss of finished goods (inventories) and reduction in sales. In January 2025 the Company recognized an inventory losses allowance of R$22,843 due to flooding in the plant.

10. Recoverable taxes

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
ICMS (a)	2,277	303	23,922	14,641
PIS/COFINS (b)	5,369	4,709	6,101	9,395
IRRF	2,510	1,988	2,799	2,021
IPI	1,338	2,011	1,702	2,299
Reintegra	2,031	1,939	2,031	1,939
Other recoverable taxes	260	162	464	248
	13,785	11,112	37,019	30,543
Non-current assets				
ICMS-ST (c)	9,982	9,982	9,982	9,982
ICMS - DIFAL (d)	-	2,749	-	2,749
PIS/COFINS (c)	-	-	1,174	1,149
ICMS (a)	2,654	2,944	2,715	3,003
Other recoverable taxes	4	-	3	-
	12,640	15,675	13,874	16,883

In thousands of reais, unless otherwise indicated

a. ICMS

The balance basically consists of ICMS credit on inventories, ICMS ST tax to be refunded, ICMS DIFAL (Value-Added Tax on Sales and Services) and ICMS credits on property, plant and equipment.

In 2024, as a result of the sale of PBG's inventory of merchandise to CBC, as part of the restructuring of the companies described in the investment note, there was an increase in the ICMS balance, which will be discounted from the related inventory movements in sales.

b. PIS and COFINS

The balance of this caption consists of PIS and COFINS on property, plant and equipment, untimely credits and credits resulting from the Company's and its subsidiaries' normal transactions that will be fully offset in the following assessments.

c. ICMS-ST

This item records the ICMS-ST levied on the transfer of products between the establishments of the Company and its subsidiaries, in the amount of R$9,982 at the Parent Company. The amount is being discussed at the State of Pernambuco Finance Department for full recovery. The amount was reclassified to non-current assets in 2021 due to Management's assessment of the likelihood of recovery.

d. ICMS-DIFAL

The Company filed writs of mandamus against the collection of DIFAL in the states of Rio Grande do Sul (Writ of Mandamus No. 5015551-38.2021.8.21.0001), Minas Gerais (Writ of Mandamus No. 5012757-94.2021.8.13.0024) and Paraná (Writ of Mandamus No. 0001091-63.2021.8.16.0004), before the enactment of the supplementary law. The Company was successful in obtaining the refund of the amounts paid, through the final and unappealable decision that occurred in September 2022. The amounts are R$ 1,332 (MG) and R$ 1,868 (RS). These amounts are already being refunded by offsetting them against the amounts calculated monthly.

11. Judicial deposits

The Company and its subsidiaries are parties to tax, civil, labor and social security legal proceedings. These issues are discussed at administrative and judicial levels. When applicable, court deposits have been made to support proceedings. They are recognized at the original amount, adjusted using the indexes of financial institutions for judicial deposits.

Court deposits are presented in accordance with the nature of the related cases:

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Civil	92	92	467	467
Labor and social security	1,173	1,213	1,173	1,213
Tax	3,801	3,772	3,800	3,771
	5,066	5,077	5,440	5,451

12. Guarantee deposits

As of June 30, 2025, the Company had a balance of court deposits in the amount of R$16,684 (R$16,076 as of December 31, 2024), consisting mainly of the following amounts:

(a) Deposits related to motions to stay tax enforcement filed against the Federal Government – National Treasury, with the purpose of annulling tax credits whose enforceability at the time of enrollment as enforceable debt or the filing of enforcement would be suspended. The Company's main claim is that payment of those credits was suspended pursuant to article 151 of the Brazilian Tax Code, particularly because of the Company's joining the installment payment program introduced by Executive Act 470/2009, formalized on November 30, 2009. This suspension was recognized by the National Treasury Attorney's Office on July 16, 2010. The balance related to these deposits is R$6,810 as of June 30, 2025.

In thousands of reais, unless otherwise indicated

(b) Deposit in court for the proposed collection of social security contributions levied on the compensation paid to the insured, as well as contributions to finance benefits due to occupational disability and to third parties. The amount deposited is R$5,685 as of June 30, 2025.

(c) In September 2020, the Company entered into a "Statement of Understanding and Settlement of Obligations" with Refinadora Catarinense S.A., for the payment of a debt in the amount of R$101,990. Under the agreement, the Refinery transferred R$89,517 consisting of amounts deposited in the enforcement of tax debts filed against PBG S.A. This amount was recognized in October 2020 as a guarantee deposit in non-current assets, and adjusted for inflation over time. In 2022, after the Company obtained judicial authorization to partially withdraw the amounts, it presented surety bonds in connection with tax foreclosures No. 0001185-67.2007.8.24.0072 (filed in April 2024) and No. 0003437-66.2011.8.24.0072, which led to a reduction in the amount deposited to R$2,078 as of June 30, 2025.

13. Income and social contribution taxes

a. Recoverable and payable income and social contribution taxes

Recoverable and payable income and social contribution taxes can be broken down as follows:

	Current assets			
	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Current assets				
Income tax	3,343	3,343	8,704	4,666
Social contribution tax	6	6	2,848	465
	3,349	3,349	11,552	5,131

	Current liabilities			
	Parent Company		Consolidated	
Current liabilities	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Income tax	-	-	5,069	700
Social contribution tax	-	-	1,865	739
	-	-	6,934	1,439

<u>IRPJ and CSLL - current assets</u>

The balance is basically due to a negative IRPJ and CSLL balance for 2024 that may be offset against other taxes as from the submission of the 2025 ECF files. The balance also includes the amounts related to the collection of advances by estimate in the year 2025.

In thousands of reais, unless otherwise indicated

b. Deferred income and social contribution taxes

Deferred income and social contribution taxes in the Company and Consolidated financial statements are as follows:

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Income tax losses	110,870	92,852	124,246	106,256
Temporary differences receivable	47,158	45,098	57,735	56,432
Provisions for civil, labor and pension plans and tax proceedings	6,398	6,606	6,743	6,971
Provision for success fees	6,009	6,465	6,167	6,626
Provision for expenses	9,278	7,413	11,110	9,778
Difal allowance	6,476	2,936	6,476	2,936
Provision for commissions	4,018	4,240	3,982	4,203
Provision for market value adjustment	1,908	2,045	2,241	2,274
Estimated credit losses	2,662	2,863	3,294	3,760
Provision for long-term profit sharing and incentive plan	1,322	1,295	1,322	1,295
Foreign exchange gains (losses) on a cash basis	918	7,310	461	7,310
Leasing	847	982	1,945	1,935
Tax incentives - income tax	-	-	4,324	5,981
Other temporary differences receivable	7,322	2,943	9,670	3,363
Temporary differences payable	(68,001)	(53,578)	(74,387)	(59,968)
Depreciation adjustment (for the useful life of assets)	(31,789)	(31,609)	(31,789)	(31,609)
Realization of the revaluation reserve	(14,537)	(14,853)	(14,537)	(14,851)
Judicial assets - IPI premium credit - Phase II	(11,445)	(10,953)	(11,445)	(10,953)
Portobello Previdência	(4,646)	(4,646)	(4,646)	(4,646)
Hedging accounting transactions	(1,626)	12,309	(1,626)	12,309
Judicial assets - IPI premium credit - Stage I	(3,958)	(3,787)	(3,958)	(3,787)
Correction of credit of rural cell	-	-	(6,387)	(6,387)
Other temporary differences payable	-	(39)	1	(44)
Deferred income and social contribution taxes - assets and liabilities, net	90,027	84,372	107,594	102,720
Deferred income and social contribution taxes - non-current assets	90,027	84,372	114,442	105,447
Deferred income and social contribution taxes - non-current liabilities	-	-	(6,848)	(2,727)

Net changes in deferred income and social contribution tax accounts as of June 30, 2025 and December 31, 2024 are as follows:

	Parent Company	Consolidated
As of December 31, 2023	39,815	47,071
Income tax losses	16,647	18,621
Temporary differences receivable	14,760	23,879
Temporary differences payable	(4,760)	(4,760)
Hedging accounting transactions	17,280	17,280
Revaluation reserve	630	630
As of December 31, 2024	84,372	102,721
Income tax losses	18,018	17,990
Temporary differences receivable	2,062	1,304
Temporary differences payable	(805)	(801)
Hedging accounting transactions	(13,935)	(13,935)
Revaluation reserve	315	315
As of June 30, 2025	90,027	107,594

In thousands of reais, unless otherwise indicated

c. Income and social contribution taxes (profit or loss) - reconciliation of effective tax rate

Income and social contribution tax expenses are as follows:

	Parent Company		Consolidated	
	06/30/2025	06/30/2024	06/30/2025	06/30/2024
Profit (loss) before	(96,506)	(38,221)	(86,911)	(27,954)
Tax calculated according to the statutory tax rate - 34%	32,812	12,995	29,549	9,504
Share of profit (loss) of subsidiaries by equity method	(13,371)	(10,141)	-	-
Tax incentives	31	-	31	-
Good Law	-	-	4,309	3.077
Income and social contribution taxes on undue tax payments	-	-	331	-
Unrecognized deferred income and social contribution taxes - PBA and PBM	-	-	(19,008)	(26,331)
Unrecognized deferred income and social contribution taxes - CBC	-	-	-	573
Interest capitalization	910	3,368	910	3,368
Other	(793)	(258)	(6,121)	5.517
Current tax on the year's profit	-	(82)	(9,502)	(11,135)
Recognition of deferred income and social contribution taxes	19,589	6,046	19,503	6,843
Income and social contribution tax expenses	19,589	5,964	10,001	(4,292)
(Recognized in profit or loss - current and deferred)				
Effective rate	20.3%	15.6%	11.5%	(15.4%)

d. Income tax losses

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Income tax loss	326,087	273,094	365,431	312,516
Deferred corporate income and social contribution taxes	110,870	92,852	124,246	106,256

According to studies and projected results for the following periods, the Company and its subsidiaries tested for impairment deferred tax assets resulting from income and social contribution tax losses recognized as of June 30, 2025, and we estimate the following recovery schedule:

Period	Parent Company	Consolidated
2025	5,424	11,448
2026	13,869	19,366
2027	11,031	12,914
2028	18,799	18,799
2029	25,826	25,826
2030	35,921	35,893
	110,870	124,246

14. Judicial assets

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
IPI premium credit (a)				
Process No. 1987.0000.645-9 (Phase II)	33,663	32,216	33,663	32,216
Process number 1984.00.020114-0 (Phase I)	11,641	11,137	11,641	11,137
IPI premium credit - "Asset" - compulsory portion (b)	75,107	75,107	75,107	75,107
	120,411	118,460	120,411	118,460

a. IPI premium credit

The Company is a party to a lawsuit seeking the recognition of tax benefits called IPI premium credits in different computation periods. Case No. 1987.0000.645-9 for the period from April 1, 1981 to April 30, 1985 has already been rendered in favor of the Company, and the award is being settled according to the amounts already calculated by the Federal Court's award calculation department. The amount recognized in November 2009 and adjusted for inflation until June 30, 2025 is R$33,663 (R$32,216 as of December 31, 2024).

With respect to case No. 1984.00.020114-0, referring to the period from December 7, 1979 to March 31, 1981, after the final and unappealable decision, which occurred more than 10 years ago, the liquidation and execution of the judgment began, with an expert report being carried out by a judicial expert. The parties were notified of the amount calculated to issue their opinion about their agreement with or challenge to the report. The Company agreed with the calculations presented by the Company.

The Federal Government, represented by the National Treasury Attorney's Office, did not manifest itself, which gave rise to tacit agreement and, therefore, the preclusion was operated. The case has been concluded for sentencing and there is no more room for challenge. In 2015, the Company recognized the amount calculated by the legal expert in the amount of R$4,983. Given that the Company understands that a favorable outcome of the lawsuit is virtually certain, it recognized tax assets in June 2015 and as of June 30, 2025 maintained the balance of R$11,641 (R$11,137 as of December 31, 2024).

b. IPI premium credit - "Asset"

The process began in 1984. During its course, it was processed before the Federal Supreme Court (STF), after which it returned to the 6th Federal Court of the Judicial Section of the Federal District (original court), so that the execution of the sentence could be continued.

The Company, in view of the statement made by the Judicial Accounting Office – attached to the proceeding in March 2020 – in which it states that it does not have the technical knowledge to present a statement on the challenges filed by the Federal Government and, considering that the amounts presented by the Company were duly approved, recognized the portion considered as complementary in the amount of R$66,056 (base of August 2015).

In the first quarter of 2020, the amount of R$75,107 was recognized as assets. The following amounts were recognized simultaneously in liabilities: i) R$56,330 consisting of the amounts to be paid to Refinadora Catarinense, ii) R$1,737 consisting of PIS/COFINS, iii) R$3,380 consisting of deferred IRPJ/CSLL. Moreover, provision was accrued for success fees, and the net amount due to the Company is R$4,823. The liability recognized on behalf of Refinadora Catarinense originates from an agreement for the purchase of IPI premium credits.

In a decision on the merits, issued in July 2022, on the challenge to compliance with the judgment by the National Treasury, the judge rejected the arguments presented and also approved the calculations presented by the Judicial Accountant. In light of that decision, the National Treasury filed a motion for clarification of the decision, which was rejected, and the embargoed decision remained unaffected.

In 2023, in view of the decisions that ratified the calculation, the National Treasury filed an appeal with the TRF of the 1st Region, which was received without the grant of suspensive effect and is awaiting judgment. No significant movements have been passed on the lawsuit and there have been no significant movements in the year 2024 and first semester of 2025.

In thousands of reais, unless otherwise indicated

15. Securities

	Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
PBG FIDC clients (a)	23,248	23,104	23,248	23,104
PBG FIDC trade payables (b)	41,751	-	41,751	-
ENEL Green Power Ventos de Santa Esperança 21 S.A. (c)	3,000	3,000	3,000	3,000
	67,999	26,104	67,999	26,104

a. PBG Fundo de Investimento em Direitos Creditórios - mezzanine shares ("FIDC Clientes")

In June 2024, PBG Fundo de Investimento em Direitos Creditórios de Responsabilidade Limitada started its operations. The purpose of these funds is to invest in receivables as a closed investment of a special nature with indefinite term, ruled according to the provisions of its regulations, National Monetary Council Resolution No. 2,907 of November 29, 2001, as amended, of CVM Resolution 175 and of Normative Annex II, of CVM Resolution 175.

As of June 30, 2025 the equity of FIDC PBG was as follows:

	Number of shares	
Holders of shares	06/30/2025	12/31/2024
Intermediary institutions that are members of the distribution consortium	124,500	124,500
Legal entities related to the issuer (PBG)	22,500	22,500
Investment funds	3,000	3,000
	150,000	150,000

The Company's Management concluded that there is no significant influence arising from the Fund's participation in the Mezzanine Shares, which account for 15% of the total.

The Company and its subsidiaries will assign receivables without any type of joint liability by the Company and its subsidiaries and without recourse against them, so that the Company and its subsidiaries will not be jointly liable with their respective debtors for the obligations arising from the receivables acquired by the assignee. Therefore, the receivables acquired by the assignee are derecognized at the moment of the transaction, as the risks and rewards of the securities are substantially transferred. As of June 30, 2025, the fair value of the shares belonging to the Company is R$23,248, presented in non-current assets.

b. PBG Suppliers Receivables investment fund - junior shares ("FIDC Suppliers")

On February 10, 2025, PBG Suppliers Fundo de Investimento em Direitos Creditórios was created. The purpose of the fund is to acquire receivables from business transactions carried out between the Company and its suppliers. This initiative aims to improve cash flow management and strengthen business relationships with our strategic partners.

160,000 shares were issued divided into two different classes. The Company held 40,000 shares, classified as junior shares. The Company paid in R$40,000 for its 40,000 shares.

The Company's Management concluded that there is no significant influence arising from the participation in the Fund with junior shares, which represent 25% of the total.

c. ENEL Green Power Ventos de Santa Esperança 21 S.A.

In 2023, through the agreement signed between Enel Brasil and the Company, the Portobello Group became Enel Brasil's partner in the Ventos de Santa Esperança 21 wind farm, which belongs to the Morro do Chapéu Sul II wind complex, built and operated by Enel Green Power, Enel's renewable generation arm. With an installed capacity of 353 MW, Morro do Chapéu Sul II is located in the municipalities of Morro do Chapéu and Capernaum, in Bahia, and has a total of 84 wind turbines. The Company does not have control over or significant influence over this investment.

Amounts in thousands of Brazilian real, except when otherwise indicated

16. Investments

a. Equity-accounted subsidiaries

The Company controls six companies and investments are recognized in non-current assets under the caption "Equity-accounted subsidiaries".

	Country of incorporation	Direct interest	Indirect interest	Assets	Liabilities	Equity	Income	Result
As of June 30, 2025								
Portobello América Inc.	United States	100.00%	0.00%	1,660,302	1,150,495	509,807	323,430	(38,335)
Portobello America Manufacturing (a)	United States	0.00%	100.00%	841,417	954,116	(112,699)	104,148	(16,895)
PBTech Ltda.	Brazil	99.94%	0.06%	353,838	338,634	15,204	246,159	15,233
Portobello Shop S/A	Brazil	99.90%	0.00%	90,045	67,180	22,865	51,489	7,044
Mineração Portobello Ltda.	Brazil	99.99%	0.00%	36,844	28,729	8,115	6,897	(1,318)
Companhia Brasileira de Cerâmica S/A	Brazil	98.85%	1.15%	279,518	233,732	45,786	273,948	1,205
As of December 31, 2024								
Portobello América Inc.	United States	100.00%	0.00%	1,382,438	816,279	566,159	317,886	(166,108)
Portobello America Manufacturing (a)	United States	0.00%	100.00%	847,502	954,921	(107,419)	171,126	(79,916)
PBTech Ltda.	Brazil	99.94%	0.06%	225,721	215,262	10,459	482,203	44,574
Portobello Shop S/A	Brazil	99.90%	0.00%	69,676	54,083	15,593	102,636	20,151
Mineração Portobello Ltda.	Brazil	99.99%	0.00%	37,385	23,414	13,971	16,633	19,257
Companhia Brasileira de Cerâmica S/A	Brazil	98.85%	1.15%	138,934	94,354	44,580	400,425	14,885

(a) The Company has an indirect interest in Portobello America Manufacturing, which is consolidated in Portobello America Inc., and for that reason the movements of Portobello America Manufacturing are not presented below.

Amounts in thousands of Brazilian real, except when otherwise indicated

Subsidiaries are closed companies, whose movements for June 30, 2025 and December 31, 2024 are as follows:

	Participation	12/31/24	Foreign exchange gains (losses)	Reimbursement asset	Interest capitalization	Advance for future increase in capital	Share of profit of equity-accounted investees	Dividends	06/30/25
Investments									
Portobello América Inc. (b)	100.00%	565,511	(72,581)	-	-	112,016	(55,905)	-	549,041
PBTech Ltda.	99.94%	10,454	-	-	-	-	15,358	(10,624)	15,054
Portobello Shop S.A.	99.90%	15,578	-	-	-	-	7,265	-	22,615
Mineração Portobello Ltda.	99.99%	13,971	-	1,380	-	-	(7,235)	-	14,034
Companhia Brasileira de Cerâmica S/A	98.85%	44,483	-	-	-	-	1,191	-	45,674
Portobello S/A	100.00%	10	-	-	-	-	-	-	10
Interest capitalization (a)		43,763	-	-	3,866	-	(1,189)	-	46,440
Total net investment in subsidiaries		693,770	(72,581)	1,380	3,866	112,016	(40,515)	(10,624)	687,312

	Participation	12/31/24	Foreign exchange gains (losses)	Capital increase	Interest capitalization	Advance for future increase in capital	Share of profit of equity-accounted investees	Dividends	12/31/24
Investments									
Portobello América Inc.	100.00%	313.682	121,271	-	-	296,665	(166,107)	-	565,511
PBTech Ltda.	99.94%	61.630	-	-	-	-	44,548	(95,724)	10,454
Portobello Shop S.A.	99.90%	42.279	-	-	-	-	20,131	(46,832)	15,578
Mineração Portobello Ltda.	99.99%	12.569	-	(17,853)	-	-	19,255	-	13,971
Companhia Brasileira de Cerâmica S/A	98.85%	25.999	-	-	-	3,771	14,713	-	44,483
Portobello S/A	100.00%	10	-	-	-	-	-	-	10
Interest capitalization (a)		27.514	-	-	18,095	-	(1,846)	-	43,763
Total net investment in subsidiaries		483.683	121,271	(17,853)	18,095	300,436	(69,306)	(142,556)	693,770

(a) The Company's investments include the capitalization of interest on loans, financing and debentures that are related to the acquisition, construction or production of property, plant and equipment of its investees in the United States. On a consolidated basis, these amounts are capitalized as property, plant and equipment.
(b) In the six-month period ended June 30, 2025, Portobello América received advance for future increase in capital in the amount of R$112,016 (R$296,665 in 2024), of which R$25,996 (R$213,665 in 2024) through cash disbursement by the parent company and R$86,020 (R$83,000 in 2024) consists of the transfer of the balance of receivables, with no cash effect.

(i) Portobello Shop

Portobello Shop S.A. was founded in October 2002 and started its operations in September 2003. PBShop is the administrator of the Portobello Shop Franchise System, the largest chain of stores specialized in ceramic tiles in Brazil.

The franchises are present only in the national territory and operate in consultative sales, with customizations, innovations and technological resources to serve their customers. PBShop currently manages 133 (one hundred and thirty-three) (134 as of December 31, 2024) franchises throughout Brazil.

(ii) PBTech

PBTech Comércio e Serviços de Revestimentos Cerâmicos Ltda, was founded in August 2003, and is engaged in retailing ceramic coating, as well as products for civil construction and providing services related to the area of ceramic coating. The Company currently has a network of twenty-nine (29) company-owned stores in Brazil.

As of June 30, 2025, the Company had a negative net working capital of R$101,696 (R$106,348 as of December 31, 2024). PBTech has a history of profits over the past years, negative net working capital is mainly due to advances made by customers, which will be offset with deliveries of goods.

(iii) Mineração Portobello

Mineração Portobello Ltda, set up on November 14, 1978, is primarily engaged in extracting clay and processing the extracted products and selling them to the parent company. The material supplied by Mineração Portobello Ltda. is used by the parent company as part of the mix of raw materials for manufacturing Portobello and Pointer ceramic products. Extraction mines are regionally divided into the South and Northeast regions. Mines in the South of Brazil supply raw material to the Company's plant in Tijucas, state of Santa Catarina, for Portobello brand products, and the mines in the Northeast Region supply raw material to the plant in Alagoas for Pointer brand products.

The Company is headquartered in the city of Tijucas/State of Santa Catarina, and has branches in the states of Santa Catarina, Paraná, Sergipe and Alagoas.

(iv) Companhia Brasileira de Cerâmica

Companhia Brasileira de Cerâmica S.A. is a closed corporation located in Marechal Deodoro - Alagoas, and started its activities in May 2014. CBC manufactures products made from porcelain tiles.

CBC underwent restructuring in the first half of 2024, having incorporated the operations of five distribution centers that were previously part of its parent company, PBG S.A. This retail distribution operation has caused CBC to make a profit and accumulated losses will be offset over the next years.

(v) Portobello América

Portobello América is a subsidiary of PBG S.A., located in the state of Tennessee – USA, where it has two (2) distribution centers through which it distributes Portobello products in the US market. In July 2023, the subsidiary Portobello América Manufacturing LLC started to operate its tests, and in October 2023 the Company started the production of its marketing portfolio.

The new industrial park has an annual production capacity of 3.6 million m2 in this first stage and has a built area of 90 thousand m2, developed with high technology, with state-of-the-art processes and machinery, in the region that is now considered the North American center for manufacturing ceramic tiles.

Amounts in thousands of Brazilian real, except when otherwise indicated

The start of production in the new plant is the main focus is on expanding the distribution model, which has a more attractive profitability. Therefore, a return on investment is expected to occur over the next years.

17. Property, Plant and Equipment

a. Composition of property, plant and equipment

		Parent Company			
		06/30/2025			12/31/2024
	Annual average depreciation rate	Cost	Accumulated depreciation	Net amount	Net amount
Land	-	12,603	-	12,603	12,603
Buildings, construction work and improvements	3%	297,080	(119,732)	177,348	182,010
Machinery and equipment	15%	828,052	(536,631)	291,421	306,886
Furniture and fixtures	10%	10,736	(9,979)	757	867
Computers	20%	37,644	(33,254)	4,390	5,103
Other property and equipment	20%	1,031	(864)	167	162
Construction contracts in progress	-	33,958	-	33,958	23,426
		1,221,104	(700,460)	520,644	531,057

		Consolidated			
		06/30/2025			12/31/2024
	Annual average depreciation rate	Cost	Accumulated depreciation	Net amount	Net amount
Land	-	13,486	-	13,486	13,486
Buildings, construction work and improvements	3%	356,779	(158,527)	198,252	202,734
Machinery and equipment	15%	1,301,999	(574,091)	727,908	790,750
Furniture and fixtures	10%	23,159	(16,550)	6,609	8,089
Computers	20%	47,643	(38,380)	9,263	11,486
Other property and equipment	20%	1,513	(1,202)	311	373
Construction contracts in progress	-	112,798	-	112,798	110,445
		1,857,377	(788,750)	1,068,627	1,137,363

Amounts in thousands of Brazilian real, except when otherwise indicated

b. Changes in property, plant and equipment

	Parent Company												
	12/31/23	Addition	Transfer	Depreciation	Write-off	Foreign exchange gain (loss)	12/31/24	Addition	Transfer	Depreciation	Write-off	Foreign exchange gain (loss)	06/30/25
Land	12,603	-	-	-	-	-	12,603	-	-	-	-	-	12,603
Buildings and improvements	192,941	831	995	(12,757)	-	-	182,010	16	1,844	(6,522)	-	-	177,348
Machinery and equipment	310,713	1,021	31,204	(36,052)	-	-	306,886	1,028	1,536	(18,029)	-	-	291,421
Furniture and fixtures	1,018	-	77	(228)	-	-	867	-	-	(110)	-	-	757
Computers	4,667	494	1,852	(1,904)	(6)	-	5,103	74	78	(865)	-	-	4,390
Other property and equipment	203	-	-	(40)	-	-	163	28	1	(25)	-	-	167
Construction contracts in progress	37,726	19,827	(34,128)	-	-	-	23,425	13,992	(3,459)	-	-	-	33,958
	559,871	22,173	-	(50,981)	(6)	-	531,057	15,138	-	(25,551)	-	-	520,644

	Consolidated												
	12/31/23	Addition	Transfer	Depreciation	Write-off/ Reclassification (b)	Foreign exchange gain (loss)	12/31/24	Addition	Transfer	Depreciation	Write-off	Foreign exchange gain (loss)	06/30/25
Land	13,486	-	-	-	-	-	13,486	-	-	-	-	-	13,486
Buildings and improvements (a)	213,181	890	7,248	(18,457)	(127)	-	202,735	497	5,366	(10,340)	(6)	-	198,252
Machinery and equipment	580,063	20,136	168,867	(57,784)	(1,414)	80,882	790,750	5,800	14,650	(31,855)	-	(51,437)	727,908
Furniture and fixtures	8,498	1,646	205	(2,380)	(1,126)	1,246	8,089	33	318	(1,198)	-	(633)	6,609
Computers	8,985	597	5,078	(4,290)	(6)	1,122	11,486	74	473	(2,096)	-	(674)	9,263
Other property and equipment	652	-	-	(278)	-	-	374	28					-
Construction contracts in progress	233,017	62,670	(181,398)	-	(36,864)	33,018	110,443	33,014	(20,808)	-	-	(9,851)	112,798
	1,057,882	85,939	-	(83,189)	(39,537)	116,268	1,137,363	39,446	-	(45,581)	(6)	(62,595)	1,068,627

(a) During the six-month period ended June 30, 2025, borrowing costs were capitalized in the amount of R$3,866 (R$18,095 as of December 31, 2024), considering an average loan portfolio rate of 16.42% p.a. (13.60% as of December 31, 2024).
(b) Reclassification of improvements as lease asset and right-of-use in 2024, in the amount of R$36,864.

Amounts in thousands of Brazilian real, except when otherwise indicated

Depreciation was recorded as cost of goods sold, selling and administrative expenses, as follows:

	Parent Company		Consolidated	
	2025	2024	2025	2024
Cost of goods sold and services rendered	(22,074)	(21,953)	(36,551)	(28,573)
Sales	(2,131)	(2,219)	(7,479)	(5,451)
General and administrative expenses	(1,346)	(1,302)	(1,551)	(2,762)
	(25,551)	(25,474)	(45,581)	(36,786)

c. Impairment of property, plant and equipment

Whenever events or changes in circumstances indicate that the book value may not be recoverable. For the year ended December 31, 2024, management did not find circumstances that would require impairment testing.

18. Intangible assets

a. Composition of intangible assets

		Parent Company			
		06/30/2025			12/31/24
	Average annual depreciation rate	Cost	Accumulated amortization	Net amount	Net amount
Patents and trademarks	-	150	-	150	150
Software	20%	92,638	(63,872)	28,776	29,998
Right to explore deposits	9%	1,000	(1,000)	-	-
Product development expenses	20%	2,044	(613)	1,431	1,636
Software under development	-	6,442	-	6,442	6,860
		102,274	(65,485)	36,789	38,644

		Consolidated			
		06/30/25			12/31/24
	Average annual depreciation rate	Cost	Accumulated amortization	Net amount	Net amount
Patents and trademarks	-	399	-	399	432
Software	20%	178,098	(94,735)	83,363	78,934
Right to explore deposits	9%	4,074	(3,864)	210	218
Product development expenses	20%	5,400	(613)	4,787	5,283
Software under development	-	19,339	-	19,339	19,871
		207,310	(99,212)	108,098	104,738

Amounts in thousands of Brazilian real, except when otherwise indicated

b. Changes in intangible assets

	Parent Company												
	12/31/23	Addition	Transfer	Amortization	Write-off	Foreign exchange gain (loss)	12/31/24	Addition	Transfer	Amortization	Write-off	Foreign exchange gain (loss)	06/30/25
Patents and trademarks	150	-	-	-	-	-	150	-	-	-	-	-	150
Software	31,118	498	8,073	(9,669)	(22)	-	29,998	3,014	1,235	(5,481)	-	-	28,766
Product development expenses	2,037	7	-	(408)	-	-	1,636	-	-	(205)	-	-	1,431
Software under development	7,740	7,193	(8,073)	-	-	-	6,860	817	(1,235)	-	-	-	6,442
	41,045	7,698	-	(10,077)	(22)	-	38,644	3,831	-	(5,686)	-	-	36,789

	Consolidated												
	12/31/23	Addition	Transfer	Amortization	Write-off	Foreign exchange gain (loss)	12/31/24	Addition	Transfer	Amortization	Write-off	Foreign exchange gain (loss)	06/30/25
Patents and trademarks	370	-	-	-	-	62	432	-	-	-	-	(33)	399
Software	61,532	5,636	31,242	(23,415)	(22)	3,960	78,933	15,379	5,161	(13,929)	-	(2,181)	83,363
Right to explore deposits	235	-	-	(17)	-	-	218	-	-	(8)	-	-	210
Product development expenses	4,243	3,756	(3,179)	(408)	-	872	5,284	1,248	-	(1,211)	-	(534)	4,787
Software under development	17,389	30,545	(28,063)	-	-	-	19,871	4,629	(5,161)	-	-	-	19,339
	83.769	39.937	-	(23.840)	(22)	4.894	104.738	21.256	-	(15.148)	-	(2.748)	108.098

Amounts in thousands of Brazilian real, except when otherwise indicated

Amortization amounts were recorded as cost of goods sold, selling and administrative expenses, as follows:

	Parent Company		Consolidated	
	2025	2024	2025	2024
Cost of goods sold and services rendered	(59)	(41)	(2,324)	(1,664)
Sales	(909)	(1,224)	(3,921)	(1,515)
General and administrative expenses	(4,718)	(3,837)	(8,903)	(6,156)
	(5,686)	(5,102)	(15,148)	(9,335)

c. **Recoverable value of intangible assets**

The recoverable value of intangible assets is tested for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. For the year ended December 31, 2024, management did not find circumstances that would require impairment testing.

19. Right-of-use assets and lease obligations

Contracts characterized as leases, in accordance with IFRS 16/CPC 06 (R2), are recognized as right-of-use assets (lease assets, non-current assets) with an offsetting entry to lease liabilities (current and non-current liabilities).

As of June 30, 2025, the Company and its subsidiaries had a total of 74 agreements (72 in 2024), of which 57 consist of leases, with no option to buy, related to real estate used in their manufacturing, commercial and logistics operations. The remaining 17 agreements consist of leases of vehicles with an option to purchase at the end of the lease term, and are characterized in practice as financing transactions.

Leases that do not have purchase options at the end of the agreement consist of the lease of the spaces used by the Company's own stores, distribution centers and land for storing, storing and homogenizing the ore extracted from the mines and equipment, as well as of machinery such as stackers and wheel loaders and the *BTS* operations signed by Portobello America.

The amount of the lease liability represents the present value of future lease payments discounted using the rate implicit in the leases or, if not available, the weighted average cost of financing transactions for the current month when the new leases were adopted. Lease assets are detailed below and represent the initial measurement amount of the lease liability, plus any payments made by the commencement date, less incentives, plus dismantling and removal costs, and their residual value at the end of the lease, when applicable. The terms of the right-of-use agreements range from two (2) to seven (7) years, and *BTS's* contract had its term changed to 30 years (warehouse occupied by the US factory) in the second quarter of 2025. The amortization period of goodwill is, on average, 10 years.

Contracts are annually readjusted according to the fluctuations in the main inflation rates. Most of them have terms of five to seven years and may be renewed after that date.

Amounts in thousands of Brazilian real, except when otherwise indicated

a. Composition and movements in right-of-use assets

	Parent Company						Consolidated								
	Distribution Center	Vehicles	Machines	Buildings	Intangible assets	Total	Distribution Center	Stores	Buildings	Goodwill	Vehicles	Machines	Intangible assets	Land	Total
As of December 31, 2023	6,801	2,268	25,851	2,376	-	37,296	6,801	28,259	397,315	101,307	2,267	25,851	-	875	562,675
Remeasurement	7,477	-	-	-	-	7,477	7,477	2,249	37,202	-	-	-	-	49	46,977
Foreign exchange gain (loss)	-	-	-	-	-	-	-	-	110,387	-	-	656	-	-	111,043
Addition	-	773	2,858	-	3,525	7,156	-	12,016	1,954	17,036	773	9,508	3,525	-	44,812
Leasehold improvements (a)	-	-	-	-	-	-	-	-	36,864	-	-	-	-	-	36,864
Depreciation	(5,377)	(1,415)	(13,289)	(594)	-	(20,675)	(5,377)	(11,414)	(31,568)	(13,145)	(1,415)	(13,408)	-	(97)	(76,424)
As of December 31, 2024	8,901	1,626	15,420	1,782	3,525	31,254	8,901	31,110	552,154	105,198	1,625	22,607	3,525	827	725,947
No purchase option	8,901	-	15,420	1,782	3,525	29,628	8,901	31,110	552,154	105,198	-	22,607	3,525	827	724,322
With a call option	-	1,626	-	-	-	1,626	-	-	-	-	1,625	-	-	-	1,625
Remeasurement (b)	-	-	-	-	-	-	-	-	177,412	-	-	-	-	-	177,412
Foreign exchange gain (loss)	-	-	-	-	-	-	-	-	(61,241)	-	-	(807)	-	-	(62,048)
Addition	4,015	376	618	-	-	5,009	4,015	2,677	-	29	376	618	-	-	7,715
Reimbursement received (b)	-	-	-	-	-	-	-	-	(38,202)	-	-	-			(38,202)
Employment contract termination	(235)	(114)	-	-	-	(349)	(410)	-	-	-	(114)	-	-	-	(524)
Depreciation	(2,883)	(566)	(6,907)	(297)	(1,175)	(11,828)	(2,883)	(6,248)	(15,632)	(6,853)	(566)	(7,535)	(1,175)	(31)	(40,923)
As of June 30, 2025	9,798	1,322	9,131	1,485	2,350	24,086	9,623	27,539	614,491	98,374	1,321	14,883	2,350	796	769,377
No purchase option	9,798	-	9,131	1,485	2,350	22,764	9,623	27,539	614,491	98,374	-	14,883	2,350	796	768,056
With a call option	-	1,322	-	-	-	1,322	-	-	-	-	1,321	-	-	-	1,321

(a) Reclassification of improvements as lease asset and right-of-use initially recognized as property, plant and equipment in the amount of R$36,864.

(b) On April 23, 2025, PBA renegotiated the terms and interest rates of its BTS agreement and received a reimbursement from the lessor in the approximate amount of R$38,202 for the improvements made and paid for by PBA. The new amendment also changed the end date of the non-cancellable period of the original contract, from April 2043 to March 2055, increasing the number of installments by 144 months. The impact of this remeasurement of the agreement was R$177,412, with an offsetting entry to lease liabilities.

Amounts in thousands of Brazilian real, except when otherwise indicated

b. Breakdown and changes in lease liabilities

	Parent Company						Consolidated								
	Distribution Center	Vehicles	Machines	Buildings	Intangible assets	Total	Distribution Center	Stores	Buildings	Goodwill (a)	Vehicles	Machines	Intangible assets	Land	Total
December 31, 2023	8,056	2,401	27,396	2,447	-	40,300	8,055	29,977	375,731	-	2,401	27,395	-	996	444,555
Remeasurement	7,477	-	-	-	-	7,477	7,477	2,249	37,202	-	-	-	-	49	46,977
Foreign exchange gain (loss)							-	-	99,328	-	-	539	-	-	99,867
Additions	-	773	2,858	-	3,525	7,156	-	12,016	1,954	17,036	773	9,508	3,525	-	44,812
Payments	(6,569)	(1,784)	(15,919)	(788)	(185)	(25,245)	(6,569)	(14,263)	(40,107)	(17,036)	(1,784)	(17,108)	(185)	(148)	(97,200)
Interest accrued in the period	1,036	424	2,837	290	204	4,791	1,036	3,509	28,145	-	424	3,059	204	69	36,446
December 31, 2024	10,000	1,814	17,172	1,949	3,544	34,479	9,999	33,488	502,253	-	1,814	23,393	3,544	966	575,457
No purchase option	10,000		17,172	1,949	3,544	32,665	9,999	33,488	502,253	-	-	23,393	3,544	966	573,643
With a call option		1,814				1,814					1,814				1,814
Remeasurement	-	-	-	-	-	-	-	-	177,412	-	-	-	-	-	177,412
Foreign exchange gain (loss)	-	-	-	-	-	-	-	-	(56,943)	-	-	(716)	-	-	(57,659)
Additions	4,015	376	618	-	-	5,009	4,012	2,677	-	-	376	618	-	-	7,683
Contractual terminations and reclassification	(257)	-	-	-	-	(257)	(257)	-	-	-	-	-	-	-	(257)
Payments	(3,510)	(600)	(8,243)	(394)	(1,544)	(14,291)	(3,509)	(7,753)	(20,818)	-	(600)	(8,882)	(1,544)	(55)	(43,161)
Interest accrued in the period	455	18	858	120	187	1,638	455	1,788	12,969	-	19	920	188	33	16,372
June 30, 2025	10,703	1,608	10,405	1,675	2,187	26,578	10,700	30,200	614,873	-	1,609	15,333	2,188	944	675,847
No purchase option	10,703	-	10,405	1,675	2,187	24,970	10,700	30,200	614,873	-	-	15,333	2,188	944	674,238
With a call option	-	1,608	-	-	-	1,608				-	1,609				1,609
Current liabilities						20,080									53,770
Non-current liabilities						6,498									622,077

(a) The amount paid for the goodwill arising from the acquisition of franchise stores in cash flows is presented in investing activities.

Amounts in thousands of Brazilian real, except when otherwise indicated

c. Schedule of the maturities of lease liabilities

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
2025	12,382	26,306	40,147	71,528
2026	8,978	5,381	60,182	33,582
2027	3,186	2,045	48,432	22,754
2028	1,580	747	41,439	17,715
2029	452	-	37,013	15,066
From 2030 to 2043	-	-	480,866	414,812
	26,578	34,479	708,079	575,457

d. Contracts for terms and discount rates

The Group estimated discount rates according to the risk-free interest rates reported in the Brazilian and foreign markets for the terms of its contracts, adjusted to its reality (credit spread). Spreads were obtained by probing potential investors of the Group's debt securities. The discount rate of the *BTS* contract (warehouse occupied by the US factory) is 5.35%. The other discount rates of the Group's leases range from 5.35% to 15.07%, using the rate implicit in the contracts or discount rates based on risk-free interest rates. The table below shows the rates applied considering the contracts' terms:

Deadlines	**Annual % rate**
2 years	15.07%
3.3 years (a)	3.84%
3 years	12.35%
5 years	6.26%
10 years	9.99%
30 years (a)	5.35%

(a) Leases located in the United States, where the interest rate is local.

20. Trade payables, assignment of receivables and investment payables

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Trade payables				
Domestic market	287,648	227,523	359,596	298,715
Foreign market	21,502	37,934	76,401	77,060
Current liabilities	309,150	265,457	435,997	375,775
Assignment of payables to suppliers				
Domestic market				
FIDC - Receivables Investment Fund Trade payables (see note 15)	122,297	-	129,668	-
Drawee's risk (a)	31,359	105,180	53,079	120,375
Current liabilities	153,656	105,180	182,747	120,375
Property, plant and equipment payables (b)				
Domestic market	6,744	9,739	9,057	32,590
Foreign market	6,369	3,823	156,895	172,699
	13,113	13,562	165,952	205,289
Current liabilities	13,113	13,562	72,346	22,546
Non-current liabilities	-	-	93,606	182,743

Amounts in thousands of Brazilian real, except when otherwise indicated

a. Assignment of receivables from suppliers - drawee's risk

The Group has transactions with financial institutions consisting of assigning payables to suppliers in the amount of R$153,656 (Parent Company) and R$182,747 (Consolidated) as of June 30, 2025 (R$105,180 - Company and R$120,375 - Consolidated as of December 31, 2024). The purpose of providing its partner suppliers with more attractive credit facilities, to keep the business relationship with the Company. Forfaiting is a transaction involving the supplier's transfer of its receivables to the financial institution, which in turn becomes the creditor, with no change in maturity date.

In most cases, the invoices included in these transactions are paid under the same price and term conditions negotiated with suppliers, and no charges are imposed on the Company, so that commercial conditions are not changed.

Moreover, the Company carries out *vendor* transactions with average rates of 1.37% and an average term of two months more than the original agreement. As of June 30, 2025, the Group had R$4,195 in Company and Consolidated for these transactions.

b. Property and equipment payables

As of June 30, 2025, the Group presents in current liabilities the amount of R$13,113 (Company) (R$13,562 as of December 31, 2024) and R$72,346 (Consolidated (R$22,546 as of December 31, 2024) consisting of suppliers of property, plant and equipment and intangible assets. The balances of non-current liabilities are R$93,606, Consolidated (R$182,743 as of December 31, 2024). In the parent company, balances basically consist of the acquisition of industrial machinery and equipment from supplier SACMI for the Tijucas plant. In the consolidated financial statements, most of that refers to the US plant.

Average payment term (in days)

The average payment term of trade payables, accounts payable for property, plant and equipment and assignment of receivables from suppliers is as follows:

	Parent Company		Consolidated	
	06/30/25	12/31/24	06/30/25	12/31/24
Trade payables	117	108	105	101
Assignment of payables to suppliers	154	151	151	147

Amounts in thousands of Brazilian real, except when otherwise indicated

21. Loans, financing and debentures

a. Composition

	Currency	Maturities	Charges	Parent Company 06/30/2025	Parent Company 12/31/2024	Consolidated 06/30/2025	Consolidated 12/31/2024
Current							
Banco do Nordeste S.A	R$	Jun-27	2.70%p.a.[1]+IPCA (Extended Consumer Price Index)	-	12,262	-	12,262
NCE	R$	Dec-27	2.68%p.a.[1]+CDI (interbank deposit certificate)	62,059	90,269	62,059	90,366
NCE	US$	Mar-27	99%CDI	9,921	20,109	9,921	20,109
NCE (Export Credit Note) with swaps	R$	FEB-24	9.19%p.a.[1]	5	-	5	-
FINEP (Research and Project Financing Agency	R$	Jul-36	1.80%p.a.[1]+TJLP	28,019	26,236	28,019	26,236
4th Issue Debentures	R$	Oct-26	3.02%p.a.[1]+CDI (interbank deposit certificate)	-	80,216	-	80,216
5th Issue Debentures	R$	Dec-28	3.68%p.a.[1]+CDI (interbank deposit certificate)	26,263	82,056	26,263	82,056
Commercial note	R$	Dec-26	4.40%p.a.[1]+CDI (interbank deposit certificate)	-	-	2,500	2,505
BNDES	R$	Jun-26	1.80%p.a.[1]+SELIC (Central Bank overnight rate)	-	2,124	-	2,124
Working capital	R$	Mar-26	2.75%p.a.[1]+CDI (interbank deposit certificate)	2,949	3,936	2,949	3,936
Working capital from swaps	US$	Mar-26	3.10%p.a.[1]+CDI (interbank deposit certificate)	10,386	15,704	21,134	15,796
ACC	US$	FEB-26	6.45%p.a.[1]	14,016	13,272	14,016	13,272
PPE	US$	Sept-27	5.75%p.a.[1]	7,167	419	7,167	419
PPE	US$	Mar-26	1.78%p.a.[1]+CDI (interbank deposit certificate)	33,661	50,734	33,661	50,734
Export prepayment agreement with swap agreements	US$	Nov-29	97.00%CDI	9,500	5,983	9,500	5,983
Total current assets				203,946	403,320	217,194	406,014
Total domestic currency		R$		119,295	297,099	121,795	299,701
Total foreign currency		US$		84,651	106,221	95,399	106,313
Non-current							
Banco do Nordeste S.A	R$	Jun-27	2.70%p.a.[1]+IPCA (Extended Consumer Price Index)	-	7,990	-	7,990
NCE	R$	Dec-27	2.68%p.a.[1]+CDI (interbank deposit certificate)	64,571	162,771	64,571	162,674
NCE	US$	Mar-27	99.00%CDI	39,839	23,402	39,839	23,402
NCE (Export Credit Note) with swaps	R$	FEB-24	9.19%CDI	12,857	-	12,857	
FINEP (Research and Project Financing Agency	R$	Jul-36	1.80%p.a.[1]+TJLP	126,153	138,753	126,153	138,753
4th Issue Debentures	R$	Oct-26	3.02%p.a.[1]+CDI (interbank deposit certificate)	-	74,481	-	74,481
5th Issue Debentures	R$	Dec-28	3.68%p.a.[1]+CDI (interbank deposit certificate)	174,895	242,656	174,895	242,656
6th Issue Debentures	R$	Jun-30	4.72%p.a.[1]+CDI (interbank deposit certificate)	295,588	-	295,588	
Commercial note	R$	Dec-26	4.40%p.a.[1]+CDI (interbank deposit certificate)	-	-	1,250	2,500
BNDES	R$	Jun-26	1.80%p.a.[1]+SELIC (Central Bank overnight rate)	-	651	-	651
Working capital	R$	Mar-26	2.75%p.a.[1]+CDI (interbank deposit certificate)	-	975	-	975
Working capital from swaps	US$	Mar-26	3.09%p.a.[1]+CDI (interbank deposit certificate)	-	3,910	-	16,007
ACC	US$	FEB-26	6.45%p.a.[1]	-	2,212	-	2,212
PPE	US$	Sept-27	5.75%p.a.[1]	18,551	27,762	18,551	27,762
PPE	US$	Mar-26	1.78%p.a.[1]+CDI (interbank deposit certificate)	-	12,586	-	12,586
Export prepayment agreement with swap agreements	US$	Nov-29	97.00%CDI	34,731	45,040	34,731	45,040
Export prepayment agreement with swap agreements	US$	Mar-30	2.05%p.a.[1]+CDI (interbank deposit certificate)	299,191	-	299,191	-
Total non-current				1,066,376	743,189	1,067,626	757,689
Total domestic currency		R$		674,064	628,277	675,314	630,680
Total foreign currency		US$		392,312	114,912	392,312	127,009
Grand Total			16.42%p.a.[1]	1,270,322	1,146,509	1,284,820	1,163,703
Total domestic currency		R$		793,359	925,376	797,109	930,381
Total foreign currency		US$		476,963	221,133	487,711	233,322

[1] Annual weighted average rate
Extended Consumer Price Index (IPCA)
Exchange rate fluctuation
CDI - Interbank Deposit Certificate

Amounts in thousands of Brazilian real, except when otherwise indicated

b. Detailing contracts

Institution/Type	Entity	Date of the agreement	Expires on	Term (months)	Grace period (months)	Amortization	Amount raised	Clearances (in R$ thousand)		Guarantees/ Note
								Value	**Date**	
Export Credit (NCE)	PBG S.A.	June 2025	July 2027	24	13	Biannual	R$12,857	R$12,857	June 2025	Endorsement of Portobello Shop
	PBG S.A.	August 2021	August 2027	72	24	Biannual	R$100,000	R$100,000	August 2021	Receivables of Portobello S.A. of 30% of the agreement's debt balance
	PBG S.A.	December 2022	December 2027	60	24	*Biannual*	R$48,000	R$48,000	December 2022	Receivables of Portobello S.A. of 10% of the agreement's debt balance
	PBG S.A.	December 2022	December 2027	60	24	*Biannual*	R$40,000	R$40,000	December 2022	Without guarantee
	PBG S.A.	Feb/23	June 2029	76	12	*Monthly*	R$50,000	R$50,000	Feb/23	10% of the agreement's debt balance
	PBG S.A.	June 2025	June 2029	48	1	*Monthly*	R$18,751	R$18,751	June 2025	10% of the agreement's debt balance
	PBG S.A.	December 2024	Sept/27	33	14	*Quarterly*	R$37,500	R$37,500	December 2024	10% of the agreement's debt balance
	PBG S.A.	February 2024	Feb/26	24	14	*Biannual*	R$70,000	R$70,000	February 2024	Endorsement of Portobello Shop
PPE	PBG S.A.	Mar/24	Mar/26	24	6	*Quarterly*	R$70,000	R$70,000	Mar/24	Standby Letter of Credit
	PBG S.A.	Mar/25	Mar/30	60	23	*Quarterly*	R$310,079	R$310,079	Mar/25	Mortgage and investment
	PBG S.A.	Sept/24	Sept/27	36	18	*Biannual*	R$24,797	R$24,797	Sept/24	Standby Letter of Credit
	PBG S.A.	Nov/22	Nov/27	60	24	*Biannual*	R$43,000	R$43,000	Nov/22	Without guarantee
ACC	PBG S.A.	December 2024	Feb/26	14	3	Quarterly	R$15,466	R$15,466	December 2024	Without guarantee
FINEP (Research and Project Financing Agency)	PBG S.A.	December 2019	Sept/29	117	32	Monthly	R$66,771	R$25,008	December 2019	Surety bond/Performance bond
								R$33,000	Mar/20	
								R$8,763	August 2021	
	PBG S.A.	July 2024	July 2036	144	23	Monthly	R$37,835	R$37,835	July 2024	
	PBG S.A.	November/2020	November 2030	120	36	Monthly	R$98,487	R$34,214	December 2021	
								R$64,274	November/2020	
Working capital	PBG S.A.	Mar/24	Mar/26	24	3	*Quarterly*	R$25,000	R$25,000	Mar/23	Promissory note
	PBTECH	December 2024	Jan/26	13	13	*Final*	R$12,000	R$12,000	December 2024	Promissory note
	PBG S.A.	Mar/24	Mar/26	24	3	*Quarterly*	R$7,800	R$7,800	Mar/23	Endorsement of Portobello Shop
Debentures (5th issue/1st series)	PBG S.A.	December 2023	December 2028	60	12	Biannual	R$367,000	R$367,000	December 2023	Issue approved on December 8, 2023 by the Board of Directors. Funds earmarked for the redemption of the first issue of commercial notes. Collateral interest and additional personal guarantee. It has *covenants* that have been complied with.
Commercial note	PBTECH	December 2024	December 2026	24	1	Monthly	R$5,000	R$5,000	December 2024	Receivables of Portobello S.A. of 50% of the

Amounts in thousands of Brazilian real, except when otherwise indicated

										agreement's debt balance
Debentures (6th issue/1st series)	PBG S.A.	June 2025	June 2030	60	24	Biannual	R$300,000	R$300,000	June 2025	Issue approved on June 13, 2025 by the Board of Directors. Funds earmarked for the earlier redemption of the fourth issue of debentures and partial repayment of 5th Issue Debentures Installments overdue in 2025 and 2026 and installments overdue in 2025 and 2026 with Banco do Brasil S.A. of Export Credit Notes No. 312.501.233, No. 312.501.313" and No. 312.501.419. Collateral interest and additional personal guarantee. It has *covenants* that have been complied with.

Debentures

(i) 5th (fifth) issue

At a special meeting of shareholders held on December 8, 2023, the Company approved the 5th (fifth) issue of simple, nonconvertible, secured debentures, in two series, according to the proposal of the Board of Directors, guaranteed by security interest, which were offered to the public with limited distribution efforts.

Emission	5th
Fiduciary Agent	PENTAGONO S.A.
ISIN Code	BRPTBLDBS075
Liquidating Bank	Banco Bradesco S/A
Lead Coordinator	Banco Itaú BBA S/A
Date of Issue	12/20/2023
Maturity Date	12/20/2028
Issue Rating	Yes
Remuneration	CDI rate + 3.65% p.a. (252 A.D.)
Negotiation	CETIP
Number of Series	1
Volume of the issue R$	367,000,000.00
Total number of debentures	367,000
Unit Nominal Value R$	1,000.00
Covenants	Division of net debt by EBITDA < 3.50x
Compensation Payment	Half-yearly with the first compensation date on June 20, 2024.

Amounts in thousands of Brazilian real, except when otherwise indicated

(ii) 6th (sixth) issue

At a special meeting of shareholders held on June 13, 2025, the Company approved the as proposed by the Board of Directors for the 6th (sixth) issue of debentures Simple, nonconvertible into shares, guaranteed by security interest and additional guarantee trustee contracts, in a single series, which were the subject matter of a public offering with limited efforts of distribution.

Emission	6th
Fiduciary Agent	PENTAGONO S.A.
ISIN Code	BRPTBLDBS083
Liquidating Bank	Banco Bradesco S/A
Lead Coordinator	UBS Brasil Corretora de Câmbio, Títulos e Valores Mobiliários S.A.
Date of Issue	06/26/2025
Maturity Date	06/26/2030
Issue Rating	Yes
Remuneration	CDI rate + 4.65% p.a. (252 A.D.)
Negotiation	CETIP
Number of Series	1
Volume of the issue R$	300,000,000.00
Number of total debentures	300,000
Unit Nominal Value R$	1,000.00
Covenants	Division of net debt by EBITDA < 3.50x
Compensation Payment	Half-yearly with the first compensation date on June 28, 2027

Export Prepayment ("PPE")

In the first quarter of 2025 the Company completed an export prepayment agreement with Banco XP S.A., Cayman Branch in the total amount of fifty-four million US dollars (US$54 million), equivalent to R$310,079.

The purpose of the transaction was to improve the Company's liquidity and debt profile. The main conditions were the term of five (5) years; Grace period for amortization: two (2) years; Guarantees: Conditional sale of the factory property located in Tijucas/Santa Catarina, endorsement of Portobello America and *pledge* of receivables related to exports made linked to the PPE, deposited and/or to be deposited in a bank account abroad.

Covenants and guarantees

The other loans were secured by restricted financial investments, mortgages on real estate and equipment, receivables of the Parent Company and subsidiary Portobello Shop (note eight).

For debentures (5th and 6th issue) and PPE of XP, the Company has financial clauses (covenants), one of which is the index obtained by dividing Net Debt by the consolidated EBITDA, which may not be higher than 3.50x, with quarterly measurements.

Moreover, with respect to XP's export prepayment expenses, the Company should keep EBITDA divided by finance income (costs) higher than 1.5x in 2025, 2.0x in 2026 and 2027 and 2.5x in 2028, in addition to current liquidity higher than or equal to 1.0x from 2026 onwards. All *covenant clauses* for these transactions were complied with for the period ended June 30, 2025.

Amounts in thousands of Brazilian real, except when otherwise indicated

c. Payment schedule

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
2025	110,562	405,961	111,880	408,559
2026	153,577	353,667	166,757	368,263
2027	369,299	196,469	369,299	196,469
2028	292,791	118,555	292,791	118,555
2029	204,364	35,303	204,364	35,303
2030	118,989	15,814	118,989	15,814
From 2031 to 2036	20,740	20,739	20,740	20,739
	1,270,322	1,146,509	1,284,820	1,163,703

d. Changes

	Parent Company	Consolidated
As of December 31, 2023	1,340,941	1,340,941
Movements that affected cash flows		
Proceeds from loans and debentures	287,834	304,834
Principal repayment	(518,480)	(518,480)
Payment of interest	(172,085)	(172,085)
Movements that did not affect cash flows		
Foreign exchange gains (losses)	53,618	53,714
Accrued interest and transaction costs	154,681	154,779
As of December 31, 2024	1,146,509	1,163,703
Movements that affected cash flows		
Proceeds from loans and debentures	641,687	641,687
Recognition of transaction costs	(12,360)	(12,360)
Principal repayment	(474,893)	(476,143)
Payment of interest	(83,065)	(83,824)
Movements that did not affect cash flows		
Foreign exchange gains (losses)	(29,703)	(31,141)
Accrued interest	79,006	79,757
Recognized transaction costs	3,141	3,141
As of June 30, 2025	1,270,322	1,284,820

Amounts in thousands of Brazilian real, except when otherwise indicated

22. Installments payable of tax liabilities

As of June 30, 2025, tax liabilities in installments will consist of:

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Current liabilities				
Prodec (a)	7,536	10,426	7,536	10,426
INSS (b)	5,585	128	8,566	128
PIS and COFINS (c)	2,811	-	6,528	-
ICMS - Difal	1,077	-	1,079	-
IRPJ and CSLL (c)	-	-	855	-
Other installments	-	389	-	389
	17,009	10,943	24,564	10,943
Non-current liabilities				
Prodec (a)	32,345	36,992	32,345	36,992
INSS (b)	32,915	-	49,727	-
PIS and COFINS (c)	11,360	-	27,467	-
ICMS - Difal	4,621	-	4,620	-
IRPJ and CSLL (c)	-	-	5,001	
Other installments	-	1,011	-	1,011
	81,241	38,003	119,160	38,003

(a) The Santa Catarina Company Development Program (Prodec) consists of a special regime obtained in June 2019, with a deferred amount of 70% of the tax generated in the month. Inflation adjustment is made at the rate of 0%-3% p.a. + UFIR. The current contracts were entered into between 2020 and 2024. The maturities of the outstanding installments are dated 2025 and 2029, and were adjusted to present value using the SELIC (Central Bank overnight rate).

(b) In 2025, the Company and its subsidiaries paid INSS in installments to pay it in 60 installments and adjusted for inflation using the SELIC (Central Bank overnight rate).

(c) During the second quarter of 2025, the Company agreed on federal taxes in installments to be paid in 60 months and adjusted for inflation using the SELIC (Central Bank overnight rate).

23. Taxes fees and contributions

As of June 30, 2025, taxes, fees and contributions recognized in current liabilities were classified according to the table below:

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
ICMS	19,522	15,801	29,685	24,426
IRRF	5,434	6,707	7,360	10,333
PIS and COFINS	3,065	908	8,935	3,230
Other taxes, fees and contributions	616	431	1,335	969
	28,637	23,847	47,315	38,958

Amounts in thousands of Brazilian real, except when otherwise indicated

24. Other payables

As of June 30, 2025 and December 31, 2024, other payables are arranged as follows:

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Current				
Commissions	12,596	13,175	12,490	13,064
Payroll trade payables	2,603	3,566	2,603	3,566
Provision for expenses	6,994	10,368	19,673	27,259
Warranties	961	1,099	1,055	969
Provision for freight	1,403	801	1,403	801
Other payables	707	407	1,537	240
	25,264	29,416	38,761	45,899
Non-current				
Long-term incentives	3,888	3,809	3,888	3,809
Government grant	-	-	9,378	12,496
Provision for decommissioning of assets	-	-	1,251	1,190
	3,888	3,809	14,366	17,495

Government grant

On July 26, 2019, the Group, through subsidiaries PBA and PBM, entered into an agreement with the Tennessee Department of Economic and Community Development and the Industrial Development Board of the City of Cookeville, Tennessee, to receive a grant based on the State's incentive program to promote long-term employment growth, providing financial assistance to eligible applicants to induce and help businesses relocate, expand, or build projects in Tennessee. As a consideration for the grant, and as part of the project, the Company will create, fill and maintain two hundred and twenty (220) new jobs between July 2019 and July 2028 (end).

The performance requirement requires a percentage equal to or greater than 80% as of the end date. Failure to meet the performance requirements on the final date will result in reimbursement to the State of all or part of the amount awarded.

The Group recorded the transaction as deferred income given that performance requirements were not met between December 31, 2019 and 2022, in the amount of R$15,480 (US$2,967). As of June 30, 2025, the balance recognized as deferred income was R$9,378 (R$12,496 as of December 31, 2024), and use started after the factory started operations.

25. Provisions for civil, labor, social security and tax proceedings

The Company and its subsidiaries are parties to legal civil, labor, social security and administrative tax proceedings. Management, supported by the opinion of its legal counselors, believes that the balance of provisions is sufficient to cover the expenses necessary to settle obligations.

Provisions for contingencies are accrued according to the expenses estimated to be necessary to settle the obligation. Civil and labor lawsuits are individually assessed by the Group's legal counselors that classify them according to the expected successful outcome of lawsuits.

The breakdown of the balance of provisions is as follows:

Accrued amount	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Civil	10,596	11,832	35,150	29,852
Labor	3,609	3,000	4,045	3,292
Pension	4,550	4,550	4,550	4,550
Tax	17,736	19,062	18,134	19,937
	36,491	38,444	61,878	57,631

Amounts in thousands of Brazilian real, except when otherwise indicated

Changes in the balance of provisions for contingencies are as follows:

	Parent Company					Consolidated				
	Civil	Labor	Social Security	Tax	Total	Civil	Labor	Social Security	Tax	Total
As of December 31, 2023	13,885	4,748	4,550	20,045	43,228	50,179	5,132	4,550	20,110	79,971
Debited (credited) to the statement of income:	(2,053)	(1,748)	-	(983)	(4,784)	(20,327)	(1,840)	-	(173)	(22,340)
Additional provisions	1,080	934	-	2,792	4,806	1,345	1,060	-	3,276	5,681
Reversals due to lack of use (a)	(2,819)	(952)	-	(3,136)	(6,907)	(8,817)	(1,134)	-	(3,136)	(13,087)
Monetary restatement (reversal)	892	104	-	53	1,049	(11,561)	145	-	379	(11,037)
Reversals for realization	(1,206)	(1,834)	-	(692)	(3,732)	(1,294)	(1,911)	-	(692)	(3,897)
As of December 31, 2024	11,832	3,000	4,550	19,062	38,444	29,852	3,292	4,550	19,937	57,631
Debited (credited) to the statement of income:	(1,198)	1,039	-	352	193	6,197	1,297	-	733	8,227
Additional provisions	132	992	-	346	1,470	6,092	1,219	-	728	8,039
Reversals due to lack of utilization	(1,045)	(153)	-	-	(1,198)	(1,254)	(153)	-	-	(1,407)
Monetary restatement (reversal)	(285)	200	-	6	(79)	1,359	231	-	5	1,595
Reversals for realization	(38)	(430)	-	(1,678)	(2,146)	(899)	(544)	-	(2,537)	(3,980)
As of June 30, 2025	10,596	3,609	4,550	17,736	36,491	35,150	4,045	4,550	18,133	61,878

(a) The consolidated financial statements basically consist of the settlement with the Federal Attorney General's Office in connection with class action No. 5003588-47.2012.4.04.7214 by subsidiary Mineração, as detailed in the paragraph below.

Civil

The Company and its subsidiaries are defendants to 266 civil lawsuits (245 lawsuits as of December 31, 2024) at lower civil courts and special civil courts.
The balance of accrued amounts consists of indemnity lawsuits filed by final consumers and construction companies that are clients of the Group and complain about acquired products, in addition to public-interest civil actions filed by the Federal Attorney General's Office against Mineração Portobello (subsidiary) seeking compensation for the alleged illegal mining of minerals, and lawsuits related to the Portobello Shop franchise network. When applicable, court deposits were made (note 11).

a. Class action No. 5014615-66.2012.4.04.7201

The Federal Government filed a Public Civil Action against Mineração Portobello, seeking compensation for damages due to the continuous extraction of kaolin beyond the authorized quantities between 2004 and 2010. After the regular proceedings, the case was brought before the Federal Supreme Court (STF), which applied Topic No. 999 through a ministerial decision issued on March 19, 2025, later confirmed by the STF's 1st Chamber in a ruling published on May 16, 2025. The case was returned to the lower court to begin the sentence enforcement phase. No concrete parameters have been defined by the Judiciary for calculating the settlement amount.

As of June 30, 2024, the amount recognized by Mineração totals R$5,918.

b. Class action No. 5003588-47.2012.4.04.7214

The Federal Government filed a lawsuit against Mineração Portobello, seeking the payment of compensation for material damages resulting from an alleged illegal extraction of material for the period from 2002 to 2010. The claims were partially granted by a court condemning Mineração to pay damages, to be determined upon the liquidation of the award, according to the five-year statute of limitations period. The parties filed appeals against the decision, which were dismissed by Mineração Portobello and the Federal Government were partially granted to increase the value of the ore extracted by the Company. The parties' special appeals were dismissed. Extraordinary appeals were filed, which were also dismissed. The Federal Government filed an interlocutory appeal, which was granted by a unanimous decision of the Federal Supreme Court to recognize that the indemnity is not subject to statute of limitations. Against this decision, Mineração filed a motion for clarification of divergence which, by a monocratic decision, was dismissed. Mineração filed an appeal against that decision.

Considering the procedural developments, the Group negotiated a settlement with the Federal Attorney General's Office in 2024 in the amount of R$15,313 and reversed the difference from the previously accrued amount of R$22,793. As of June 30, 2025, the inflation-adjusted provision amount was R$17,709 (R$16,995 as of December 31, 2024).

Labor

The Company and its subsidiaries are defendants in 257 labor lawsuits (227 complaints as of December 31, 2024), filed by former employees and third parties. The lawsuits consist of the payment of termination benefits, premiums, overtime pay, salary equalization, and damages for pain and suffering and material damages arising from occupational accidents and diseases. The provisions are reviewed by Management according to legal counselors. Some lawsuits are supported by court deposits.

Social Security

According to the Company's low expectations of success in the administrative and legal proceedings about corporate reward cards, the Company recognized a provision for these debts in the total amount of R$4,550, which still depend on a court decision on tax enforcement or, in some cases, on administrative decision filed with the Federal Revenue Service.

Amounts in thousands of Brazilian real, except when otherwise indicated

Tax

On March 15, 2021, the Company was notified about the issuance of the Notice of Deficiency for the recognition of tax credit in the amount of R$6,421, which originated Administrative Proceeding No. 10340.720236/2021-00, for the period from 2017 to 2018, for the non-payment of social security contribution levied on a) payments of Profit Sharing made to social security beneficiaries who are individual taxpayers; b) payments of an amount named by the Company as "Attendance Bonus" made to social security beneficiaries who are employees; and, c) contribution to the National Institute of Colonization and Agrarian Reform (INCRA) not confessed in the FGTS and Social Security Information Payment Guide (GFIP), levied on the payment made to insured employees. The Company challenged those entries and is waiting for a decision by Brazil's Federal Revenue Service's Office.

The Company accrued a provision of R$620 for the assessment of deficiency, and the remaining amount is considered as a remote chance of loss. The inflation-adjusted balance of the provision as of June 30, 2025 is R$1,304.

The Company and its subsidiaries have a consolidated balance of R$18,134 as of June 30, 2025 (R$19,937 as of December 31, 2024) consisting of the provision for success fees, basically on tax assets.

26. Lawsuits on possible loss

a. **Possible loss**

Judicial proceedings that constitute present obligations for which an outflow of resources is not probable or for which it is not possible to make a sufficiently reliable estimate of the amount of the obligation, as well as those that do not constitute present obligations, are not recognized, but are disclosed, unless the possibility of an outflow of resources is remote.

The Group, based on its legal counselors, estimates the other possible contingencies in the amounts of contingent liabilities presented below:

	Parent Company		Consolidated	
	06/30/2025	12/31/2024	06/30/2025	12/31/2024
Civil	17,299	17,172	35,042	24,188
Labor	23,392	20,864	23,685	20,937
Pension	10,985	10,985	10,985	10,985
Tax	86,021	88,317	115,576	88,517
	137,757	137,338	185,288	144,627

Civil

The R$17,299 obtained from the parent company is divided into 33 lawsuits, among which the main plaintiffs are construction companies that complain about problems with Portobello products.

In the consolidated financial statements, R$6,966 is added to the parent company's total, consisting of four lawsuits filed by Mineração Portobello against the Federal Attorney General's Office, which are awaiting an appeal, as well as a lawsuit against the franchising unit, Portobello Shop, filed by a former franchisee.

Labor

The approximate amount of R$7,512 in the consolidated financial statements consists of 58 labor cases, whose amounts are scattered and scattered.

The most relevant amount refers to tax execution No. 5012943-40.2023.4.04.7200, which deals with the additional RAT for employees' exposure to the harmful agents "noise" and "silica". The Company obtained a full guarantee for enforcement by holding a surety bond to stay execution. Iguatemi obtained an injunction to suspend the enforcement of a writ of certiorari and a liability certificate with denial effects. The amount classified as possible is R$16,173.

Social Security

A significant portion of the amounts refers to case No. 11516.721.813/2019.61 about the employer's contribution for special retirement due to health hazard, whose opposing party is the Brazilian Federal Revenue Service, which in 2019 notified the Company in the possible amount of R$10,433.

The Company challenged the assessment of tax deficiency and it was rejected. The Company appealed the decision, which has been at CARF (Brazilian Administrative Tax Court) for judgment since December 2020. In January 2025, the rapporteur of the process was defined and it is currently waiting for its inclusion on the agenda.

Tax

The amount in the Company and Consolidated financial statements consists of judicial and administrative proceedings for the collection of taxes.

The most relevant amounts refer to enforcement proceedings No. 5043288-86.2023.4.04.7200, in the amount of R$25,374, and No. 5000338-70.2021.4.04.7220, in the amount of R$45,110, which were filed to collect CSLL and IRPJ debts for the years from 2009 to 2013, due to the alleged deduction/exclusion of non-deductible amounts from the tax base. when the accounting records were made for the debts included in the installment payment scheme established by Provisional Presidential Decree No. 470/2009 related to tax offsets in which IPI premium credits (own and acquired from third parties) were utilized from lawsuits called "PRE-90 ACTIVE POLE", "PRE-90 PHASE II" and "PÓS-90 SIMAB".

R$26,291 is added to the consolidated financial statements and consists of the discussion of the calculation base of the CFEM (Federal Contribution for Social Security Funding) of subsidiary Mineração. Debts under discussion in the context of embargoes.

27. Shareholder's equity

27.1. Capital

As of June 30, 2025 and December 31, 2024, the Company has a paid-in capital totaling R$250,000, consisting of 140,986,886 registered, book-entry ordinary shares without par value.

As of June 30, 2025 there were 44,833,830 outstanding shares, equivalent to 31.8% of total issued shares (45,482,369 as of December 31, 2024, equivalent to 32.26% of the total). The balance of outstanding shares consists of all securities available for trading in the market, except for those held by controlling shareholders, members of the Board of Directors, members of the Audit Committee, Management and treasury shares.

Amounts in thousands of Brazilian real, except when otherwise indicated

The Company's Board of Directors, in a meeting held on July 5, 2024, unanimously approved the creation of a new share repurchase program issued by the Company, pursuant to CVM Instruction No. 77, of March 29, 2022 ("New Share Purchase Program").

The purpose of the share repurchase program is to maximize shareholder value, allowing the Company to hold treasury shares for future cancellation or use in executive incentive plans. The Company currently does not hold treasury shares.

The acquisitions will be made on the Stock Exchange at market price, with the Executive Board deciding the time and quantity, respecting the regulations. Up to 1,196,504 shares may be acquired, representing 0.8% of the total and 2.6% of outstanding shares, with a period of 18 months for acquisition, as of July 4, 2024. Funds for this transaction will come from the retained earnings reserve account, according to CVM Resolution No. 77.

The total number of shares did not change during the year.

27.2. Profit reserve

As of June 30, 2025 and December 31, 2024, the balance of the statutory reserve totals R$50,000, reaching 20% of the value of paid-in share capital, as provided for in article 193 of Brazilian Corporate Law (Law 6.404/76).

As of June 30, 2025 and December 31, 2024, the revenue reserve to be distributed has a balance of R$35,633 and its purpose is to show the portion of profit whose appropriation will be decided on by shareholders at their annual meeting.

As of June 30, 2025 and December 31, 2024, the balance of the tax incentive reserve totals R$123,899. In the six-month period ended June 30, 2025, the Company did not set up tax incentive reserves.

27.3. Equity valuation adjustments

	Equity valuation adjustments				
			Other comprehensive income		
Company and Consolidated	Deemed cost	Cumulative translation adjustments	Actuarial gain (loss)	Hedge Accounting	Total
December 31, 2023	30,049	(84,036)	(11,513)	9,649	(55,851)
Realization of the revaluation reserve	(1,219)	-	-	-	(1,219)
Foreign exchange gain (loss) of foreign subsidiary located abroad	-	121,271	-	-	121,271
Actuarial gain (loss)	-	-	(788)	-	(788)
Deferred IR/CS on actuarial gains (losses)	-	-	268	-	268
Hedging accounting transactions	-	-	-	(50,823)	(50,823)
Deferred income and social contribution taxes on *hedge accounting*	-	-	-	17,280	17,280
December 31, 2024	28,830	37,235	(12,033)	(23,894)	30,138
Realization of the revaluation reserve	(610)	-	-	-	(610)
Foreign exchange gain (loss) of foreign subsidiary located abroad	-	(72,581)	-	-	(72,581)
Hedging accounting transactions	-	-	-	40,983	40,983
Deferred income and social contribution taxes on *hedge accounting*	-	-	-	(13,934)	(13,934)
June 30, 2025	28,220	(35,346)	(12,033)	3,155	(16,004)

Amounts in thousands of Brazilian real, except when otherwise indicated

a. Deemed cost

In 2010, when the Company first adopted IFRS 1/CPC 37, as well as CPC 43 and ICPC 10, the Company chose to consider the revaluation of property, plant and equipment made in 2006 as attributable cost because it understood that the revaluation was basically the fair value on the date of transition. This revaluation included land, buildings and improvements, supported by a revaluation report prepared by an independent appraiser that has been performed according to the depreciation of constructions and improvements revalued and recognized against retained earnings. The same effect of the realization of the equity valuation adjustment is reflected on the year's profit or loss for the depreciation of revalued assets.

b. Accumulated translation adjustments

Fluctuations in assets and liabilities denominated in foreign currency (US dollars) arising from exchange rate fluctuations, and fluctuations between daily rates and the rate at which changes in the foreign subsidiary's profit or loss are recognized, in this translation adjustments. In the six-month period ended June 30, 2025, translation adjustments were negative of R$72,581 (positive R$121,271 as of December 31, 2024).

c. Other comprehensive income

In the six-month period ended June 30, 2025, the balance results from a positive fluctuation in the fair value of hedge *accounting* of R$40,983 (negative change of R$50,823 as of December 31, 2024), due to the mark to market of derivative financial instruments classified as *hedge accounting* not yet realized, with a reducing effect of R$13,934 (R$17,280 as of December 31, 2024) of deferred income and social contribution taxes.

28. Employee benefits

Since 1997, the Company and its subsidiaries have sponsored a pension benefit plan called Portobello Prev, managed by Bradesco, which has 3,372 (3,508 as of December 31, 2023) active participants and 38 (32 as of December 31, 2023) retirees and pensioners. The plan has the characteristics of defined contribution in the resource accumulation phase. At the benefit granting stage, the plan has the characteristics of defined benefit, guaranteeing retirement benefits and pension for life to its participants. In addition, it offers a minimum retirement benefit by length of service or by age, funded exclusively by the sponsors.

During the six-month period ended June 30, 2025, there were no significant changes in the plan's conditions and benefits, or in relation to the assumptions used for its valuation and accounting recognition.

29. Net revenue from the sale of goods and rendering services

The reconciliation of gross revenue to net revenue is as follows:

	Parent Company				Consolidated			
	2nd quarter		Accumulated 6 months		2nd quarter		Accumulated 6 months	
	2025	2024	2025	2024	2025	2024	2025	2024
Gross sales revenue	549,489	586,286	1,036,282	1,128,358	876,179	797,337	1,640,578	1,489,246
Hedge accounting	1,715	(2,822)	(1,578)	(276)	1,715	(2,822)	(1,578)	(276)
Gross revenue deductions	(103,678)	(141,469)	(198,423)	(269,411)	(191,100)	(205,440)	(360,351)	(374,438)
Sales taxes	(93,416)	(109,739)	(179,811)	(220,564)	(173,133)	(164,996)	(326,026)	(310,042)
Returns and discounts	(10,262)	(31,730)	(18,612)	(48,847)	(17,967)	(40,444)	(34,325)	(64,396)
Net sales revenue	447,526	441,995	836,281	858,671	686,794	589,075	1,278,649	1,114,532

Amounts in thousands of Brazilian real, except when otherwise indicated

Operating activities and net revenue are as follows:

	Parent Company				Consolidated			
	2nd quarter		Accumulated 6 months		2nd quarter		Accumulated 6 months	
	2025	2024	2025	2024	2025	2024	2025	2024
Sale own products	409,657	409,791	766,536	789,916	610,961	531,021	1,133,626	996,283
Resale of goods	37,869	32,204	69,745	68,755	48,806	32,204	93,534	68,755
Royalties	-	-	-	-	27,027	25,850	51,489	49,494
Net revenue	447,526	441,995	836,281	858,671	686,794	589,075	1,278,649	1,114,532

The Company and its subsidiaries do not have trade receivables that individually account for more than 10% of net sales revenue.

30. Expenses by nature

The cost of goods sold, selling and administrative expenses are as follows:

	Parent Company				Consolidated			
	2nd quarter		Accumulated 6 months		2nd quarter		Accumulated 6 months	
	2025	2024	2025	2024	2025	2024	2025	2024
Cost and expenses								
Costs	(334,582)	(330,057)	(625,822)	(626,149)	(434,407)	(373,961)	(802,156)	(703,611)
Selling expenses	(65,325)	(66,885)	(126,166)	(145,234)	(175,271)	(161,111)	(338,678)	(310,719)
General and Administrative Expenses	(14,646)	(8,995)	(25,959)	(32,924)	(34,672)	(35,113)	(64,968)	(65,971)
	(414,553)	(405,937)	(777,947)	(804,307)	(644,350)	(570,185)	(1,205,802)	(1,080,301)
Breakdown by nature								
Direct costs	(195,724)	(180,495)	(376,178)	(355,091)	(252,545)	(199,637)	(472,410)	(373,450)
Compensation and charges	(99,053)	(95,993)	(188,514)	(189,513)	(170,645)	(159,292)	(329,806)	(305,579)
Third-party services	(22,799)	(16,018)	(43,720)	(35,286)	(31,906)	(22,865)	(62,002)	(49,197)
General production expenses	(15,712)	(12,674)	(26,438)	(23,753)	(17,527)	(14,126)	(29,928)	(28,973)
Depreciation and amortization	(21,898)	(20,830)	(43,065)	(41,099)	(51,430)	(43,890)	(101,653)	(87,379)
Sales commissions	(13,661)	(12,665)	(24,099)	(23,901)	(21,134)	(21,472)	(38,489)	(39,612)
Marketing and advertising	(7,704)	(8,818)	(15,011)	(14,861)	(15,677)	(13,986)	(28,805)	(22,929)
Transportation in sales	(1,338)	(6,787)	(2,961)	(21,303)	(14,005)	(14,170)	(26,531)	(27,634)
Rent expenses	(1,775)	(2,540)	(4,038)	(5,207)	(13,886)	(10,926)	(27,522)	(21,601)
Travels and hotel stays	(2,098)	(2,836)	(4,032)	(5,836)	(5,164)	(6,177)	(10,255)	(14,870)
Idleness cost	(426)	(44)	(936)	(2,053)	(426)	(44)	(936)	(2,053)
Other	(5,623)	(2,641)	(12,377)	(7,797)	(9,735)	(9,746)	(21,040)	(20,583)
Corporate expenses (a)	11,853	17,253	23,930	17,253	-	-	-	-
Changes in inventories	(38,595)	(60,849)	(60,508)	(95,860)	(40,270)	(53,854)	(56,425)	(86,441)
Total	(414,553)	(405,937)	(777,947)	(804,307)	(644,350)	(570,185)	(1,205,802)	(1,080,301)

(a) As from 2024, the corporate expenses paid by the parent company for shared services between the group's companies started to be apportioned with subsidiaries.

Amounts in thousands of Brazilian real, except when otherwise indicated

31. Other operating revenues (expenses) net

Other operating revenues (expenses), net, are as follows:

	Parent Company				Consolidated			
	2nd Quarter		Accumulated 6 months		2nd Quarter		Accumulated 6 months	
	2025	2024	2025	2024	2025	2024	2025	2024
Other operating income								
Tax credits	703	7,972	1,478	19,882	1,542	7,972	3,823	19,882
Assignment of payroll rights	-	-	-	8,000	-	-	-	8,000
Grant income (a)	-	-	10,801	-	-	-	10,801	-
Net yield on the actuarial plan	-	1,502	-	1,502	-	1,502	-	1,502
Other income	1,772	-	6,453	5,766	6,603	2,523	12,182	12,024
Reversal/provision for contingencies, net	-	-	-	-	-	20,059	-	20,059
	2,475	9,474	18,732	35,150	8,145	32,056	26,806	61,467
Other operating expenses								
Other income	(147)	(491)	(147)	(491)	(147)	(491)	(147)	(491)
Taxes on other revenues	(153)	(155)	(676)	(1,682)	(214)	(323)	(742)	(2,015)
Long-term incentive plan (ILP)	(34)	1,913	(703)	993	(5)	1,896	(744)	1,084
Reversal/provision for contingencies, net	(315)	(901)	(492)	(339)	(7,396)	(1,140)	(7,786)	(562)
Impairment loss on inventories (b)	1,734	-	(21,109)	-	1,734	-	(21,109)	-
Other expenses	(925)	(1,127)	(1,654)	(4,275)	(1,132)	(2,090)	(2,136)	(6,984)
Total	160	(761)	(24,781)	(5,794)	(7,160)	(2,148)	(32,664)	(8,968)

(a) In the first quarter of 2025 the Company recognized the effects of the PRODEC grant, described in note 22.

(b) As shown in note nine, in January 2025 the Company recognized an inventory losses allowance of R$22,843 due to flooding that affected the plant.

32. Net finance income (costs)

Financial results are presented as follows:

	Parent Company				Consolidated			
	2nd quarter		Accumulated 6 months		2nd quarter		Accumulated 6 months	
	2025	2024	2025	2024	2025	2024	2025	2024
Finance income								
Interest	5,864	2,034	7,806	5,108	7,927	3,417	10,181	8,368
Adjustment of assets	1,325	1,824	2,625	2,828	1,361	1,824	2,690	2,838
Derivative transactions	490	85	782	85	490	85	782	85
Other income	20	2	101	26	24	19	107	97
Total	7,699	3,945	11,314	8,047	9,802	5,345	13,760	11,388
Finance costs					-			
Interest	(55,776)	(36,563)	(95,795)	(73,193)	(70,713)	(44,807)	(119,296)	(90,599)
Expenses on the Receivables Investment Fund	(5,518)	-	(16,015)	-	(6,198)	-	(17,683)	-
Tax charges	(3,441)	(883)	(4,414)	(2,272)	(8,848)	(960)	(10,186)	(2,085)
Adjustment for inflation of contingencies	(487)	(678)	78	(781)	(1,186)	655	(1,458)	(1,024)
Commissions and bank fees	(6,100)	(1,687)	(10,309)	(5,699)	(13,546)	(4,898)	(22,391)	(11,614)
Derivative transactions	(6,393)	2,265	(8,545)	1,470	(7,203)	2,264	(10,404)	1,471
Other expenses	(543)	(362)	(724)	(369)	(3,872)	(1,579)	(5,332)	(2,105)
Total	(78,258)	(37,908)	(135,724)	(80,844)	(111,566)	(49,325)	(186,750)	(105,956)
Net exchange rate fluctuations								
Trade receivables and trade payables	(1,403)	1,636	(4,932)	4,685	(1,409)	1,612	(4,842)	4,658
Loans and financing	10,030	(18,764)	20,476	(23,615)	10,587	(18,764)	21,818	(23,615)
Total	8,627	(17,128)	15,544	(18,930)	9,178	(17,152)	16,976	(18,957)
Total net	(1,403)	1,636	(4,932)	4,685	(1,409)	1,612	(4,842)	4,658

33. Earnings per share

a. Basic

Under CPC 41 (Earnings per share) basic earnings (loss) per share are calculated by dividing the earnings attributable to the Company's shareholders by the weighted average number of common shares issued during the year, excluding the common shares purchased by the Company and held as treasury shares.

Amounts in thousands of Brazilian real, except when otherwise indicated

The table below shows the calculation of earnings (loss) per share as of June 30, 2025 and 2024:

	Parent Company and Consolidated	
	2025	2024
Loss attributable to owners of the Company	(76,917)	(32,257)
Weighted average number of ordinary shares	140,897	140,987
Basic loss per share	(0.54556)	(0.22879)

b. **Dilute**

Diluted earnings (loss) per share are the same as basic earnings (loss), given that the Company's ordinary shares do not have dilutive effects.

34. Segment reporting

Management has defined the reporting segments, according to CPC 22, into two operating segments, which are represented by the local market (Brazil) and the foreign market. This segregation is based on the reports used for making strategic decisions, reviewed by the management team and presented to the Board of Directors, where the business is analyzed, segmenting it from the prospect of the markets in which the Company operates.

Operating segments comprise the marketing operations of all channels in which the Company operates and are subdivided according to the nature.

According to Management's definition, the Portobello Group is currently structured into four business units called Portobello, Portobello Shop, Pointer and Portobello America (PBA and PBM).

Portobello is in charge of the Portobello brand products in Tijucas and serves the Group's B2B (*business-to-business service),* multibrand retailer, construction companies, major projects, exports and other businesses of the group. Portobello Shop is the Group's franchisor, retailing the brand through its own network of stores and franchise stores. Pointer has the industrial operation of Pointer brand products in Alagoas, with regional operations in the northeast and north markets and exports. Portobello America represents the brand in the United States, the main market for the Group's internationalization strategy.

Revenues generated by business units basically result from the manufacturing and marketing of ceramic coating used in the construction industry in Brazil and in foreign markets.

The Management of Portobello Group assesses the performance of the reporting operating segments, both in local and foreign markets according to the measurement of EBITDA results, and evaluates Business Units according to the profitability of the gross margin. In order to continually improve its disclosures, the Group has elected to include certain additional information in the disclosure. Segment reporting is as follows:

Amounts in thousands of Brazilian real, except when otherwise indicated

a. Segment reporting information between local and foreign markets

The gross profit and gross margin for each of the reportable segments are as follows:

	2025		
	2nd Quarter		
Continuing operations	Consolidated	Domestic market	Foreign market
Net revenue	686,794	493,479	193,315
Cost of sales	(434,407)	(290,967)	(143,440)
Gross profit	252,387	202,512	49,875
% of Gross Margin	36.7%	41.0%	25.8%

	2025		
	Accumulated 6 months		
Continuing operations	Consolidated	Domestic market	Foreign market
Net revenue	1,278,649	925,576	353,073
Cost of sales	(802,156)	(542,363)	(259,793)
Gross profit	476,493	383,213	93,280
% of Gross Margin	37.3%	41.4%	26.4%

	2024		
	2nd Quarter		
Continuing operations	Consolidated	Domestic market	Foreign market
Net revenue	589,075	454,784	134,291
Cost of sales	(373,961)	(257,532)	(116,429)
Gross profit	215,114	197,252	17,862
% of Gross Margin	37%	43%	13%

	2024		
	Accumulated 6 months		
Continuing operations	Consolidated	Domestic market	Foreign market
Net revenue	1,114,532	876,238	238,294
Cost of sales	(703,611)	(499,267)	(204,344)
Gross profit	410,921	376,971	33,950
% of Gross Margin	37%	43 %	14%

Amounts in thousands of Brazilian real, except when otherwise indicated

b. Reporting by business units

Gross profit and gross margins per business unit are as follows:

	2025				
	2nd Quarter				
Continuing operations	Total	Portobello	Pointer	Portobello Shop	PBA
Net revenue	686,794	246,575	63,508	265,938	110,773
Cost of sales	(434,407)	(135,060)	(57,471)	(147,584)	(94,292)
Gross profit	252,387	111,515	6,037	118,354	16,481
Gross margin	37%	45%	10%	45%	15%

	2025				
	Accumulated 6 months				
Continuing operations	Total	Portobello	Pointer	Portobello Shop	PBA
Net revenue	1,278,649	447,488	121,433	506,187	203,541
Cost of sales	(802,156)	(241,323)	(108,463)	(280,494)	(171,876)
Gross profit	476,493	206,165	12,970	225,693	31,665
Gross margin	37%	46%	11%	45%	16%

	2024				
	2nd Quarter				
Continuing operations	Total	Portobello	Pointer	Portobello Shop	PBA
Net revenue	589,075	218,799	56,523	242,654	71,099
Cost of sales	(373,961)	(121,174)	(47,894)	(127,942)	(76,951)
Gross profit	215,114	97,625	8,629	114,712	(5,852)
Gross margin	37%	45%	15%	47%	-8%

	2024				
	Accumulated 6 months				
Continuing operations	Total	Portobello	Pointer	Portobello Shop	PBA
Net revenue	1,114,532	423,458	104,427	459,936	126,711
Cost of sales	(703,611)	(239,033)	(91,649)	(239,390)	(133,539)
Gross profit	410,921	184,425	12,778	220,546	(6,828)
Gross margin	37%	44%	12%	48%	-5%

* Amounts presented net of intercompany eliminations.

Information about assets and liabilities by segments is not presented, because it is not part of the set of information analyzed by management, which, in turn, makes decisions about investments and allocation of resources considering the information on consolidated assets and liabilities.

Amounts in thousands of Brazilian real, except when otherwise indicated

35. Non-cash items

In 2025, the Company entered into an advance for future increase in capital with investee Portobello América, as shown in note 16, of which R$86,020 consisted of the balance of a loan recognized against the subsidiary, and did not affect the Company's cash flows from investments. Additionally, interest on loans, financing and debentures was capitalized in the amount of R$3,866 (R$10,694 in the period ended June 30, 2024), according to note 16) in property, plant and equipment related to the construction or production of property, plant and equipment of subsidiaries in the United States, PBA and PBM, whose amount did not affect cash from investing activities.

As of June 30, 2025, the Company and Consolidated accounts payable in the amount of R$13,113 and R$72,346 related to property and equipment payables, respectively. This balance recorded in the consolidated financial statements includes the effect of R$13,928 related to foreign exchange gains.

In 2025, additions without cash effect to lease assets and liabilities accounted for R$5,009 (Company) and R$185,127 (Consolidated).

	Parent Company		Consolidated	
	2025	2024	2025	2024
Advance for future increase in capital through loans	86,020	83,000	-	-
Interest capitalization	3,866	10,694	3,866	10,694
Acquisition of property, plant and equipment and intangible assets in installments	13,113	10,689	72,346	86,205
Foreign exchange gain or loss on property, plant and equipment payables	-	-	21,902	
Add-backs to and remeasurements to right-of-use assets and lease liabilities	5,009	10,566	185,127	18,825
Reimbursement asset	1,380	-	-	-

36. Related parties

Intra-group transactions involve the parent company and its subsidiaries, as well as people related to the Group's controlling shareholders and managers. Transactions consist of the purchase and sale of finished goods, work in progress and raw materials, dividends, tax proceedings, property lease, logistics operations, software, infrastructure and marketplace *services*. Below are the book values of the transactions described above:

		Company	
Nature - Balance sheet balances	Enterprise	06/30/25	12/31/24
Subsidiaries			
Commercial transactions			
Receivables from subsidiaries	PBShop	6,241	2,975
Receivables from subsidiaries	PBA	37,811	65,677
Receivables from subsidiaries	CBC	108,624	11,545
Receivables from subsidiaries	PBTech	2,801	8,697
Payables to subsidiaries and related parties	CBC	(4,301)	(6,203)
Payables to subsidiaries and related parties	Mineração	(2,752)	(4,688)
Payables to subsidiaries and related parties	PBTech	(2,080)	(1,242)
Payables to subsidiaries and related parties	PBShop	(185)	-
Payables to subsidiaries and related parties	PBA	(8,969)	(9,787)
Net assets of liabilities to subsidiaries		137,190	66,974
Related parties			
Payables to subsidiaries and related parties	Refinadora Catarinense S.A. (a)	(56,329)	(56,330)

Amounts in thousands of Brazilian real, except when otherwise indicated

Payables to subsidiaries and related parties	Mineração	(31,622)	(30,511)
Payables to subsidiaries and related parties	PBTech	(6,208)	(16)
Payables to subsidiaries and related parties	PBShop	37	(149)
Loan	CBC	(5,782)	(5,782)
Accounts payable	Gomes Part. Societárias Ltda. (a)	-	(87)
Assets net of liabilities to other related parties		(99,904)	(92,875)

Subsidiary Portobello Shop has endorsed some of the financing agreements entered into by the Company.

36.1. Related party transactions

Portobello Shop, Companhia Brasileira de Cerâmica and PBTech have accounts receivable, accounts payable from the acquisition of stores and service revenues originating from royalties paid to related parties. Transactions are below:

Transactions with subsidiaries and related companies	Nature - Patrimonial	06/30/25	12/31/24
CBC	Accounts receivable, net of advances	123,398	26,045
PBShop	Accounts receivable, net of advances	1,895	1,596
PBTech	Accounts receivable, net of advances	89	23,460
CBC	Accounts payable	(1,413)	(24,178)
PBShop	Accounts payable	(199)	(153)
PBTech.	Accounts payable	(115,486)	(26,770)

Transactions with subsidiaries and related companies	Nature - profit or loss	2025	2024
PBTech	Income	-	2,042
CBC	Revenue - sales of goods	118,187	-
AB Parking (a)	Parking services	(160)	(139)
Gomes Part Societárias Ltda. (a)	Expense - rent	(930)	(469)

(a) Entities in which there are shareholders of the controlling group in a controlling position.

36.2. Key management personnel compensation

Compensation expenses paid to key management personnel, comprising members of the Executive Board, Board of Directors and Audit Committee, recorded as of June 30, 2025 and 2024, are:

	Parent Company		Consolidated	
	2025	2024	2025	2024
Fixed compensation				
Wages	2,736	2,492	3,638	4,490
Fees	3,735	2,668	3,735	2,668
Variable compensation	739	819	993	874
Pension plan	319	223	395	277
Termination benefits	-	798	-	798
Other	739	550	881	836
	8,268	7,550	9,642	9,943

37. Subsequent events

In July 2025, the United States government announced the implementation of import tariffs on products from Brazil, to be applied starting on August 6, 2025.

The Company is closely monitoring the effects of the 50% tariff imposed by the United States on certain Brazilian imports. While temporary adjustments in supply chains may be required, the Company identifies a strategic window of opportunity. The measure strengthens the position of Portobello Group through its subsidiary Portobello America as a local manufacturer of flooring and coatings, enhancing its competitive advantage in the North American market.

Although it represents a significant shift in the international trade landscape, the portion of exports to the United States does not represent a significant impact for Portobello Group.

The scenario reinforces the Company's strategy for sustainable and long-term growth.